



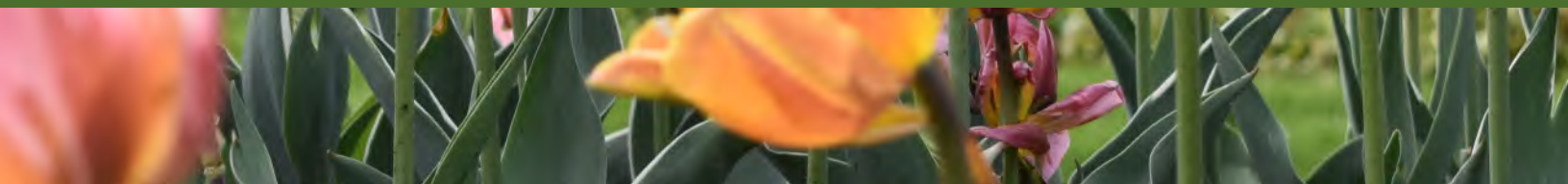
BERNARD FORBEST DEERFIELD VILLAGE HALL



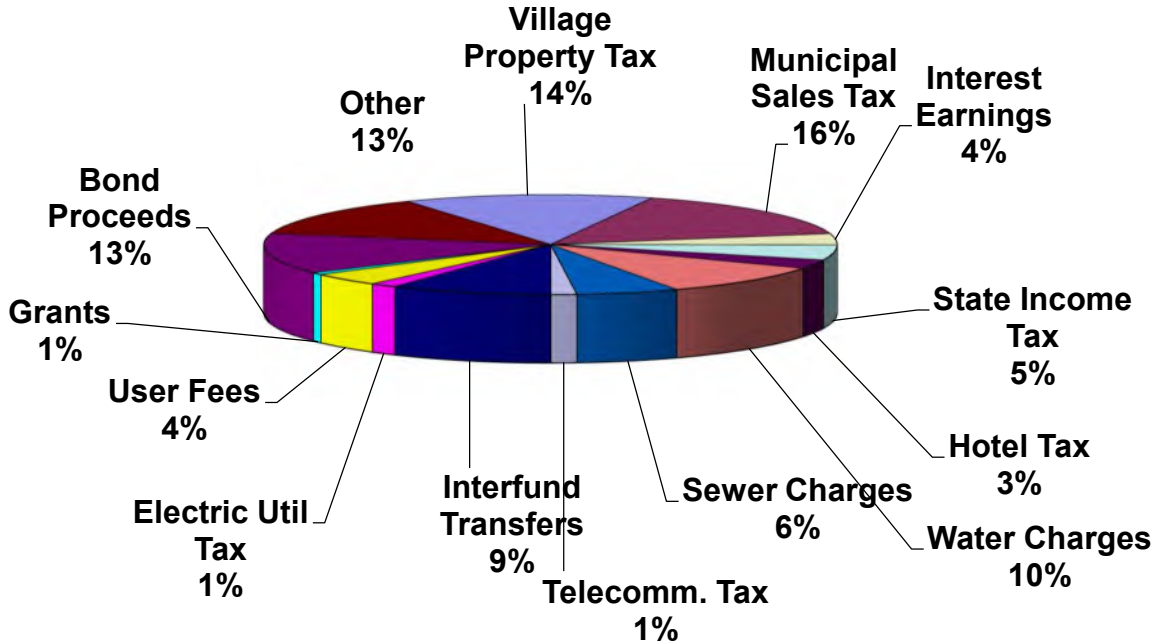
VILLAGE OF DEERFIELD

Village of Deerfield, Illinois
Annual Budget

January 1, 2026 to December 31, 2026

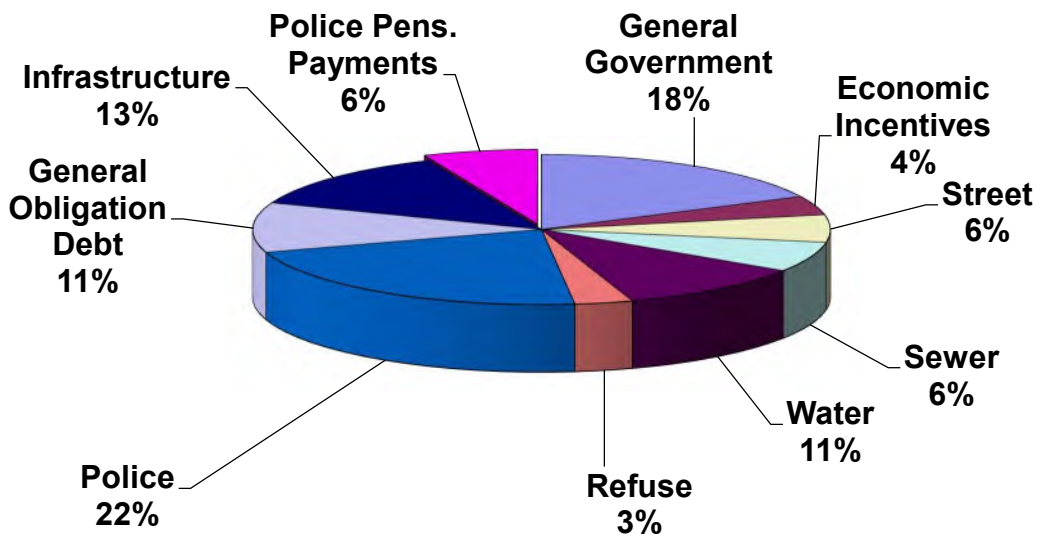


2026 BUDGET REVENUES



2026 BUDGET EXPENDITURES

(by function)





VILLAGE OF DEERFIELD

ANNUAL BUDGET

JANUARY 1, 2026 TO DECEMBER 31, 2026

ELECTED OFFICIALS

Daniel Shapiro, Mayor

Robert Benton, Trustee
Larry Berg, Trustee
Elaine Jacoby, Trustee

Jesse Greenberg, Trustee
Mary Oppenheim, Trustee
Jennifer Goldstone, Trustee

VILLAGE MANAGER

Kent Street

DEPARTMENT HEADS

Eric Burk, Director of Finance/Treasurer
John Sliozis, Chief of Police
Robert Phillips, Director of Public Works and Engineering

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PUBLIC WORKS

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VILLAGE OF DEERFIELD

2026 VILLAGE MANAGER'S BUDGET MESSAGE

Municipal government provides a wide range of basic services on which we all depend: police protection, drinking water, sewage treatment, snow plowing and building inspections to name a few. The ability of an elected board to supply these services in an effective and efficient manner depends on its financial decisions. That is why of all the issues considered by the Village Board over the course of a year none is more important than the adoption of the annual budget. This budget reflects operations from January 1, 2026 through December 31, 2026, and meets all state mandated accounting and financial reporting requirements.

The total expenditure budget for fiscal year 2026 is \$62,759,716 which represents a 0.8% increase from last year's budget. This year's expenditure increase is partially due to a transfer from the General Fund to the Infrastructure Replacement Fund for capital projects along with a general increase in the cost of goods and services. General Fund transfers include a \$1,169,550 transfer to the Refuse Fund, which represents a 3.5% increase from last year and reflects the property tax levy for this fund that has been reallocated to the General Fund since 2015. The Village anticipates issuing \$8,600,000 in bonds to fund capital projects occurring in 2026 and 2027. Funding for the two-year capital improvement program includes \$1.6 million from the Motor Fuel Tax (MFT), \$8.6 million in bond proceeds and recurring revenue from the Infrastructure Replacement Fund (IRF). The 2026 capital improvement program totals \$5,860,000.

The operating component of the budget is \$39.3 million, which is a 4.36% increase from the prior year. The increase in the operating component is due primarily to contractual increases in personnel services and other contractual services and commodities.

Prior to COVID-19, program and service levels had been largely stable over the past decade and the budget prioritizes these activities as well as capital project funding that rebuilds an aging infrastructure. Reflecting the volatile economic conditions locally and statewide and a relatively stable but growing population, the Village continues to provide a high level of service with minimal staffing. For several years, the Village maintained vacancies and operated with a reduced workforce. The Village continues to evaluate workforce needs as positions are vacated through attrition and demands for service that evolve with changing demographics and technology. In 2026, no new positions are being created.

PLANNING PROCESSES

The Village Board has determined that a continued program of replacing and maintaining the infrastructure of the Village remains a key priority. The 2011 Qualified Energy Conservation Bonds will once again be abated in the total amount of \$359,239. In 2020, the 2010A bonds were refunded resulting in a total estimated savings of \$899,860 over the next 10 years. In 2021, the Village refunded its 2011A, 2012 and 2013 bonds resulting in a total estimated savings of \$1.695 million over the next 10 years. The total Village levy will increase 7.49% to \$9,237,695.

The state of the economy, the fiscal position of the State of Illinois and continued legislative uncertainties generated by Springfield played a major role in budget deliberations this year. The lasting impacts of COVID-19 have also created a paradigm shift in the local economy and impacted the way that people work, live and shop. The budget assumes a small increase in sales tax, food and beverage tax and hotel tax revenue, which continues to recover but remains below pre-pandemic levels.

Since 2018, the budget reflects a state-imposed revenue cut to the Local Government Distributive Fund and a 1.5% administrative fee on Home Rule Sales Tax receipts received by the Village. However, revenue figures

are budgeted for a slight increase when compared to last year, despite the inclusion of this state-imposed revenue cut. State income tax is distributed on a per-capita basis and with the completion of the 2020 Census the Village has experienced a population growth to 19,196 permanent residents. Due to past budgeting decisions, a low tax composition relative to other similarly situated communities, conservative spending practices, the relative strength of the micro economy in Deerfield and our strong fund balance, the Village has not had to implement the drastic personnel and program reductions that many local governments have found necessary. The Village has selectively filled open employee positions, implemented departmental reorganizations to gain efficiencies and eliminated unfilled full-time positions when possible.

Over ten years ago, the Village Board undertook a comprehensive review of the Village's Water and Sewer Funds to address their structural deficits. Due to lower water usage that affects both water and sewer revenues, the Board approved a revenue plan that strategically increased water and sewer revenues to reverse the negative revenue projections. These rate increases along with strategic personnel changes and the completion of the water meter replacement project have eliminated the structural imbalance that previously affected these funds. This budget reflects that the Water Fund and Sewer Fund are projected to end the year with a positive fund balance, albeit a lower balance than at the beginning of the year. In 2021, Baxter & Woodman conducted a comprehensive rate analysis and recommended several years of rate increases to keep pace with increased costs and to build adequate reserves, especially in the Sewer Fund over the next five years. This year's budget includes a 5% increase in the Water and Sewer user fees. The water rate increase is to keep pace with wholesale increases from Highland Park and the sewer rate increase is to keep pace with increased costs and to build adequate reserves.

The Deerfield Public Library remodeling project required the Village to issue approximately \$12 million of General Obligation (GO) debt several years ago. Funding for this debt service, endorsed by the voters in the November 2010 referendum, comes from a combination of Library general revenues, fund balance and property taxes. All the debt is general obligation as the Village has unlimited home rule authority to raise taxes and enjoys a Aaa bond rating from Moody's, which was once again reaffirmed in 2021.

The Village organizes its budget under several funds. Following are brief highlights of each major fund.

GENERAL CORPORATE FUND

This is the basic operating fund of the Village, which includes revenues and expenditures of all governmental activities, except those funds that must be accounted for independently under Illinois law.

Revenues: The General Corporate Fund has projected new revenues of \$28,195,372 which is a 4% increase over last year's budget. The General Fund property tax levy is \$4,565,153 and reflects a \$175,583 or 4% increase over last year. The entire property tax levy remains in the General Fund to support public safety. The Sales Tax revenue increased 3.75% as cost of items sold continues to increase. The Hotel Room Tax is projected to increase by \$175,000 or 10%, to \$1,900,000, as business travel, leisure, and convention activity have continued to recover. Notably, this revenue is still budgeted at only 76% of the pre-COVID figures which approached \$2.5 million in revenue. The state shared income tax is expected to increase \$200,000, or 6.67%, as the Village has experienced population growth over the last 10 years and the economy recovers from COVID-19. Building permit revenue is budgeted at \$1.3 million due to large development projects starting in 2025. The Village is experiencing strong residential and commercial remodeling activity. The telecom tax is expected to remain consistent with the prior year at \$950,000 as the number of land lines is not anticipated to change. The tax does not apply to data transfers. Miscellaneous income includes rebates from solar panels that were installed at the Water Reclamation Facility (WRF) in 2025. Overall, revenues and reserves are sufficient to cover the operating costs of the fund.

Expenditures:

Total expenditures for the General Corporate Fund are budgeted at \$30,437,896 which is a 0.3% increase from last year's budget. This includes General Fund transfers of \$1,169,550 to the Scavenger Fund to support waste hauling operations since the property tax levy was eliminated for the Scavenger Fund in recent years. The Walgreens National Corporation sales tax rebate expenditure in the Finance Department budget reflects a slight decrease and totals \$2,400,000 and is consistent with Walgreen's sales and production levels achieved recently. \$75,000 is budgeted for the sales tax rebate with Jewel-Osco. The second full year of a tax rebate with Shake Shack totaling \$90,000 is also included. There is a 11.4% increase in PPO employee health insurance charges and a 7.8% increase in HMO employee health insurance charges and 0.5% decrease to dental insurance. Personnel costs reflect a wage increase of 3% for non-union employees, which is consistent with the wage increases negotiated with the two unions. A four-year contract was negotiated with the Illinois Council of Police (Police Patrol Officers) and the Illinois Union of Operating Engineers (IUOE Local 150 – Public Works) commencing on January 1, 2023. Village operations are very labor intensive. The largest single operating cost relates to personnel. Personnel costs represent 71% of the General Fund expenditures excluding economic incentive payments and transfers to the IRF and Scavenger Fund. Highlights of this year's expenditure budget include:

- The Walgreens incentive expenditure is budgeted at \$2.4 million. The Village retains 20% of the revenue from this agreement. Changes in the Walgreen's sales tax revenue are offset by changes in expenditures. Total economic incentive expenses are budgeted at \$2.565 million. The original Economic Incentive Agreement with Walgreens National was negotiated in 2001 and was set to expire on December 31, 2021. In April of 2021, the Village and Walgreens National extended the Economic Incentive Agreement for 10 additional years, ending December 31, 2031. The new agreement also includes two additional five-year renewals.
- \$1,169,550 General Fund transfer to the Scavenger Fund.
- An increase in wages to both union and non-union personnel consistent with the approved collective bargaining agreements.

WATER AND SEWER FUNDS

The water and sewer utility systems operated by Deerfield are intended to be self-funding, based upon user charges for services. Revenues for operations are derived primarily from services furnished to utility customers. Other sources are interest earnings from cash invested on a short-term basis and connection fees from new construction where the Village's prior investments in its utilities operate to the advantage of new customers who did not share in that initial investment.

Water Budget:

Expenditures are budgeted at \$6,683,388, which is an increase of 0.1%, against new revenues of \$6,772,500, which is an increase of 5.1%. The expenditure level continues to reflect investments in water infrastructure and augments the meter change outs that were completed several years ago. The Village continues to see a decrease in revenue when compared with historical usage due to a fundamental reduction in the average usage. In 2019 and 2020, the Village received a 12-15% wholesale increase from Highland Park. In 2021, the Village received a 0% wholesale increase due to COVID-19 impacts. In 2024, the Village received a 9.5% wholesale increase from the City of Highland Park and they are projecting annual wholesale increases of 3.5% per year for 2025-2030 to pay debt service associated with the recent rehabilitation of their water treatment facility. This budget includes a pass through of the wholesale rate increase and recognition of rising labor costs and materials resulting in a 5% increase in water user rates for Deerfield customers from

\$6.80 to \$7.14 per 100 cubic feet effective January 1, 2026. The fund will end 2025 with a positive cash balance. It will be imperative that the Village keep pace with wholesale rate increases to maintain a positive position in this fund in future years.

Sewer Budget: The Sewer Fund expenditures are budgeted at \$5,760,191, which is an increase of 5.1%, against new revenues of \$5,509,898 (increase of 3.5%). In 2021, the total number of units consumed were adjusted down to better reflect historical consumption. No substantial capital expenditures are included in this budget, as these items are included in the IRF. As discussed further below, the sewer rate will be increased 5% from \$4.38 to \$4.60 per 100 cubic feet effective January 1, 2026.

The Village Board has considered the structural deficits that have previously existed in these funds and their inability to cover all operating and capital costs through the revenue base. In 2021, Baxter & Woodman conducted a comprehensive rate study to analyze the funds and made recommendations to the Village Board to keep the funds in a healthy financial position. The decision remains to fund operations entirely from user charges and to fund the capital expenses through the IRF. Over the last decade, the Board has implemented several strategic changes in the Water Fund, which helped return the fund to a positive balance. User rate increases in recent years have better reflected true operational expenses, an accelerated meter change out program was completed in 2023 bringing greater efficiency to the operation and major capital improvements have been completed that significantly reduced the amount of non-revenue water in the Village. In particular, the replacement of aging commercial meters last year will have a large impact on the accuracy of water reading and billing. In addition, the annual sewer lining program has lined over 20 miles of sewers and dramatically reduces the risk of sewer failures and the large expense of point repairs. While some of these strategies come with an inherent cost, they have helped the Village achieve the goal of bringing the Water and Sewer Fund back to a positive annual cash flow. At the end of 2026, the Water Fund is projected to end with a balance of \$1,346,937. Prior to 2019, the Water Fund ended the year with a negative cash balance for nearly a decade. As projected, strategic user rate increases in the Sewer Fund over the last ten years have returned the fund to a positive position. The Sewer Fund will end the year with a fund balance of \$752,526. The reduction in water units consumed has a significant impact on the Sewer Fund and future increases in this fund will be needed to keep pace with operating costs.

SCAVENGER (REFUSE) FUND

In 2021, the Village bid and awarded waste hauling services to Lakeshore Recycling Systems that saved the Village approximately \$250,000 over the five-year contract term. The current contract expires on March 31, 2026. Current market rates point to a significant increase in the cost of waste hauling services. The 2026 single family user rate reflects an increase from \$8.92 to \$11.32 per month per household. In 2016, the property tax levy for this fund was reallocated to the General Fund and replaced by an inter-fund transfer. The inter-fund transfer for 2026 totals \$1,169,550 which reflects a 3.5% increase from last year and covers nearly 60% of the cost of services based on current rates. This fund is projected to end 2026 with a reserve balance of \$1,219,574.

MOTOR FUEL TAX FUND

The MFT budget projects State allotments of \$880,000 in 2026. After saving MFT funds for multiple years, the Village used \$1,300,000 in funding for the 2025 street rehab program. In 2026, this fund is budgeting expenditures of \$800,000 resulting in a projected ending fund balance of \$414,042.

PENSION FUNDS

For employees covered by the Illinois Municipal Retirement Fund, the Village contributed 8.55%, which is an increase from 7.60% in 2024, of each employee's eligible pay plus the employer's contribution of 7.65% for Social Security and Medicare coverage. The employee contributes 4.5% for IMRF and 7.65% for Social Security and Medicare coverage. The employer's contribution to the Police Pension Fund is also expensed through the Police Department budget and is financed through General Fund revenues. The contribution is actuarially determined as adequate for funding pension payments and for amortizing the actuarial reserve deficiency. Sworn police covered by this fund contribute 9.91% of their basic wages but do not participate in Social Security. Additional income is derived from investment earnings. In 2025, the Village contributed the

actuarially determined amount of \$1.5 million, which increased from the prior year due to unrealized investment losses in prior years and a decrease in the investment rate assumption. The additional contribution to the Police Pension Fund enhances the Village's commitment to funding for rating agencies and allows for increased investment options. The Village expects the near-term contributions to increase each year barring any large changes in investment results.

The Village is committed to making 100% of its annual required contribution to the pension funds. Contributions are expensed within each operating fund/department/division that has corresponding salary expense.

CAPITAL PROJECTS

The most obvious benefit of establishing a capital budget is the reinforcement of planning at all levels. It is an extremely valuable decision-making device used to 1) stabilize the volume of capital improvements at some relatively uniform level and 2) coordinate the capital costs and their financing with the attendant debt service demands on the operating budget.

The rolling five-year capital plan has been extremely helpful both in scheduling major projects and in determining their financing. More than any other part of the budget, capital projects warrant detailed discussion between the Village Board and staff. Good financial management dictates that we closely review the major expenditures required in the future to maintain the community's infrastructure. Once long-range plans and projects are determined, priorities must be set and a funding program approved.

The 2021 capital plan was significantly reduced as a result of the revenue impacts from COVID-19 but the 2022-2023 capital plan funding resumed normal levels of activity and included \$7 million bond issuance.

In 2024 the Village did not issue any new debt. This year's projects were funded through use of Motor Fuel Tax (MFT) and Rebuild Illinois (RBI) funds. Both funding sources are managed through the Illinois Department of Transportation and are required to follow strict guidance through their Bureau of Local Roads and Streets.

Similarly, the 2025 Capital Plan included no new debt but instead leveraged \$4.7 million in federal Surface Transportation Grant Funds for the reconstruction of Hazel Avenue. The total expenditure for Capital Improvements in 2025 was \$11,710,000.

Major capital projects scheduled for 2026 include (costs shown are Village totals for the fiscal year):

- Street Rehabilitation – (\$2.3 million IRF, \$800,000 MFT)
- Hazel Avenue Reconstruction (\$250,000 IRF)
- Deerfield Road Generator Replacement – Engineering (\$75,000 IRF) and construction (\$800,000 IRF)
- Sanitary Sewer Lining (\$400,000 IRF)

The demand for capital improvements continues to be a pressing need and the 2026 program year reflects a significant investment in these services.

As previously noted, \$7 million in bonds were issued in 2021 to supplement funding for capital improvements completed in 2022 and 2023. No new debt was issued in 2024 or 2025. In 2026, bonds totaling \$8.6 million are planned to be issued to fund the 2026 two-year Capital Improvement Program. In addition to bond proceeds, MFT, and Statewide Transportation Improvement Program funds, the 2026 program will be funded through a combination of Food and Beverage Tax receipts, ¼ of the Home Rule Sales Tax receipts, Infrastructure Maintenance Fee and interest earnings.

In summary, this year's program will require the full attention of staff. These capital improvements have been prioritized to address areas that need roadway improvements as well as underground utility improvements. The project has been strategically planned to minimize disruption to the motoring public as much as possible.

In recent years, significant road and/or water system improvements have been completed on Hazel Avenue, Waukegan Road, Mallard Lane, Fox Hunt Trail, Millstone Road, Shag Bark Lane, Charing Cross, Smoke Tree

Road, Gordon Terrace, Woodvale Avenue, Warrington Road, Kenton Road, Knollwood Road, Ambleside Drive, Dimmeydale Drive, and Birchwood Avenue. Prior to this, roadway improvements were completed in the Woodland Park Area Subdivision (Woodland, Hawthorne, Oakwood, Woodbine), Pflingsten/Kate's Bridge, Brierhill Road, North Avenue, Deer Lake/Estate Drive, North Trail Subdivision and the Briarwood Vista Subdivision.

VEHICLE/EQUIPMENT REPLACEMENT FUND

This fund includes purchases of vehicles and equipment amounting to more than \$5,000. Each operating department is charged an annual amount to offset these more expensive items from impacting the budget in any one given year. This year's proposed expenditures amount to \$1,833,910. This fund's expenditures vary widely year to year depending on the replacement schedule for a given year. Due to continued supply chain delays, it has become difficult to pre-order and schedule deliveries for vehicles.

ASSESSED VALUATION

Over the past ten years, the taxable assessed valuations have changed as follows:

<u>Year</u>	<u>Amount</u>	<u>% Change</u>
2014	\$1,227,301,586	-0.1
2015	1,319,070,388	7.4
2016	1,407,512,362	6.0
2017	1,468,241,454	4.3
2018	1,460,222,579	-0.5
2019	1,524,116,833	4.3
2020	1,479,532,161	-2.9
2021	1,466,012,476	-0.9
2022	1,520,213,882	3.5
2023	1,583,205,059	4.1
2024	1,614,869,160(estimated)	2.0

DEBT SERVICE FUND

As an Illinois Home Rule community by referendum, the Village has no legal debt limit and is authorized to issue debt without any requirement for a local referendum.

In 2021, the Village issued \$7 million of additional GO Bonds in coordination with the refunding of the 2011A, 2012 and 2013 bonds. The refunding portion resulted in total estimated savings of \$1.695 million over the following ten years. Similarly, in 2020, the Village issued \$6.28 million of GO bonds to refund the 2010A (Build America) bonds resulting in a total savings of \$899,860 over the next decade. In 2018, the Village issued \$5.97 million of GO bonds and the full debt service amount associated with the issuance was abated. In 2020, for the first time the debt service amount of \$438,330 associated with the 2018 bond issuance appeared on the tax bills. In 2017, the Village refunded \$3.215 million of 2008 GO bonds and issued approximately \$2.485 million in new debt to complete the accelerated three-year (2015 through 2017) capital improvement plan. The Village currently has six outstanding GO debt issues, \$12.48 million of 2011 Series B, \$5.205 million of the 2015 Series, \$3.45 million of the 2017 Series, \$4.280 million of the 2018 Series, \$3.4 million of the 2020 Series and \$15.955 million of the 2021 Series. In addition, the Village has outstanding debt of \$3.56 million relating to the Library improvement project, which is supported by the Library's property tax payers. As of December 31, 2025, the Village of Deerfield's total outstanding bonded General Obligation debt of \$48,330,000 is 3.05% of its total 2023 assessed valuation. When considering that non-Home Rule communities in Illinois are allowed a ratio of 8.6% the Village, as a Home Rule community, can be proud of its low debt service obligations.

The Village of Deerfield currently has a Aaa bond rating from Moody's Investors Service, Inc., an accomplishment shared by few municipalities in the United States. This rating was reaffirmed in January 2026. The Village Board has indicated that it will examine the financial status of the Village each year prior to the final adoption of the annual tax levy with a preference for abating debt service requirements for the Qualified Energy Conservation Bonds. The Village Board used federal credits of \$359,239 to abate a portion of the 2025 required Property Tax Levy resulting in a total debt service property tax levy of \$4,222,542.

PROPERTY TAX LEVY

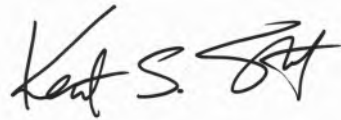
The 2025 Property Tax Levy, to be collected in 2026, for all Village funds is \$8,787,695. The levy reflects a 2.26% increase from the extended 2024 levy. As discussed above, this includes abatement of the debt service associated with the Qualified Energy Conservation Bonds. The 2025 levy is distributed as follows: \$4,565,153 to the General Fund and \$4,222,542 for the various GO debt service requirements, which relate to the wastewater treatment plant reconstruction project and various other capital projects. Village property taxes for 2025 represent approximately 6% of the total property tax bill in the Village. Additional debt of \$8.6 million is expected in early 2026 and is anticipated to increase the 2025 Property Tax Levy.

The 2026 Library levy increases 5% to \$5,770,350. This levy was approved by the Library Board and accepted by the Village Board, as statutorily required.

SUMMARY

Preparing the annual budget is a thorough and time-consuming process and one that the Village Board takes very seriously. As fellow taxpayers, they too want to hold the line on taxes, but without sacrificing the number and quality of services rendered and making sound investments in infrastructure.

I wish to acknowledge the efforts of the Village Board and all departments in compiling this document and to thank them for their professional support. Special thanks are extended to the Director of Finance and all finance department personnel who do the majority of the budget preparation. We hope that you find it both informative and helpful in implementing our financial plan for the fiscal year between January 1, 2026 and December 31, 2026.



KENT STREET
Village Manager

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MAJOR BUDGET POLICIES AND OBJECTIVES

VILLAGE GOALS

- To maintain a safe, healthy atmosphere in which to live and work.
- To provide for the Village's long-term financial stability.
- To respond in an efficient and effective manner to community needs.

MAJOR BUDGET POLICIES FOR THIS FISCAL YEAR

- Competitive base salary increases for non-union employees as well as police patrol officers and public works union employees, per collective bargaining agreements.
- Maintain Village's joint police dispatch operation, including participation on the Joint Emergency Telephone Systems Board (JETSBS).
- Continue full required funding contributions of pension costs.
- Analysis, negotiation and bidding of residential and commercial solid waste franchises to ensure appropriate service-levels and cost objectives are achieved.
- Oversight of \$5.86 million of capital improvement projects including various water main, sewage collection and treatment facilities, storm water, and roadway improvements.
- Strategic management and oversight of Village's fund balance.
- Administration of the affordable housing program in accordance with newly established policies and procedures.
- Administration of Redevelopment Project Plan for Downtown and Lake Cook Road TIF Districts.
- Continued oversight of the administrative hearing process.
- Pursue economic development opportunities, especially related to decreasing demand for office space, historically low supply of housing stock and attraction of new retailers/restaurants.
- Maintain efforts to reduce non-revenue water loss.
- Further enhancement of citizen services, including making more applications available for payment and submission online and implementing new asset management and work order software.
- Preservation of Village fiscal responsibility including the protection of the local government distributive fund, use tax, property tax, Home-Rule sales tax and e-911 distributions from a state fund sweep.
- Growth and development of personnel along with continued succession planning efforts.
- 5% increase in water rates to keep pace with wholesale purchase rate increase and a 5% increase in the sewer rate to keep pace with increased costs
- Refuse rates are being increased by \$2.40 for single family homes and \$1.46 for condominium/townhouses to to keep pace with anticipated increases in a new waste hauling contract.
- Inter-fund transfers of \$1,169,550 to the Refuse Fund.
- Continued management and analysis of locally administered taxes such as the 1% Prepared Food and Beverage Tax and the 7% Hotel Tax.
- Use of federal credits from Qualified Energy Conservation Bonds to partially abate the debt service property tax levy in the amount of \$359,239.
- \$4,565,153 property tax levy to the General Fund and \$4,672,542 property tax levy to fund debt service requirements associated with previously completed capital projects.
- Continued support of sustainability-focused programs and policies of the Greenhouse Gas Reduction Ad Hoc Working Group, Sustainability Commission and Village Board.

LONG-TERM FINANCIAL PLANNING

A primary goal of the budget and planning process is to ensure the Village's long-term financial stability. This is accomplished through long-term financial planning which includes the consideration of both current and projected internal and external financial impacts, the incorporation of three-year projections into the operating budget, the annual review and update of the capital project program to plan for the next three to five-year period and the development of funds to plan for future equipment and infrastructure replacement. Long-term financial planning benefits residents, the Village Board, Village staff and local businesses. In addition, bond rating agencies look favorably on such plans.

In accordance with standard practice, this year's operating budget includes projections three years into the future (2027 - 2029). These projections were considered throughout the development of this year's budget to ensure that current decisions were being made in consideration of the Village's future finances. Similarly, this year's capital budget includes future projections. Per annual protocol, the Village Board updated and reviewed the capital project program for a five-year period, developing stable financing for the immediate budget year and possible additional sources for future budget years. Planning for future equipment and infrastructure replacement expenses includes the establishment of a fund where resources are accumulated in a reserve each budgeting year leading up to the replacement. The Village's budget and budget planning process largely focuses on making strategic decisions to ensure the Village's long-term financial health. Overall, this is accomplished by developing and implementing financial measures that plan for future revenues and expenses, as well as through the Village's continuous consideration of how present decisions impact the future - especially in regards to Village finances.

MAJOR CAPITAL PROJECTS

Street Rehabilitation & Sidewalk Replacement Project: \$3,100,000 for the 2026 street rehabilitation program. The project will be funded through Motor Fuel Tax (MFT) revenue (\$800,000), and Infrastructure Replacement Fund (IRF) revenues (\$2,300,000). The scope of work includes pavement removal and replacement, pavement resurfacing, pavement patching, and curb and gutter removal and replacement.

Various Village-Owned Real Estate and Building Improvements: \$175,000 in repairs and improvements to various Village-owned real estate parcels and buildings throughout the jurisdiction. These funds will be used towards the improvement of Village-owned real estate and buildings through green initiative improvements, as well as general upkeep and enhancements.

Various Sewer and Water Facility Improvements: \$740,000 to continue the Village's efforts to reduce inflow and infiltration while also investing in the longer-term health of our potable water and sewer systems. Of this total, \$400,000 is secured to continue the Village's multi-year sanitary sewer lining program. Sewer lining is an effective method to significantly extend the life of a sewer while also protecting against inflow and infiltration. Another \$50,000 is budgeted for the repair and lining of storm sewers throughout the Village. \$50,000 is budgeted for Phase II Design of an emergency water system connection with the Village of Northbrook. The emergency connection will provide a critical redundancy to the Village's water system once construction is completed. \$100,000 is budgeted for a lead service line elimination program. This program will replace lead service lines from the water main to the house structure through voluntary replacements and also through emergency repairs when required. It is anticipated that this will be a new forthcoming requirement from the IEPA when lead service lines are encountered as part of Village capital projects.

Various Wastewater Facility Improvements: \$1,110,000 in facility improvements to meet the various NPDES permit requirements for the Water Reclamation Facility (WRF). This includes \$75,000 related to the remaining Phase II and III engineering for the replacement of a generator at the Deerfield Road station, along with a further \$800,000 for the construction and installation of the generator. These replacements will improve the reliability and resiliency of these stations during inclement weather which is vital to protecting residential properties during weather events. Another \$125,000 is allocated for the replacement and updates to the wastewater facility's SCADA server and computer system. Additionally, \$110,000 is related to the replacement of a disinfected effluent water pump.

ANALYSIS OF MAJOR BUDGET POLICIES AND OBJECTIVES; EFFECTS OF PLANNING PROCESSES

The Village Board annually updates and reviews the capital project program for a three to five-year period, developing stable financing for the immediate budget year and beyond. A financing program is developed based on results from the prior year, the economic conditions at the time, and projections of major revenues and expenditures for the immediate and future budget years. In the past, the Village has used the dedicated revenues to the capital program, that is, the 0.25% home rule sales tax, infrastructure maintenance fee of 0.5% of estimated construction costs, MFT revenues, grants and transfers from the fund balances available, primarily from the General Fund. A 1% Food and Beverage Tax has also been used to support the

capital program since it was enacted in 2017. As necessary, the Village will issue debt to complete certain projects but this source has historically been used sparingly.

Infrastructure has become the most pressing demand in the Village. Similar to the last several years, 2026 will include large infrastructure investments. Although the Water Fund had not been covering its operating costs for about a 10-year period due to substantially reduced water usage, starting in 2020 the ending fund balance was positive. This trend has continued with a projected ending Water Fund balance in 2026 of \$1,346,937 indicating that the Board has strategically resolved the structural deficit that was affecting the position of the fund. After considering available alternatives and desirous of maintaining the utility's fund balance, the Board has approved in this budget the following economic decisions:

- Increase the water and sewer rates by 5.0%. Refuse rates are being increased by \$2.40 for single family homes and \$1.46 for condominiums/townhomes. The increases in the water and sewer rates are necessary to provide for ongoing operation of these funds. Non-revenue water loss has been significantly reduced in recent years by replacing every residential and commercial meter in the Village between 2021-2023 along with annual leak detection surveys. This will allow this fund to maintain a positive fund balance. The budget for 2026 includes an increase of \$2.40 for single family homes and \$1.46 for condominiums/townhomes for scavenger services through the end of Lakeshore Recycling Systems' current contract. The current residential solid waste contract is due to be renegotiated in advance of April 1, 2026, at which time a significant increase in the contract based on prevailing market rates is anticipated. The increase in the scavenger services included in the 2026 budget is based on this anticipated increase in the contract.
- Efficiencies at the treatment plant, a reduction in treatment plant head count from 2014, and previous years of adjusted user fees have helped keep pace with ongoing expenses in the Sewer Fund. This year calls for a 5.0% increase in the rate to ensure the fund can maintain balance.
- A 3.08% increase in the General Fund property tax levy and \$359,239 in abatements (reductions) associated with the Federal Government rebates for Qualified Energy Conservation Bonds.
- To provide the Village the greatest flexibility, the property tax levies are solely allocated to the General Fund and to the Debt Service Fund. As a result, the Refuse Fund will receive General Fund transfers to supplement dedicated revenue streams.

BUDGET PROCESS

The budget is a master financial plan that represents services that will be provided to the community and the sources of funds required to perform these services. The budget developed by the Village is regulated through Illinois Statutes and local ordinances. Pursuant to State Statute, the Village is a home rule municipality and as such it has, among other powers: (1) a wider range of revenue options available, (2) no tax rate maximum, and (3) the ability to issue general obligation debt without limit.

The Budget Act allows for control of the budget at the fund level. However, the Village requires its department heads to control their budgets at the department or division level as appropriate.

The budget is analyzed in two parts - the operating budget and the capital program. The capital project plan has a longer term, and the current year component is incorporated into the operating budget. The operating and capital budgets are developed with a focus on long-term solvency. To maintain a long-term focus, the Village uses presentations of projected figures for the operating budget for two future years, in addition to the budget year, as well as a three or five-year capital project budget.

Agency Funds: The Village uses agency funds as described in Appendix C. These funds are included in the Villages Comprehensive Annual Financial Report (audited financial statements). However, these funds are not included in the Village's budget document as they are not resources currently available to the Village.

Proposed Budget: The proposed budget was available for public inspection at Village Hall, posted to the Village website and discussed at Committee of the Whole meetings as well as a public hearing. Changes between the proposed budget and adopted budget relate to personnel changes, purchases from the seizure

fund and re-budgeting purchases that could not be delivered prior to year-end.

Budget Amendment: While it is rare for the Village to amend the budget, the Village can do so. Two-thirds of the corporate authorities then holding office may revise the budget, providing that funds are available for the designated purpose.

Debt Issues: In 2026, bonds totaling \$8.6 million will be issued to fund the 2026 two-year Capital Improvement Program. In 2021, the Village issued approximately \$7 million in new debt in conjunction with a refunding of its 2011A, 2012, and 2013 bonds resulting in a total estimated savings of more than \$1,000,000 over the next 10 years. Similarly, in 2020, the Village issued \$6.28 million of GO bonds to refund the 2010A bonds, resulting in a total estimated savings of \$899,860 over a 10-year period. In 2018, the Village issued \$6 million in GO bonds that partially funded a \$12 million capital improvement program that was completed over the two-year period of 2018-2019. In 2017, the Village authorized a \$5.5 million debt issuance coupled with a refinance of the 2008 bond issuance that resulted in a net of \$2.5 million of new debt to cover the balance of that year's capital improvement program. In 2015, the Village authorized a \$9.575 million bond issuance to supplement funding for large scale capital improvements for the three-year period of 2015-2017. Outstanding debt as of December 31, 2024 includes: \$20.545 million of the 2021 issue, \$4.02 million of the 2020 issue, \$4.565 million of the 2018 issue, \$3.76 million of the 2017 issue, \$5.7 million of the 2015 Series and \$12.48 million of the 2011 Series A and Series B.

As indicated above, substantial additional debt was necessary over the past several years to support the Village's capital program, especially the \$32 million treatment plant project, and funding for the Deerfield Public Library project. The Village has maintained its Aaa bond rating throughout these issues and although this debt will carry the full faith and credit backing to provide for the lowest possible interest rate, the Village has applied for and received significant savings through the Federal Qualified Energy Conservation Bonds programs. Also, the interest rate environment recently has allowed the Village to receive historically low interest rates on its tax-exempt debt. The combination of these circumstances will save the Village residents significant sums in debt service costs over the life of the issues.

Operating Budget: The budgeting process is a continuous undertaking for the Village Manager and members of the Board of Trustees. There are regular reviews of priorities and goals and the means to accomplish them. In joint meetings with department heads, supervisors prepare their operating budgets, which are reviewed and adjusted by the department head, prior to further review by the Finance Director and the Village Manager. After these reviews by the Village staff, the preliminary budget is prepared and sent to the Mayor and Board of Trustees. At that point, the Board meets as a Committee of the Whole to review and discuss proposed operating expenditures, existing and potential revenue sources, and requirements of the Village's capital project needs. Highlights from the budget are presented by staff members and the Village Board conducts a line-by-line budget review. Specific programs and projects are addressed as they relate to the present and future needs of the Village residents.

Capital Program: In its capital projects program, the Village identifies long lasting construction expenditures in excess of \$10,000. These expenditures are shown in the Capital Projects Fund Section. These projects are initiated from a number of sources, including the Director of Public Works and Engineering, other Village personnel, the Village Board, members of the public, or outside professional consultants. These items are prioritized by staff members, including the Director of Public Works and Engineering, the Village Manager and the Finance Director. They are then submitted to the Village Board for consideration, prior to presentation at a public hearing. During the process of prioritization, the available methods of financing are also reviewed.

EFFECTS OF CAPITAL PROJECTS ON OPERATING BUDGET

- Street, Sidewalk and Curb Rehabilitation Projects: These projects will minimally reduce maintenance costs. With the square footage expected, we anticipate an ongoing reduction of less than \$25,000 per year. In particular, this year's project includes extensive utility replacement and reconstruction and is expected to lower spring patching, utility repairs, and avoidance of slip and fall liabilities through utility and sidewalk improvements associated with this year's street rehabilitation project. *Operating Effect:* Additionally, resurfacing of streets at this time, where possible, allows the Village to significantly extend

the life of the roadways for a relatively low cost when compared to delaying the work, which would result in the need for a full reconstruction project at triple the lane mile price.

- Various Sewer and Wastewater Facility Improvements: This consists of the sewer lining program, sewer televising and a drainage study and resolution program. These projects will extend the life of the Village's underground sewer system, reduce the unnecessary treatment of storm water and reduce the potential for sanitary sewer overflows. Sewer improvements will help reduce operating expenses marginally and the diversion of storm water from the wastewater treatment plant is anticipated to reduce operating expenses. *Operating Effect:* It is estimated that 30% of the remaining I/I in the system is attributed to illegally connected storm sewers. If these illegal connections can be remedied, it is anticipated that the Warwick Road Pump Station would no longer need to surcharge during excessive wet weather events. By eliminating overflow events at the Warwick Road station permanently, it is anticipated that annually \$10,000 will be saved in the reduction of chemicals and overtime costs. The mandate for the Village to reduce phosphorus levels at the wastewater plant beginning in 2024 increased the operating budget by \$100,000 due to increased chemical usage and increased sludge hauling, as the centrifuge will need to be operated more frequently.

INFRASTRUCTURE MANAGEMENT

The Village believes that ongoing maintenance of its infrastructure and equipment is of prime importance to reduce the risk of emergency repairs and avoid the cost increases of deferred maintenance. To finance capital projects, the Village utilizes standard capital raising techniques such as General Obligation and Revenue Bond Issues, as well as pay-as-you-go practices when reasonable. Two examples of the pay-as-you-go program are (1) the Vehicle and Equipment Replacement Fund and (2) the Infrastructure Replacement Fund. The purpose of the Vehicle and Equipment Replacement Fund is to keep annual expenses in balance while providing sufficient funds for the replacement of vehicles and major equipment items that cost in excess of \$5,000. The Vehicle and Equipment Replacement Fund is fully funded. The Village also has established an Infrastructure Replacement Fund to provide funding for ongoing maintenance of the Village's infrastructure, primarily streets and underground improvements. The 2025 budget once again reflects an aggressive capital improvement plan. Funding for the capital project program is from a portion of the home rule sales tax, infrastructure maintenance fee, bond proceeds, Rebuild Illinois Grants and the food and beverage tax.

MAJOR REVENUES

The Village has varied sources of revenue available as a home rule municipality. As such, it is not dependent on one source of revenue that may be adversely affected by economic conditions and has the flexibility to adjust current revenue rates or implement new revenue sources as it sees fit.

Property Tax - \$8,787,695 – A 2.26% increase in the property tax levy that allocates \$4,565,153 to the General Fund to support public safety and allows for the greatest flexibility. An additional \$4,222,542 is allocated to the Debt Service Fund for the outstanding issues. Deerfield is a home rule municipality and, as such, has no limit on the amount it can levy for property taxes. The Village collection on its property tax levy has averaged 99+% over the last five years. In more recent years the Equalized Assessed Value (EAV) has significantly increased when compared to 2014. The 2015 EAV increased 7.4%, the 2016 EAV increased 6% and the 2017 EAV increased 4.3% as the markets continued to recover and new developments (e.g., AMLI, Woodview) were added to the property tax base. The 2018 EAV was relatively flat, reflecting a -0.5% change year-over-year. New developments in 2019 (e.g., Tamarisk) resulted in a 4.3% EAV increase. The EAV decreased 0.91% in 2021, but several new developments are underway and expected to grow the EAV in future years, as previously shown in 2022. Since the Village is home rule and collects nearly its entire levy regardless of the change in EAV, the property tax revenue is based on the approved levy.

The Village Board has historically kept property tax increases to a minimum to provide relief to property owners knowing that the major portion of the debt service for the treatment plant and other capital improvements will be property tax supported.

EQUALIZED ASSESSED VALUATION

<u>Tax Levy Year</u>	<u>Net for Taxing Purposes</u>	<u>Incremental (TIF) Valuation</u>	<u>Total</u>
2011	1,392,522,439	0	1,392,522,439
2012	1,293,263,968	0	1,293,263,968
2013	1,228,417,175	0	1,228,417,175
2014	1,227,301,586	0	1,227,301,586
2015	1,319,070,388	0	1,319,070,388
2016	1,407,512,362	0	1,407,512,362
2017	1,468,241,454	0	1,468,241,454
2018	1,460,222,579	0	1,460,222,579
2019	1,524,116,833	0	1,524,116,833
2020	1,479,532,161	0	1,479,532,161
2021	1,466,012,476	0	1,466,012,476
2022	1,520,213,882	0	1,520,213,882
2023	1,575,210,518	7,998,541	1,583,209,059
2024	1,606,499,977	8,419,183	1,614,869,160

As property in Illinois is generally assessed at one-third of actual market value, this results in an estimated total market value of \$4,844,607,480 for all taxable property in the Village for 2024, which is an increase of \$94,980,303 in total value from 2023.

Sales Tax - \$5,105,000 in regular sales tax revenue is projected in 2025 (\$5,400,000 budgeted in 2026) - \$3,075,000 home rule projected in 2025 (\$3,425,000 budgeted in 2026). Sales tax, which is now the Village's largest single General Fund revenue item, is a 1% tax (regular) on the exchange of all tangible personal property within the Village, and the Home Rule tax, which is an additional 1% on items that are not titled (autos) or groceries or drugs. This tax is collected by the State and remitted to the Village. In late 2017, the State began imposing a new 2% administrative fee on the home rule sales tax. The administrative fee was reduced to 1.5% in 2018. The Village does not anticipate any state changes to the distribution formula this year. The home rule tax was increased from 0.5% effective January 1, 2009.

The home rule tax is split between the General Fund and the IRF, with ¼ going to the IRF for capital project funding and the balance to the General Fund. Also, the amounts above are gross amounts received by the Village. The Village has a long-standing agreement with Walgreen National Corp. to rebate 80% of the Village sales tax that the firm pays. The rebate to Walgreens is budgeted at \$2,400,000 for 2026. The Village also has a sales tax sharing agreement associated with the redevelopment of the Jewel-Osco store in Deerbrook Mall, which commenced in 2018. This rebate is budgeted at \$75,000 for 2026. A tax rebate for the Shake Shack was also added in 2024. This rebate is budgeted at \$90,000 for 2026.

Income Tax - \$3,300,000 in income tax revenue is projected in 2025 (\$3,200,000 budgeted in 2026) - The Village receives a portion of the State of Illinois Income Tax receipts which is distributed by formula based on population. This projection is based on the estimates of the Illinois Municipal League and is consistent with previous 12-month periods. The Decennial census was completed in 2020 and the Village population grew from 18,420 to 19,196. This count will directly impact revenue generated from this source for many years in the future. However, this revenue source is subject to the discretion of the state legislature and can be decreased or totally retained by state legislative action. Recent state budgets included a 5% cut to the Village's revenue from this fund, which is anticipated to continue. This funding source continues to be a topic of debate for the Illinois General Assembly.

Hotel/Motel Tax - \$1,900,000 in hotel/motel tax revenue is projected in 2025 (\$1,900,000 budgeted in 2026) - This revenue source had been substantially affected by the COVID-19 pandemic and the impact that it had on business travel. The Village increased the tax rate on room occupancy charges in 2019 from 6% to 7%. This revenue is very sensitive to the economy and other external sources as our six hotels cater mainly

to the weekday business traveler. The receipts had remained constant in the four years prior to COVID-19 pandemic that began in 2020. Projections have been significantly altered as room occupancy rates dropped below 20% for many months in 2020 and 2021. Many major hotel bookings were canceled due to COVID-19 including rooms associated with special events, reunions, sporting and political conventions, etc. None of the six hotels have closed or indicated that they intend to close, but they have had to lay off staff and are struggling to maintain business in the new remote work environment. Room occupancy rates slowly increased throughout 2024, but remained below 2019 levels. The Village projects occupancy rates will continue to rise in 2025 as more employers implement return to the office mandates.

Investment Earnings - \$2,624,000 projected in 2025 (\$1,881,000 budgeted in 2026) - The Police Pension Fund accounted for \$700,000 (37%), which is budgeted from a combination of equities and fixed income securities. The projections are based on existing investments and on amounts to be invested in the coming year. Short-term interest rates increased significantly in 2023, and subsequently decreased slightly in 2024, with additional decreases occurring in 2025. The rates are expected to decrease in 2026 and spending down of fund balances for operations and capital projects will decrease the investable assets of the operating funds and hence their income from this source.

Building Permit Revenue - \$2,200,000 projected in 2025 (\$1,300,000 budgeted in 2026) – Of the amount budgeted for 2026, \$1,200,000 is budgeted for normal recurring permit revenues and \$100,000 is budgeted for fees related to a new adjudication process. This revenue, which is tied directly to building and remodeling activity in the Village, can increase significantly year-over-year depending on the scale of development in any given year. In 2019, the Village experienced exceptional building permit fees mostly attributable to the permits associated with construction of a nearly \$34 million 240-unit independent senior living apartment community at 1627 Lake Cook Road (Tamarisk Senior Residences). Similar building activity was experienced in 2024 and 2025 as the local economy continued to stabilize due to the strong real estate market, residents remodeling their existing homes rather than moving, and custom homes that are desired by new buyers. Additionally, the lower demand for office space is forcing these locations to consider redevelopment. The Village has been buffered from downdrafts in real estate due to the concentration of corporate offices, including North American and Global headquarters for Walgreens Boots Alliance, Fortune Brands, Essendant and Horizon Pharmaceuticals (Amgen), which purchased the former Takeda campus in 2020. Horizon has invested over \$30 million in their campus since their purchase resulting in significant building permit revenues in 2020 and 2021. A recent acquisition by Amgen has raised questions about the long-term future of the Horizon campus. The Village continues to remain an attractive residential community with quality schools and local services. The desirability of the Village's residential community is exemplified by the increased number of new luxury apartments and proposed commercial developments. Several significant redevelopment proposals have recently been approved or are currently under construction including Zion woods, a 25-unit affordable housing development at 10 Deerfield Road. The Downtown TIF #3 along with the proposed Lake Cook Road TIF #4 will lead to new developments over the 23-year life of those TIF districts. Additional residential developments proposed at the Parkway North campus and on Wilmot Road will lead to increased permit revenue throughout 2025 and into 2026.

User Charges - Village budget policy requires that those funds that can be reasonably financed by a user charge be financed with a user charge:

Water - \$6,120,000 projected in 2025 (\$6,426,000 budgeted in 2026) - The budgeted amount for water sales is based on the rate of \$7.14 per 100 cubic feet. This rate reflects an increase of 5.0% this year to keep pace with wholesale increases from the City of Highland Park and increased operating expenses in this fund. Usage continues to stagnate; however, significant progress has been made to reduce the amount of non-revenue water in the Village. 2019 was the first year in over a decade that the fund ended the year with a positive balance. Future revenue projections need to keep pace with wholesale increases to allow the fund to remain balanced.

Sewer - \$3,569,700 projected in 2025 (\$3,749,000 budgeted in 2026) - The budgeted amount for sewer charges is based on water usage and a sewer charge of \$4.60 per 100 cubic feet. This rate reflects an increase of 5.0%. The previous revenue stream in this fund had not been sufficient to cover operating

expenses. Ten years ago the Board made a rate increase schedule of 10% followed by a 5% increase to bring the fund back to a positive balance. Demand, as indicated by water usage, is stagnant and shows no sign of any significant increase.

Refuse - \$605,500 projected in 2025 (\$787,000 budgeted in 2026) - The budgeted amount for direct customer refuse billing is based on a user fee of \$11.32 per month for single family homes, and a user fee of \$4.07 per month for condominiums/townhomes. This reflects a \$2.40 increase for single family homes and a \$1.46 increase for condominiums/townhomes from last year, as the current refuse contract expires in May 2026, at which time a significant increase in the waste hauling contract is anticipated. The contractual refuse service is funded through a combination of user charges and a budgeted 2026 General Fund transfer of \$1,169,550 which is a 3.5% increase from last year. The Village is currently in negotiations for a new contract, which is anticipated to be finalized in early 2026. The prior contract with the Village's current waste hauler, LakeShore Recycling Systems, which took effect May 1, 2021, resulted in a savings for the Village of approximately \$250,000 over the term of the contract while also offering residents an increased scope of service that now includes year-round collection of organic materials in a dedicated 35-gallon container.

FINANCIAL CONDITION OF THE FUNDS

Fund - The fund is a self-balancing group of accounts that includes revenues, expenditures, assets and liabilities. Each fund has some specific purpose; funding a pension, providing for the treatment of sewage, or funding capital maintenance or replacement programs. The way to distinguish a fund from an activity is that a fund will have exclusive revenue items as well as expenditures. Normally expenses are to be balanced with revenues within a fund.

Generally, the funds of the Village are in sound condition and, if the budget performs as projected, they will continue to have available balances by year-end. The Village is monitoring costs and billable rates in the Garage and Commuter Parking Lot Funds to address year-end balance.

FINANCIAL CONDITION OF THE VILLAGE

The Village continues to be in excellent financial condition. This is indicated by:

- Moody's bond rating of Aaa
- Continued stability in sales tax revenue
- Stable equalized assessed valuation for property tax purposes
- Debt issuance only for large cost, long-lived projects
- Continued full required funding contribution of pension costs
- Full funding of the Vehicle and Equipment Replacement Fund
- Continued economic development activity and private capital investments

FUTURE YEARS' PROJECTIONS

The Village projects its Operating Funds three years into the future with conservative estimates. The Village continues to experience supply chain issues and inflation, and has adjusted its future year assumptions for general increases of 3% or more for items not guaranteed by contract or other similar surety. In addition, the Village is assuming significant increases in the wholesale cost of water purchased from Highland Park for the next several years and until the associated debt service payments for its new water plant are stabilized. The Village is implementing a 5% user rate increase in the water fund and a 5% increase in user rates for the sewer fund and similar or higher increases are anticipated in the short term based on the rate study analysis that was completed by Baxter & Woodman. A \$2.40 increase for single family homes and a \$1.46 increase for condominiums/townhomes in the monthly refuse user rate is also being implemented to keep pace with operating costs. The Village's revenue projections are being adjusted this year and in future years to reflect an increase in sales tax related to increase cost of goods. The Village will continue to monitor the implications of the recreational marijuana dispensary in town, which generates revenue of 5% of the gross receipts for the Village.

In 2026, a combination of Motor Fuel Tax (MFT) revenue, Federal Grant reimbursements, Infrastructure Replacement Fund (IRF) revenues, and proceeds from a bond issuance will be used to fund capital programs. Capital programs from 2026 through 2029 will also be funded through MFT and IRF revenues. Future year funding gaps will be evaluated each year with potential funding coming from General Fund transfers, grants, bond proceeds or new revenue sources.

PERSONNEL

No significant changes are anticipated to Village personnel for 2026, with the exception of filling previously vacant positions. Additionally, as employee turnover occurs due to retirements and departures, positions are reevaluated to ensure that the workforce is necessary and that the proper skill sets are acquired as positions are filled.

DEVELOPMENT ACTIVITIES

The Village continues to experience a relatively strong and stabilized residential real estate market that has been the trend in recent years. Several factors contributed to the trend including the pandemic, which caused homeowners to reconsider their housing preferences, causing an uptick in the residential real estate market in the Village. Home buyers are increasingly transitioning from urban to suburban living, seeking larger lots with more outdoor space. Additionally, remote work continues to be the leading work environment alternative offered by employers leading to residential renovations and construction. On the flip side, remote work continues to negatively impact occupancy rates at the Village's office parks and office buildings. Office campuses are beginning to undergo redevelopment, with a particular focus on transforming these spaces into residential areas either by removing existing office buildings or building residential properties on undeveloped commercial parcels.

The Springs at Lake Cook Crossing on the rear 10 acres of the Deerbrook Shopping Center has received occupancy permits for its pool house/sales office as well as two of the (number) residential buildings. Completion is expected summer of 2026. The Pulte Homes residential development, LeClair Estates, on 18 acres of the former Walgreens Headquarter campus at 300 Wilmot Road is developed with new streets and infrastructure. The model home and sales office is occupied with three homes, of the 42 single family homes, currently under construction. The Walgreens Headquarters campus has decreased in size by a third and remains at 100 and 200 Wilmot Road. The Vennpoint residential development, in the Parkway North Office Park has also been developed with new streets and infrastructure with two buildings housing 9 units currently being constructed. Lastly, the Deerfield Supportive Living facility is near completion with occupancy expected in the second quarter of 2026. The 150-unit resident development for low-income seniors replaces the razed office buildings at 1101-1121 Lake Cook Road.

As the assessment procedure uses three years of market activity, the assessed value of existing property had six years of decline (2009-2014). However, the 2015 EAV ended this trend as it reflected a 7.4% increase. The Village had experienced a relatively stable EAV until 2020 and 2021 when the impact of COVID-19 lead to a slight decrease. In 2022, the assessments stabilized and began to rebound. As the Village is a home rule unit, it is not dependent on the level of assessed value to increase property taxes but this situation does affect the school and park districts, which are non-home rule.

Building activity continues, primarily remodeling activity in the residential and commercial sectors. Permit fees continue to remain strong. In the near future, commercial activity is anticipated to focus more on remodeling, and office park redevelopment contributing to a slightly higher rise in overall building permit fees. Recent year residential developments include an office building conversion at 155 Pfungsten Road into 112 loft rental units that is currently undergoing preliminary interior demolition. Furthermore, six office buildings on 37 acres have recently been demolished and ready for redevelopment in the C-4 Entertainment and Limited Retail Business District.

Deerbrook Mall at the intersection of Lake Cook and Waukegan Roads has recently come under new ownership and new owners anticipate new and proposed development opportunities. The near completion of the new 254-unit residential transit-oriented development, Springs at Lake Cook Crossing, in the rear of the mall brings new customers to the shopping center and increased local demand for retail and restaurant opportunities.

In 2022, the Village began the process of creating two new TIF districts. The Downtown TIF district, established in 2023, includes most of the Village's downtown north of Deerfield Road on the east and west side of Waukegan with Hazel Avenue at the northern border. Revenue generated over the next 23 years will help spur increased development within the district and will help the Village and its partners complete the Northwest Quadrant Master Plan. In 2016, the Village adopted a Master Plan for the northwest quadrant of the Village Center. The Master Plan provides an opportunity to make the Northwest Quadrant an attractive public campus. Some improvements outlined in the Master Plan may take place in the near future, and other improvements may be accomplished 15 to 20 years from now. This Master Plan document will serve as a guide for the Northwest Quadrant that will be implemented over the next 20 years when public institutions and landowners in the Northwest Quadrant make improvements to their properties. The Lake Cook Road TIF district, established in 2024, is roughly 40 acres on the south side of Lake Cook Road and includes the Embassy Suites Hotel. The majority of the area is ready for redevelopment following the demolition of the six office buildings that were part of the Walgreens corporate campus. In conjunction with the TIF district, the Village created C-4 Entertainment and Limited Retail Business District) to spur new development.

The Village is fortunate to have become the headquarters location for a number of large, international pharmaceutical and health related industries including long established firms like Walgreens, Amgen and Baxter (unincorporated). Essendant, Miller Cooper & Co, and Fortune Brands also have corporate headquarters in the Village. Corporations and office parks continue to invest and remodel their existing office buildings or bring forward redevelopment opportunities. This activity continues to provide a foundation for the micro-economy of the immediate area and has helped support local businesses and residential housing.

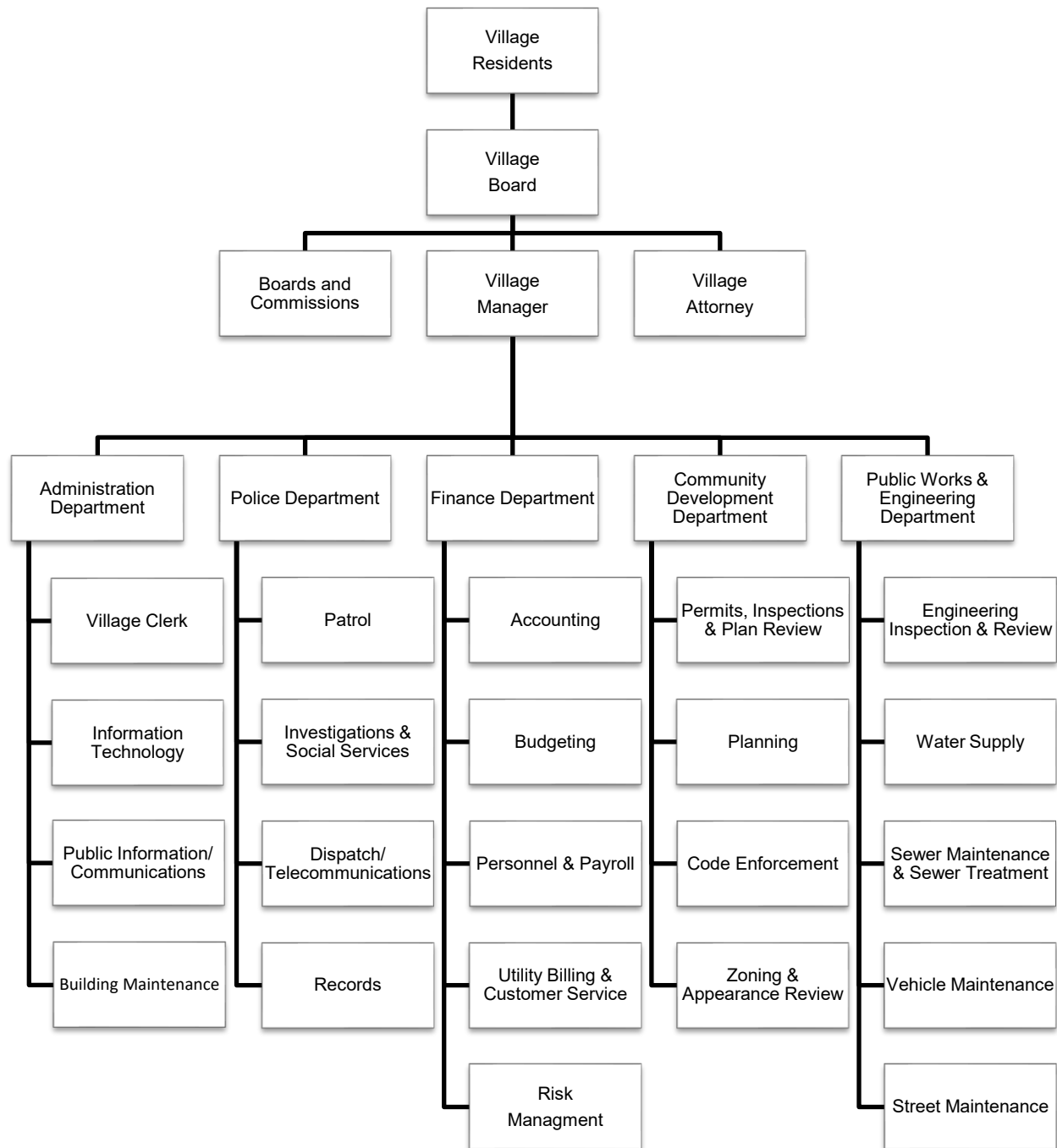
The continued interest in the residential and commercial development of the Village will ensure future strength in the property values of the Village. Staff continuously reviews service delivery in all areas to ensure that our high service levels are maintained throughout this growth.

BUDGET CALENDAR

BUDGET PREPARATION AND LEGISLATIVE ENACTMENT FOR 2025

<u>DATES</u> *	<u>OPERATING TIMETABLE</u>	<u>RESPONSIBILITY CENTER</u>
Jun. 23 – Jul. 31	- Final preparation of department budgets	Department heads, staff
August 1	- All departmental budget requests entered into Munis budget module	Department heads, staff
Aug. 2 – Aug. 31	- Manager reviews budget with department heads; further review when necessary	Village Manager, Finance Director, Department heads
September 5	- Budget to Mayor and Board of Trustees for review	Finance Department
Sept. 8 - Oct. 15	- Review by Mayor and Board of Trustees	Mayor and Board of Trustees
October 1	- Commence budget review meetings	Mayor and Board of Trustees, Finance Director, Department heads
October 1	- Proposed budget placed on file for review by public	Staff
November 3	- Public hearing on proposed 2026 budget	Mayor and Board of Trustees, Staff
November 6	- Publish 2025 Tax Levy hearing notification	Staff
November 17	- Approve 2026 budget and Public hearing on 2025 Tax Levy	Mayor and Board of Trustees
December 1	- Approve 2025 Tax Levy to fund calendar year 2026	Mayor and Board of Trustees
Jan. 1, 2026	- Budget Effective Date	Staff
Jan.-Dec. 2026	- Implement and Administer Budget	Staff
Jan.-Dec. 2026	- Review of Progress toward Goals and Objectives	Staff, Mayor and Board of Trustees
*all 2025 unless noted		

Village of Deerfield, Illinois Organization Chart



Note: Fire Services are provided by the Deerfield-Bannockburn Fire Protection District which is a separate legal entity and taxing district. For more information contact the District at www.deerfieldbannockburnfire.org

Full time Employees

DEPARTMENT	2021	2022	2023	2024	2025	2026
VILLAGE MANAGER	8	9	9	11	11	11
FINANCE	7	7	7	7	7	7
COMMUNITY DEVELOPMENT	8	8	8	8	8	8
PUBLIC WORKS:						
ADMINISTRATION/ENGINEERING	6	5	5	6	6	6
STREETS	7	7	7	7	7	7
UTILITIES MAINTENANCE	13	13	13	13	13	13
SEWAGE TREATMENT PLANT	7	7	7	7	7	7
GARAGE	2	2	2	2	2	2
TOTAL PUBLIC WORKS	35	34	34	35	35	35
POLICE:						
ADMINISTRATION	7	7	7	7	6	6
COMMUNICATIONS	8	8	9	9	10	10
INVESTIGATIONS/YOUTH	7	7	7	7	7	7
PATROL	34	34	34	35	35	35
TOTAL POLICE	56	56	57	58	58	58
TOTAL	114	114	115	119	119	119

Part time Employees - Full time equivalent

DEPARTMENT	2021	2022	2023	2024	2025	2026
VILLAGE MANAGER	0.2	0.2	0.2	0.2	0.2	0.2
FINANCE	0.1	0.1	0.1	0.1	0.1	0.1
COMMUNITY DEVELOPMENT	0.0	0.0	0.0	0.0	0.0	0.0
PUBLIC WORKS:						
ENGINEERING	0.8	0.8	0.8	0.8	0.8	0.8
STREETS	1.5	1.5	1.5	1.5	1.5	1.5
UTILITIES MAINTENANCE	1.7	1.7	1.7	1.7	1.7	1.7
SEWAGE TREATMENT PLANT	0.3	0.3	0.3	0.3	0.3	0.3
TOTAL PUBLIC WORKS	4.3	4.3	4.3	4.3	4.3	4.3
POLICE:						
ADMINISTRATION	0.0	0.0	0.0	0.0	0.0	0.0
COMMUNICATIONS	1.0	1.0	1.0	1.0	1.0	1.0
INVESTIGATIONS/YOUTH	0.0	0.0	0.0	0.0	0.0	0.0
PATROL	1.8	1.8	1.8	0.0	0.0	0.0
TOTAL POLICE	2.8	2.8	2.8	1.0	1.0	1.0
TOTAL - PART TIME - FTE	7.4	7.4	7.4	5.6	5.6	5.6
GRAND TOTAL	121.4	121.4	122.4	124.6	124.6	124.6

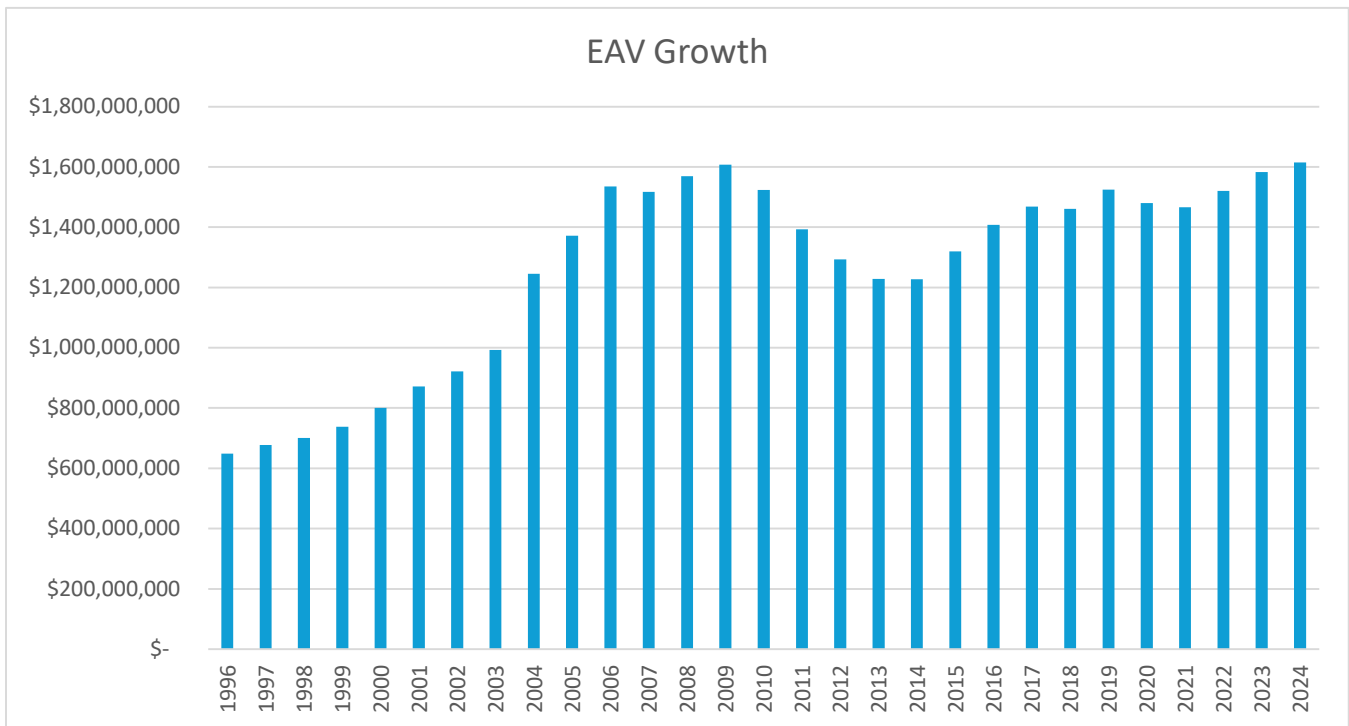
SUPPLEMENTAL INFORMATION

The Village at a Glance

Incorporated in 1903 and located 27 miles north of downtown Chicago, the Village is predominantly a community of single-family homes. The 2020 Census recorded a population of 19,196 and 7,058 housing units within a land area of 7.0 square miles. The Village's population has increased by 10% from 1980, whereas the number of housing units in the Village has grown by 28%, indicating a continuing trend toward smaller household sizes. (Note: a partial special census was performed in 2017 on specific blocks resulting in a recorded population of 18,779).

<u>Year</u>	<u>Population</u>	<u>Housing Units</u>
1980	17,430	5,489
1990	17,327	6,052
2000	18,420	6,518
2010	18,225	6,638
2020	19,196	7,058

Deerfield is recognized as one of the State's wealthiest communities. The Census Bureau estimates that in 2020, Deerfield's median family income of \$153,431 was 2.3 times greater than the statewide median of \$65,886. The Village's \$518,500 Median Home Value in 2020 Census was 166% of the statewide median of \$194,500. Median Home Value is a significant contributing factor to the Village's assessed valuation, and recent trends indicate that the equalized assessed value will increase for tax year 2021. Foreclosure activity has remained low with less than 1% of the housing in this status.



The Commercial Tax Base

In addition to the residential areas of Deerfield, the Village's tax base also includes a number of corporate headquarters facilities and other commercial establishments. The Village's larger office buildings are located primarily along the north-south I-294 Tollway, which is in the western part of the Village, and the east-west Lake Cook Road corridor, a four-lane road near the southern boundary of the Village. Other commercial areas include Deerfield's downtown business district, which has undergone a major redevelopment, and various retail and service firms along

Waukegan Road and Deerfield Road. The following table lists the largest taxpayers in the Village (based on 2023 tax rate information):

Taxpayer	Taxable Assessed Value
Corporate 500 Properties LLC	\$ 38,050,019
Walgreen Co.	\$ 34,028,282
Gateway Fairview Inc.	\$ 30,808,837
Horizon Properties Holding LLC	\$ 25,205,943
TNREF III Parkway JV, LLC	\$ 19,553,421
SRC Arbor LK	\$ 18,143,108
Deerfield Senior Resid	\$ 16,707,714
LPF Woodview LLC	\$ 15,714,398
North Parkway One Investment LLC	\$ 15,261,039
Deerfield Retail, LLC	\$ 14,014,686
Total	<u>227,487,447</u>
Percent of EAV	13.78%

*Data Source: Lake & Cook County Clerk's & Assessor's Offices.
2023 Cook County and 2024 Lake County EAV*

The table below lists the Village's ten largest employers in 2024 as determined by Lake County Partners:

<u>Company Name</u>	<u>Primary Description</u>	<u>Number of Employees</u>
Walgreen Co	Pharmacies	5,000
Baxter International Inc.	Physicians & Surgeons Equip & Supls-Mfrs	1,900
Amgen	Pharmaceuticals	635
Essendant Inc.	Office Supplies-Wholesale	600
Deerfield Park District	Parks	500
Student Assistance Commission	Government Offices-State	499
Lundbeck US Inc.	Pharmaceuticals	260
Mercer Human Resources	Consulting	250
Whitehall of Deerfield	Nursing Home	230
ICON	Contract Research Organization	160

The following municipal services and facilities are available in the Village of Deerfield:

Number of Full-Time Employees (FTE)	119
Miles of Streets	76
Miles of Alleys	4
Miles of Sewers	150
Police Protection:	
Number of Stations	1
Numbers of Police Officers (authorized)	41
Library Services:	
Number of Branch Libraries	1
Physical Items	117,323
Virtual Items	2,573,154
Circulation	454,648
Recreation Facilities:	
Number of Park Sites	21
Owned Acreage	346
Municipal Water Utility:	
Service Locations	6,280
Average Daily Water Pumped (gals)	2,200,000
Miles of Water Mains	106

Municipal and Other Governmental Services

The Village of Deerfield is governed by a President/Mayor and Board of six Trustees, all of who are elected on an at-large basis. Pursuant to a referendum on April 15, 1975, the Village is a home rule unit under Illinois law. In 1952, the Village adopted an ordinance creating the position of Village Manager. The Manager is responsible for the day-to-day operations of the Village and its employees, of which 41 are sworn police officers. The Village has collective bargaining units among Village employees representing the patrol officers and public works employees. The Village has a complex of governmental buildings including the Village Hall (constructed in 1959), the Police Building addition to the Village Hall (constructed in July 1980, and remodeled in 2002) and the Village Hall addition and remodeling in 2007. The Village's Public Library was constructed in 1971. The Library Board undertook a space needs study towards a plan for improvements to the existing building including modernization of the occupied space to meet accessibility codes. In 2010, an advisory referendum to provide for a \$13 million remodeling of the Library was approved by voters. The Library Improvement project was completed in 2013. In 1988 the Village and the Deerfield Park District (a separate jurisdiction) constructed a \$3,300,000 public works garage. Construction of a \$5.5 million senior center was completed in September 2003.

Deerfield has purchased Lake Michigan water from the City of Highland Park on a contractual basis since 1913. The Village maintains three pumps at the reservoir in Highland Park and has 90 miles of water mains through which approximately 793 million gallons of water flow per year. The Village has a 1-million-gallon elevated tank, a 5-million-gallon underground reservoir, a 2.2-million-gallon underground reservoir, and a 0.85-million-gallon reservoir for Parkway North and Horizon. In 2008, the Village entered into a 25-year agreement with Highland Park that supports the reconstruction of its water treatment facility. Pursuant to this agreement, the wholesale cost of water to Deerfield will increase annually in tandem with increases in the retail rate charged by Highland Park to its own residents.

The Village is served by separate sanitary (75 miles) and storm (75 miles) sewers with sanitary treatment provided by the Village owned sewage treatment plant. The Village's treatment plant was expanded in 1978. The plant has a hydraulic design capacity sufficient to serve a population of 30,000. After a comprehensive sewer system study recommended reconstruction of the plant, the Village entered into a contract in FY 10/11 for the replacement of the entire treatment facility. The treatment facility replacement was completed in 2013 and is functioning as designed, including its hydraulic capacity sufficient to serve a population of 30,000.



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**Village of Deerfield
Illinois**

For the Fiscal Year Beginning

January 01, 2025

Christopher P. Morill

Executive Director

BUDGET SUMMARY AND HISTORICAL PERSPECTIVE

Revenue Item	General	Sewer	Water	Refuse	Garage	MFT	Police Pension	Debt Service	Infrastr. Repl.
Taxes:									
Property Tax	4,565,153							4,672,542	
TIF Increment Tax									1,177,000
Home Rule Sales Tax	3,525,000								
Replacement Tax	200,000								
Motor Fuel Tax						850,000			
Sales Tax	5,602,500								
Local Use Tax	100,000								
State Income Tax	3,200,000								
Hotel-Motel Tax	1,900,000								
Food & Beverage Tax									750,000
License & Permits:									
Liquor/Food	60,000								
Other Business License	153,500								
Vehicle	330,000								
Building Permits	1,300,000	7,500	190,000						
Charges:									
Police Services	303,000								
False Alarms	15,000								
Dispatching Services	835,000								
User Charges		3,779,500	6,466,000	808,500					
Rental Income	315,000		95,000						
Franchise Fees - Cable	400,000								
Telecom. Charges	950,000								
Electric Utility Tax	1,000,000								
Interfund Services					485,000				
Engineering Fees	570,000								
Misc Rev:									
Interest Earnings	750,000	40,000	20,000	15,000	1,000	30,000	1,200,000	115,000	75,000
Grants	110,000							359,239	
Miscellaneous	1,550,469	5,000	1,500	10,000	10,000			690,450	300,000
Employee Contributions							560,000		
Employer Contributions							1,600,000		
Ordinance Violations	167,500								
Bond Proceeds									5,600,000
Transfers:									
Transfers In	293,250	1,677,898		1,169,550					
TOTAL NEW REVENUE	28,195,372	5,509,898	6,772,500	2,003,050	496,000	880,000	3,360,000	5,837,231	7,902,000
(To)/From Reserve	2,242,524	250,293	(89,112)	31,800	19,450	(80,000)	662,000	(783,300)	(2,842,000)
TOTAL RESOURCES	30,437,896	5,760,191	6,683,388	2,034,850	515,450	800,000	4,022,000	5,053,931	5,060,000
EXP. CATEGORIES:									
Personnel	18,979,127	2,215,525	1,199,740		347,450				
Other Services	246,425	11,600	3,500		6,300				
Contractual	8,216,809	808,568	605,848	1,865,900	29,400		107,000	1,500	650,000
Commodities	759,310	846,250	4,639,250	22,700	128,000				
Capital Outlay	492,541	30,100	235,050		200	800,000			4,410,000
Debt Service		1,678,898						3,324,533	
Pension Payments							3,915,000		
Transfers Out	1,743,684	169,250		146,250	4,100			1,727,898	
TOTAL EXPENDITURES	30,437,896	5,760,191	6,683,388	2,034,850	515,450	800,000	4,022,000	5,053,931	5,060,000

BUDGET SUMMARY AND HISTORICAL PERSPECTIVE (cont'd)

Parking Lots	Equip. Replace.	Downtown TIF	2026	2025	2025	2024	
			TOTAL BUDGET	PROJECTED	TOTAL BUDGET	ACTUAL	
		265,000	9,237,695	8,593,712	8,593,712	8,416,495	<u>Taxes:</u>
			265,000	265,000	150,000	231,362	Property Tax
			4,702,000	4,102,000	4,565,000	3,804,203	TIF Increment Tax
			200,000	180,000	250,000	244,275	Home Rule Sales Tax
			850,000	910,000	800,000	917,288	Replacement Tax
			5,602,500	5,105,000	5,400,000	5,368,720	Motor Fuel Tax
			100,000	315,000	600,000	680,414	Sales Tax
			3,200,000	3,300,000	3,000,000	3,259,873	Local Use Tax
			1,900,000	1,900,000	1,725,000	2,178,132	State Income Tax
			750,000	810,000	700,000	819,007	Hotel-Motel Tax
							Food & Beverage Tax
			60,000	60,000	60,000	65,975	<u>License & Permits:</u>
			153,500	153,500	148,500	167,287	Liquor/Food
			330,000	330,000	330,000	321,818	Other Business License
	180,000		1,677,500	2,457,500	2,577,500	2,218,475	Vehicle
							Building Permits
			303,000	303,000	303,000	375,730	<u>Charges:</u>
			15,000	15,000	15,000	14,375	Police Services
			835,000	835,000	835,000	876,952	False Alarms
161,000			11,215,000	10,543,800	10,545,200	10,667,388	Dispatching Services
			410,000	395,000	375,000	297,374	User Charges
			400,000	400,000	450,000	382,621	Rental Income
			950,000	2,200,000	950,000	827,062	Franchise Fees - Cable
			1,000,000	950,000	1,100,000	997,054	Telecom. Charges
			485,000	480,000	480,000	0	Electric Utility Tax
			570,000	697,000	230,000	11,530	Interfund Services
							Engineering Fees
	125,000	10,000	2,381,000	5,824,000	2,108,000	8,768,414	<u>Misc Rev:</u>
			469,239	694,239	469,239	747,674	Interest Earnings
	1,000		2,568,419	1,618,200	1,345,700	4,669,082	State/Fed Grants
			560,000	540,000	535,000	537,282	Miscellaneous
			1,600,000	1,500,000	1,400,000	1,346,333	Employee Contributions
			167,500	155,500	162,500	138,504	Employer Contributions
		3,000,000	8,600,000	0	0	0	Ordinance Violations
							Bond Proceeds
	831,484		3,972,182	7,199,857	4,999,857	3,837,681	<u>Transfers:</u>
							Transfers In
161,000	1,137,484	3,275,000	65,529,535	62,832,308	55,203,208	63,188,380	TOTAL NEW REVENUE
57,100	696,426	(2,935,000)	(2,769,819)	4,818,580	7,085,632	(8,559,635)	(To)/From Reserve
218,100	1,833,910	340,000	62,759,716	67,650,888	62,288,840	54,628,745	TOTAL RESOURCES
							<u>EXP. CATEGORIES:</u>
44,000			22,785,842	20,576,240	21,382,592	19,602,846	Personnel
			267,825	210,416	367,425	137,806	Other Services
90,800		100,000	12,475,825	10,678,707	12,527,221	9,873,604	Contractual
8,300			6,403,810	6,094,945	6,139,155	6,221,480	Commodities
	1,833,910		7,801,801	14,407,442	8,423,309	7,660,295	Capital Outlay
		240,000	5,243,431	4,533,281	4,534,281	3,730,442	Debt Service
			3,915,000	3,950,000	3,915,000	3,564,591	Pension Payments
75,000			3,866,182	7,199,857	4,999,857	3,837,681	Transfers Out
218,100	1,833,910	340,000	62,759,716	67,650,888	62,288,840	54,628,745	TOTAL EXPENDITURES

**VILLAGE OF DEERFIELD
2025
BUDGET SUMMARIES BY FUND**

FUND	1/1/2025 AUDITED BEGINNING FUND BALANCE	PROJECTED NEW REVENUES	PROJECTED EXPENDITURES	12/31/2025 PROJECTED ENDING FUND BALANCE
General	\$30,385,452	\$29,424,320	\$30,310,838	\$29,498,934
Sewer	1,229,756	5,320,578	5,547,515	1,002,819
Water	1,439,130	6,396,500	6,577,805	1,257,825
Garage	18,117	496,000	489,940	24,177
Subtotal "Operational" Funds	33,072,455	41,637,398	42,926,098	31,783,755
MFT	686,042	948,000	1,300,000	334,042
Refuse (Solid Waste)	1,195,324	1,797,000	1,740,950	1,251,374
Debt Service	529,618	4,559,081	4,533,281	555,418
2011B Debt Service Sinking Fund Infrastructure	9,207,944	910,000	1,200	10,116,744
Replacement (inc. Bond Proc)	3,281,184	5,607,000	9,130,000	(241,816)
Parking Lots	(187,716)	162,000	218,800	(244,516)
Vehicle & Equipment Replacement	6,675,724	1,336,829	731,159	7,281,394
Downtown TIF	236,556	275,000	3,010,000	(2,498,444)
COMBINED VILLAGE FUNDS	\$54,697,131	\$57,232,308	\$63,591,488	\$48,337,951
Police Pension	\$64,965,446	\$5,600,000	\$4,059,400	\$66,506,046

Certain funds are restricted in that available funds may only be used for expenditures allowed with said fund. Figures for proprietary funds represent available cash balances.

**VILLAGE OF DEERFIELD
2026
BUDGET SUMMARIES BY FUND**

FUND	1/1/2026 PROJECTED BEGINNING FUND BALANCE	BUDGET NEW REVENUES	BUDGET EXPENDITURES	12/31/2026 PROJECTED ENDING FUND BALANCE
General	\$29,498,934	\$28,195,372	\$30,437,896	\$27,256,410
Sewer	1,002,819	5,509,898	5,760,191	752,526
Water	1,257,825	6,772,500	6,683,388	1,346,937
Garage	24,177	496,000	515,450	4,727
Subtotal "Operational" Funds	31,783,755	40,973,770	43,396,925	29,360,600
MFT	334,042	880,000	800,000	414,042
Refuse (Solid Waste)	1,251,374	2,003,050	2,034,850	1,219,574
Debt Service	555,418	5,012,231	5,002,431	565,218
2011B Debt Service Sinking Fund Infrastructure	10,116,744	825,000	51,500	10,890,244
Replacement (inc. Bond Proc)	(241,816)	7,902,000	5,060,000	2,600,184
Parking Lots	(244,516)	161,000	218,100	(301,616)
Vehicle & Equipment Replacement	7,281,394	1,137,484	1,833,910	6,584,968
Downtown TIF	(2,498,444)	3,275,000	340,000	436,556
COMBINED VILLAGE FUNDS	\$48,337,951	\$62,169,535	\$58,737,716	\$51,769,770
Police Pension	\$66,506,046	\$3,360,000	\$4,022,000	\$65,844,046

Certain funds are restricted in that available funds may only be used for expenditures allowed with said fund. Figures for proprietary funds represent available cash balances.

Available balance is based on estimated prior year end totals.

Village of Deerfield - Exhibit A
2025 Property Tax Levy with comparison to 2024

Fund Purpose	2024 Levy Extended	2024 Levy Budget	2025 Abatements (Reduction)	2025 Net Levy	Percent Change (24 → 25)	Dollar Change (24 → 25)
General Fund	\$4,389,570	\$4,565,153	\$0	\$4,565,153	4.00%	\$175,583
Scavenger Fund	0	0	0	0	-	0
Infrastructure	0	0	0	0	-	0
Debt Service Fund	4,204,142	5,271,781	599,239	4,672,542	11.14%	468,400
Total Village Levies	8,593,712	9,836,934	599,239	9,237,695	7.49%	643,983
Library	4,838,000	5,079,900	0	5,079,900	5.00%	241,900
Library Debt Service	690,700	690,450	0	690,450	-0.04%	-250
Total	14,122,412	15,607,284	599,239	15,008,045	6.27%	885,633

10/27/2025

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BUDGET SUMMARY - FOUR YEAR COMPARISON

FUND/REVENUE SOURCE	YR.END 2023	YR.END 2024	BUDGET 2025	EST.YR.END 2025	BUDGET 2026	% CHG BUDG 25->26
GENERAL FUND (10)						
<i>Taxes-----</i>						
-Corporate Property Tax	4,169,342	4,212,074	4,389,570	4,389,570	4,565,153	4.00%
-Sales Tax	5,539,098	5,368,720	5,400,000	5,105,000	5,602,500	3.75%
-Home Rule Sales Tax	3,200,403	2,853,152	3,425,000	3,075,000	3,525,000	2.92%
-Hotel/Motel Tax	2,151,803	2,178,132	1,725,000	1,900,000	1,900,000	10.14%
-State Income Tax	3,065,974	3,259,873	3,000,000	3,300,000	3,200,000	6.67%
-State Use Tax	747,205	680,414	600,000	315,000	100,000	-83.33%
-Personal Property Replacement Tax	416,188	244,275	250,000	180,000	200,000	-20.00%
-Telecommunications Tax	901,311	827,062	950,000	2,200,000	950,000	0.00%
-Electric Utility Tax	1,007,663	997,054	1,100,000	950,000	1,000,000	-9.09%
<i>Fines-----</i>						
-Court/Local Ordinance	138,761	138,504	162,500	155,500	167,500	3.08%
<i>License Fees-----</i>						
-Business	37,008	50,412	45,500	50,500	50,500	10.99%
-Liquor	70,000	65,975	60,000	60,000	60,000	0.00%
-Vehicle	327,680	321,818	330,000	330,000	330,000	0.00%
-Other	1,125	1,575	3,000	3,000	3,000	0.00%
<i>Permit Fees-----</i>						
-Building	1,006,132	1,960,698	2,200,000	2,200,000	1,300,000	-40.91%
-Other	26,000	115,300	100,000	100,000	100,000	0.00%
<i>Inspection Fees-----</i>						
-Engineering	53,919	11,530	230,000	697,000	570,000	147.83%
<i>Other-----</i>						
-Dispatching Services	1,634,883	876,952	835,000	835,000	835,000	0.00%
-Interest Earned (net)	1,565,296	1,801,956	500,000	1,500,000	750,000	50.00%
-Special Police Services	326,608	375,730	303,000	303,000	303,000	0.00%
-Activity Donations	32,021	39,795	35,000	55,000	55,000	57.14%
-Grants	139,466	383,874	110,000	335,000	110,000	0.00%
-Transfers In	206,156	190,646	293,250	243,250	293,250	0.00%
-Cable Franchise Fees	424,240	382,621	450,000	400,000	400,000	-11.11%
-Auction Proceeds	726	335	7,500	2,500	7,500	0.00%
-Rental Income	314,488	204,237	305,000	305,000	315,000	3.28%
-False Alarm Fees	18,300	14,375	15,000	15,000	15,000	0.00%
-Miscellaneous	317,230	1,186,158	285,000	420,000	1,487,969	422.09%
TOTAL NEW REVENUE	27,839,026	28,743,247	27,109,320	29,424,320	28,195,372	4.01%
Adjustment (To)						
From Fund Balance	(2,931,482)	(2,718,833)	5,491,969	886,518	2,242,524	-59.17%
TOTAL EXPENDITURES	24,907,544	26,024,414	32,601,289	30,310,838	30,437,896	-6.64%
WATER FUND (50)						
-Water Sales	5,731,520	5,911,532	6,120,000	6,120,000	6,426,000	5.00%
-Interest Earned	76,674	117,324	20,000	55,000	20,000	0.00%
-Miscellaneous/Contributions	4,898,182	729,147	301,500	221,500	326,500	8.29%
TOTAL NEW REVENUE	10,706,376	6,758,003	6,441,500	6,396,500	6,772,500	5.14%
Adjustment (To)						
From Retained Earnings	(4,319,331)	153,630	236,463	181,305	(89,112)	-137.69%
TOTAL OPERATING EXPENSES	6,387,045	6,911,633	6,677,963	6,577,805	6,683,388	0.08%

BUDGET SUMMARY - FOUR YEAR COMPARISON

FUND/REVENUE SOURCE	YR.END 2023	YR.END 2024	BUDGET 2025	EST.YR.END 2025	BUDGET 2026	% CHG BUDG 25->26
SEWER FUND (54)						
-Sewer Use Fees	3,471,882	3,434,296	3,569,700	3,569,700	3,749,000	5.02%
-Interest Earned	65,208	65,415	40,000	45,000	40,000	0.00%
-Miscellaneous/Transfers/Contributor	3,213,140	3,148,500	1,713,778	1,705,878	1,720,898	0.42%
TOTAL NEW REVENUE	6,750,230	6,648,211	5,323,478	5,320,578	5,509,898	3.50%
Adjustment (To)						
From Retained Earnings	(1,418,585)	(1,134,934)	155,292	226,937	250,293	61.18%
TOTAL OPERATING EXPENSES	5,331,645	5,513,277	5,478,770	5,547,515	5,760,191	5.14%
MOTOR FUEL TAX FUND (14)						
-Intergov. Transfer In	868,944	917,288	800,000	910,000	850,000	6.25%
-Interest Inc./Misc.	160,369	103,151	40,000	38,000	30,000	-25.00%
TOTAL NEW REVENUE	1,029,313	1,020,439	840,000	948,000	880,000	4.76%
Adjustment (To)						
From Fund Balance	(1,029,313)	2,951,687	460,000	352,000	(80,000)	-117.39%
TOTAL EXPENDITURES	0	3,972,126	1,300,000	1,300,000	800,000	-38.46%
GARAGE FUND (70)						
-Charges for Service	441,005	435,648	480,000	480,000	485,000	1.04%
-Interest Earned/Misc.	16,632	14,859	10,500	16,000	11,000	4.76%
TOTAL NEW REVENUE	457,637	450,507	490,500	496,000	496,000	1.12%
Adjustment (To)						
From Fund Balance	(22,843)	105,753	14,200	(6,060)	19,450	36.97%
TOTAL EXPENDITURES	434,794	556,260	504,700	489,940	515,450	2.13%
POLICE PENSION FUND (80)						
-Employer Contribution	1,174,781	1,346,333	1,400,000	1,500,000	1,600,000	14.29%
-Employee Contribution	517,933	537,282	535,000	540,000	560,000	4.67%
-Invest. Income/Misc.	7,338,067	5,708,908	1,200,000	3,560,000	1,200,000	0.00%
TOTAL NEW REVENUE	9,030,781	7,592,523	3,135,000	5,600,000	3,360,000	7.18%
Adjustment (To)						
From Fund Balance	(5,459,395)	(3,956,115)	858,300	(1,540,600)	662,000	-22.87%
TOTAL EXPENDITURES	3,571,386	3,636,408	3,993,300	4,059,400	4,022,000	0.72%
DEBT SERVICE FUND (35)						
-Property Taxes	3,548,743	3,479,421	3,479,142	3,479,142	3,947,542	13.46%
-Interest Earned/Misc./QECB Credit	1,117,389	1,134,327	1,064,939	1,079,939	1,064,689	-0.02%
TOTAL NEW REVENUE	4,666,132	4,613,748	4,544,081	4,559,081	5,012,231	10.30%
Adjustment (To)						
From Fund Balance	(165,976)	(85,293)	(10,800)	(25,800)	(9,800)	-9.26%
TOTAL EXPENDITURES	4,500,156	4,528,455	4,533,281	4,533,281	5,002,431	10.35%
2011B DEBT SERVICE SINKING FUND (36)						
-Property Taxes	725,000	725,000	725,000	725,000	725,000	0.00%
-Interest Earned	386,817	316,938	75,000	185,000	100,000	33.33%
TOTAL NEW REVENUE	1,111,817	1,041,938	800,000	910,000	825,000	3.13%
Adjustment (To)						
From Fund Balance	(1,110,808)	(1,040,815)	(748,500)	(908,800)	(773,500)	3.34%
TOTAL EXPENDITURES	1,009	1,123	51,500	1,200	51,500	0.00%

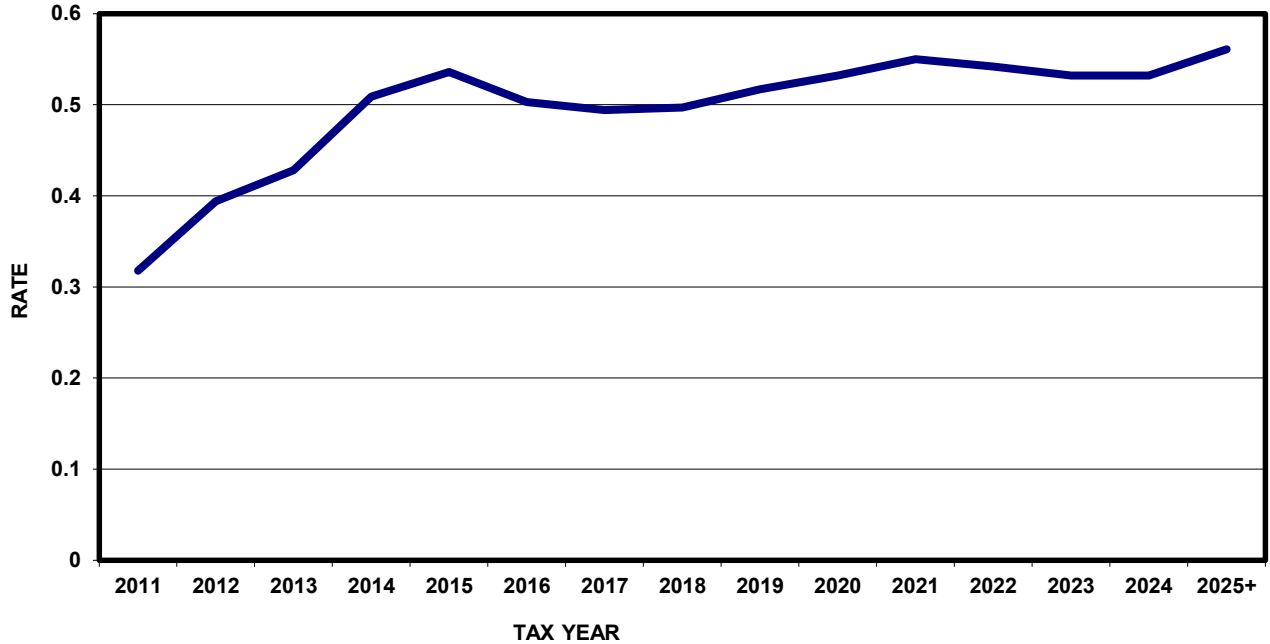
BUDGET SUMMARY - FOUR YEAR COMPARISON

FUND/REVENUE SOURCE	YR.END 2023	YR.END 2024	BUDGET 2025	EST.YR.END 2025	BUDGET 2026	% CHG BUDG 25->26
INFRASTRUCTURE REPLACEMENT (22) including bond proceeds						
-Transfers in	0	0	1,000,000	3,250,000	0	-100.00%
-Home Rule Sales Tax	1,066,801	951,051	1,140,000	1,027,000	1,177,000	3.25%
-Food & Beverage Tax	809,391	819,007	700,000	810,000	750,000	7.14%
-Infrastructure Maintenance Fee	312,568	391,077	300,000	400,000	300,000	0.00%
-Other (Grants/Bond Proc.)	1,268,717	124,696	0	0	5,600,000	N/A
-Interest Earned	312,139	182,044	75,000	120,000	75,000	0.00%
TOTAL NEW REVENUE	3,769,616	2,467,875	3,215,000	5,607,000	7,902,000	145.79%
Adjustment (To)						
From Fund Balance	3,685,008	694,391	2,385,000	3,523,000	(2,842,000)	-219.16%
TOTAL EXPENDITURES	7,454,624	3,162,266	5,600,000	9,130,000	5,060,000	-9.64%
VEHICLE & EQUIPMENT REPLACEMENT FUND (21)						
-Interfund Transfer	950,702	1,075,754	1,085,829	1,085,829	1,011,484	-6.85%
-Interest/Misc.	462,542	614,667	126,000	251,000	126,000	0.00%
TOTAL NEW REVENUE	1,413,244	1,690,421	1,211,829	1,336,829	1,137,484	-6.13%
Adjustment (To)						
From Fund Balance	(875,585)	(1,071,262)	489,258	(605,670)	696,426	42.34%
TOTAL EXPENDITURES	537,659	619,159	1,701,087	731,159	1,833,910	7.81%
DOWNTOWN TIF #3 (25)						
-Tax Increment	0	231,362	150,000	265,000	265,000	76.67%
-Interest/Misc.	0	5,194	2,500	10,000	3,010,000	120300.00%
TOTAL NEW REVENUE	0	236,556	152,500	275,000	3,275,000	2047.54%
Adjustment (To)						
From Fund Balance	0	(236,556)	2,147,500	2,735,000	(2,935,000)	-236.67%
TOTAL EXPENDITURES	0	0	2,300,000	3,010,000	340,000	-85.22%
SOLID WASTE SYSTEM (58)						
-User Fees	600,525	625,751	627,000	627,000	808,500	28.95%
-Property Taxes	0	0	0	0	0	N/A
-Interfund Transfer	1,054,800	1,091,700	1,130,000	1,130,000	1,169,550	3.50%
-Miscellaneous	4,253	4,857	10,000	10,000	10,000	0.00%
-Interest	33,929	35,944	15,000	30,000	15,000	0.00%
TOTAL NEW REVENUE	1,693,507	1,758,252	1,782,000	1,797,000	2,003,050	12.40%
Adjustment (To)						
From Fund Balance	(163,343)	(119,569)	(3,150)	(56,050)	31,800	-1109.52%
TOTAL OPERATING EXPENSES	1,530,164	1,638,683	1,778,850	1,740,950	2,034,850	14.39%

BUDGET SUMMARY - FOUR YEAR COMPARISON

FUND/REVENUE SOURCE	YR.END 2023	YR.END 2024	BUDGET 2025	EST.YR.END 2025	BUDGET 2026	% CHG BUDG 25->26
COMM. STATION PARKING (60)						
-User Fees	156,549	175,317	158,000	162,000	161,000	1.90%
-Misc. Revenue	0	0	0	0	0	N/A
-Interest	0	(8,657)	0	0	0	N/A
TOTAL NEW REVENUE	156,549	166,660	158,000	162,000	161,000	1.90%
Adjustment (To)						
From Fund Balances	62,276	48,898	60,100	56,800	57,100	-4.99%
TOTAL EXPENDITURES	218,825	215,558	218,100	218,800	218,100	0.00%
TOTAL NEW REVENUES	68,624,228	63,188,380	55,203,208	62,832,308	65,529,535	18.71%
Adjustment (To)						
From Fund Balance	(13,749,377)	(6,409,018)	11,535,632	4,818,580	(2,769,819)	-124.01%
TOTAL EXPENDITURES	54,874,851	56,779,362	66,738,840	67,650,888	62,759,716	-5.96%

VILLAGE PROPERTY TAX RATE - \$\$/100 OF EQUALIZED ASSESSED VALUATION



REVENUES & OTHER FINANCING SOURCES BY FUND TYPE							
	GENERAL	WATER	SEWER	REFUSE	OTHER SPECIAL REVENUE	CAPITAL PROJECTS	FIDUCIARY
REVENUES							
TAXES							
REAL ESTATE	X				X		
STATE SHARED	X					X	
SALES TAX	X					X	
HOTEL	X						
TELECOMM	X				X		
NON TAX REVENUES							
LICENSES & PERMITS	X	X	X				
FINES & FORFEITS	X	X	X	X			
INTEREST, RENTS	X	X	X	X	X	X	X
INTERGOVERN. TRANSFER	X	X	X	X	X	X	X
CHARGES FOR SERVICES	X	X	X	X			
OTHER FINANCING SOURCES	X	X	X	X	X	X	X

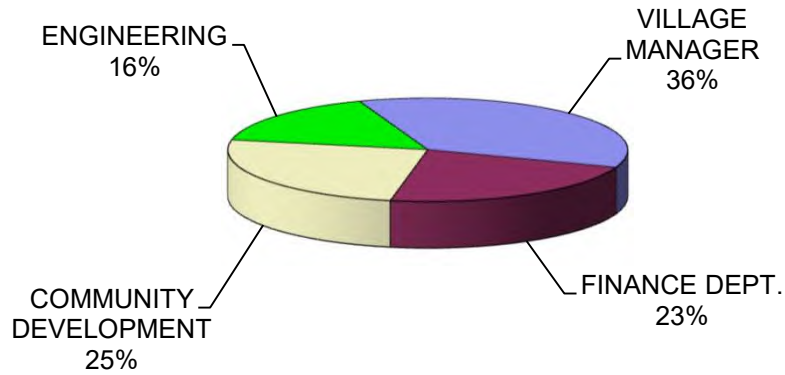
EXPENDITURES & OTHER FINANCING USES BY FUND TYPE							
	GENERAL	WATER	SEWER	REFUSE	OTHER SPECIAL REVENUE	CAPITAL PROJECTS	FIDUCIARY
GENERAL GOVERNMENT							
ADMINISTRATION	X						
FINANCE	X						
COMMUNITY DEVELOPMENT	X						
ENGINEERING	X						
PUBLIC SAFETY/POLICE	X				X		X
PUBLIC WORKS							
STREET	X				X	X	
WATER	X	X				X	
SEWER	X		X			X	
GARAGE					X		
REFUSE				X			
DEBT SERVICE	X	X					
OTHER FINANCING USES	X	X	X	X	X	X	X

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BUDGET REQUEST - 2026
ADMIN. SUMMARY (FINANCE, VILLAGE MANAGER, COMM. DEVELOP., ENGINEERING)

	ACTUAL 2024	BUDGET 2025	EST EXPEND 2025	BUDGET 2026	% CHG BUDG 2025→2026	% CHG BUDG EST→2026
PERSONNEL SERVICES	4,790,906	5,465,002	5,249,362	5,793,211	6.01%	10.36%
TRAINING & DEVELOPMENT	34,132	53,050	45,950	61,350	15.65%	33.51%
CONTRACTUAL SERVICES	4,497,830	5,978,576	4,717,766	5,870,734	-1.80%	24.44%
COMMODITIES	34,823	47,000	41,500	49,000	4.26%	18.07%
UTILITIES	43,928	57,800	56,100	57,800	0.00%	3.03%
CAPITAL OUTLAY	23,081	91,700	69,445	48,800	-46.78%	-29.73%
CAPITAL IMPROVEMENTS	33,318	45,600	45,600	45,600	0.00%	0.00%
TRANSFERS OUT	1,193,395	4,489,560	4,489,560	1,269,110	-71.73%	-71.73%
TOTAL	10,651,413	16,228,288	14,715,283	13,195,605	-18.69%	-10.33%

ADMINISTRATIVE FUNCTIONS*



*chart does not include transfers out or economic development payments

FINANCE DEPARTMENT

The Village's Finance Department provides all accounting services, performs investment and cash management activities and coordinates capital financing, purchasing, budget preparation and control, payroll processing, risk management including medical insurance, police pension processing and accounting, as well as annual audit preparation and compliance. As required by statute, the Director of Finance, as Treasurer, provides regular reports on the fiscal condition of the Village to the Mayor and Board of Trustees. The Department is also responsible overall for human resources, risk management and labor management.

The Finance Department is staffed by the Director of Finance, the Senior Accountant, the Human Resources/Risk Manager, a principal accounting clerk, a payroll & benefits specialist, a finance generalist and a cashier-receptionist.

The Director of Finance/Treasurer coordinates all of the financial affairs of the Village, establishes and maintains necessary controls and supervises the employees and activities of the Finance Department.

The Departmental Objectives for 2026 are as follows:

- Review finance department processes and implement new processes as necessary.
- Complete the annual Budget and Comprehensive Annual Financial Report and apply for the respective GFOA awards in each of these categories (annually).
- Monitor Police Pension actuarial assumptions and potential disability hearings.
- Implement GASB statement 104.

Accomplishments 2025 fiscal year (*denotes 2025 Departmental Objective):

- Maintained the Village's Aaa bond rating.*
- Completed the 2025 annual budget document, applied for and received the GFOA Distinguished Budget Presentation Award for the thirty-fifth consecutive application. *
- Completed the 2024 comprehensive annual financial report, applied for and received the GFOA Certificate of Achievement for Excellence in Financial Reporting for the forty-second consecutive year.*
- Implemented GASB statement 102.
- Implemented E-billing solution for utility billing.*
- Implemented local Grocery Tax ordinance.*
- Implemented electronic payment process via electronic funds transfer (EFT) for Village vendors.

Work Statistics 2021 2022 2023 2024 2025

Village Bond Rating	Aaa	Aaa	Aaa	Aaa	Aaa
Outstanding debt per capita	\$3,052	\$2,667	\$2,561	\$2,449	\$2,332
	Increase due to new debt for the Wastewater Treatment Plant and various other infrastructure projects.				
Water, Sewer and Garbage Bills Issued	27,193	27,709	27,747	27,795	27,726
Checks Processed	3,505	3,592	3,749	3,523	2,918
EFT Payments Processed	-	-	-	-	353
Vehicle Licenses Sold	11,232	11,436	11,423	11,171	10,969
Investment Transactions	161	106	37	63	71
	Decrease due to transfer of Pension Fund assets to consolidated investment fund.				
Certificate of Achievement for Excellence in Financial Reporting	38 years	39 years	40 years	41 years	42 years
Distinguished Budget Presentation Award	32 years	33 years	34 years	35 years	36 years

BUDGET REQUEST - 2026

FINANCE DEPARTMENT

101111-

	ACTUAL 2024	BUDGET 2025	EST EXPEND 2025	BUDGET 2026	% CHG BUDG 2025→2026	% CHG BUDG EST→2026
PERSONNEL SERVICES	1,178,069	1,265,500	1,230,500	1,320,700	4.36%	7.33%
TRAINING & DEVELOPMENT	8,783	16,300	15,500	18,600	14.11%	20.00%
CONTRACTUAL SERVICES	2,803,907	4,057,718	2,352,768	3,297,497	-18.74%	40.15%
COMMODITIES	3,856	10,500	7,500	10,500	0.00%	40.00%
UTILITIES	18,550	28,800	28,000	29,300	1.74%	4.64%
CAPITAL OUTLAY	0	16,750	12,195	4,000	-76.12%	-67.20%
CAPITAL IMPROVEMENTS	0	0	0	0	N/A	N/A
TRANSFERS OUT	1,094,700	4,388,000	4,388,000	1,177,550	-73.16%	-73.16%
DEPARTMENT TOTAL	5,107,865	9,783,568	8,034,463	5,858,147	-40.12%	-27.09%

* Finance Department contractual services include economic incentive agreements with multiple local businesses.

MAYOR AND BOARD OF TRUSTEES

The legislative branch of the Village is responsible for interpreting the wishes of the community and determining the policies under which the Village operates. The residents of Deerfield elect the Mayor and six Trustees to four-year overlapping terms for which they receive no compensation.

BOARDS, COMMISSIONS, AND COUNCILS

There are seventeen independent commissions, councils, and boards authorized by the Mayor and Trustees or required by State law that are appointed to advise and assist the Board of Trustees in its policy decisions. These councils also conduct hearings that pertain to their function. All positions on these boards are non-salaried.

1. Board of Local Improvements - Consists of the Mayor and the Board of Trustees (seven members). Approves recommendations by staff regarding actions deemed necessary to improve the Village by special assessment, special taxation or otherwise. The Village Clerk is secretary to the Board.
2. Plan Commission - Consists of seven members serving three-year overlapping terms. Members are appointed by the Mayor with the advice and consent of the Board of Trustees, and the chairman is designated for a one-year term in the same manner. The Plan Commission is responsible to the Board of Trustees for holding public hearings and making recommendations regarding the Comprehensive Plan, sub-division, and zoning (land use, ratio of building to land area, and building height).
3. Board of Zoning Appeals - Consists of seven members who serve five-year overlapping terms. Appointed by the Mayor with the advice and consent of the Board of Trustees. Responsible to the Board of Trustees to hear and make recommendations on applications for variations and modifications to the provisions of the zoning ordinance, and to hear and rule on appeals from orders or decisions made by the administrative officer enforcing the zoning ordinance.
4. Board of Police Commissioners - Consists of three members, each serving three-year overlapping terms. Appointed by the Mayor with the advice and consent of the Board of Trustees. Responsible for all appointments, promotions, and dismissals involving sworn officers and conducts entrance and promotional examinations.
5. Police Pension Board – Consists of five members who serve two-year terms, including two civilians appointed by the Mayor, two members elected from the police force, and one member elected from the beneficiaries of the pension fund. Determines eligibility of applicants, distributes funds, manages, invests and controls the police pension fund.
6. Board of Building Appeals - Consists of seven members who serve five-year overlapping terms appointed by the Mayor with the advice and consent of the Board of Trustees. The members are responsible to the Board of Trustees to hear appeals on decisions made by the Building Commissioner enforcing the building ordinances and to recommend action to the Board of Trustees regarding such appeals. The Board holds hearings and makes recommendations to the Board of Trustees regarding changes in the building codes.
7. Community Relations Commission - Consists of nine members appointed by the Mayor with the advice and consent of the Board of Trustees to three-year overlapping terms. Studies and recommends means of developing better relationships among all residents in all community activities. Identifies and evaluates the social, recreational and developmental needs of Village youth and how they might participate in all aspects of

- community life. Initiates and conducts educational and informational programs to promote diversity and inclusiveness. Awards Village assistance to senior residents in accordance with established eligibility criteria.
8. Volunteer Engagement Commission - Consists of five members appointed by the Mayor with the advice and consent of the Board of Trustees for three-year overlapping terms. Reviews possible appointees to the Village boards, commissions, and councils and makes recommendations to the Mayor and Board of Trustees.
 9. Emergency Services and Disaster Agency - Consists of a director and such additional members as the director selects. Responsible for the administration, training and operation of the Agency.
 10. Sustainability Commission - Consists of nine members appointed by the Mayor with the advice and consent of the Board of Trustees for three-year overlapping terms. Its responsibilities include advising the Board and initiating matters related to sustainability in Village operations and in the community as a whole.
 11. Cable and Telecommunications Commission - Consists of nine members, appointed by the Mayor with the advice and consent of the Board of Trustees, for three-year overlapping terms. Regulates the use of the Village's right-of-way by telecommunications service providers. Administers the Village's Public Access TV System, including operating the Deerfield InfoChannel. Resolves customer service complaints from residents.
 12. Cemetery Commission - Consists of five members appointed by the Mayor with the advice and consent of the Board of Trustees for indefinite terms. Arrange for the care and maintenance of the Deerfield Cemetery.
 13. Appearance Review Commission - Consists of seven members appointed by the Mayor with the advice and consent of the Board of Trustees for three-year terms. Responsible for reviewing exterior design of new and remodeled buildings in the C-1 Village Center and in C-2 Outlying Commercial Districts.
 14. Stormwater Management Committee - Consists of seven members appointed by the Mayor with the advice and consent of the Board of Trustees for indefinite terms. Responsible for making recommendations to the Mayor and Board of Trustees regarding improvements to the storm and sanitary sewer systems.
 15. Fine Arts Commission - Consists of seven members appointed by the Mayor with the advice and consent of the Board of Trustees for three-year overlapping terms. Responsible for promoting and encouraging an artistic and cultural environment within the Village.
 16. Family Days Commission - Consists of seven members appointed by the Mayor with the advice and consent of the Board of Trustees for three-year overlapping terms. Responsible for planning and executing the Village's annual Family Days celebration over Independence Day.

VILLAGE CLERK

The Village Clerk is responsible for the maintenance of the official records of the Village as required by statute and by the Mayor and Board of Trustees. The Clerk acts as custodian of the Village seal which is required on many documents, publishes legal notices, oversees Village election responsibilities and performs other duties as stated in statute or ordinance. Appointed by the Mayor and Board of Trustees, the Village Manager serves as the Village Clerk.

VILLAGE MANAGER'S OFFICE

Personnel in the Village Manager's Office serve to join the legislative branch of the Village to its operating departments. As provided by ordinance, the Village Manager advises the Mayor and Board of Trustees on policy decisions and acts as Chief Administrative Officer, supervising the activities of all department heads and directing the day-to-day operations of the Village. The Village Manager is also appointed Village Clerk by the Mayor and Board of Trustees.

The Village Manager's Office is staffed by the Village Manager, Assistant Village Manager, Management Analyst, Communications Coordinator and Deputy Village Clerk. The Information Technology Division consists of the IT Director, IT Systems Administrator, IT Systems Specialist, IT Systems Technician, and is overseen by the Village Manager's Office. Most activities of the various boards and commissions are included in the Village Manager's budget.

The Village Manager's Department will complete the following projects during the 2026 fiscal year:

1. Monitor internal operations of all departments to ensure appropriate levels of labor and resources.
2. Assess effectiveness of Village communication tools, including the redesigned D-Tales print newsletter, website, weekly e-blast newsletter and continued evaluation of social media platforms.
3. Continue to oversee residential and commercial solid waste collection franchises including the continued emphasis on the utilization of the organic material carts for over 6,000 households and 230 businesses.
4. Implement new Americans with Disabilities Act regulations per the Compliance Website Content Accessibility Guidelines (WCAG).
5. Expand the Farmers Market by two additional weeks.
6. Continue to advance awareness and monitor sustainable benefit of the Community Solar initiative for residents and small commercial customers.
7. Advance the goals of the Greenhouse Gas Reduction Working Group as outlined in the Climate Action Report by installing three public-facing electric vehicle chargers.
8. Continue managing the Electricity Aggregation 2.0 Program.
9. Continue to serve on the Board of Directors of the Solid Waste Agency of Lake County, Community the Anti-Drug, Northeastern Illinois Public Safety Training Academy, Illinois Association of Municipal Management Assistants (IAMMA), Legacy Project, DBR Chamber of Commerce, Lake County Transportation Alliance, Lake County Convention and Visitors Bureau, and West Deerfield Township Dementia Friendly Committee.
10. Prioritize security awareness training and penetration testing to ensure users maintain a defensive posture to thwart cyber security threats.
11. Transition paper forms and applications such as the Raffle and Liquor Licenses and Solicitor Permits into OpenGov.
12. Continue to pursue EV Readiness Gold Designation in partnership with ComEd to limit barriers for residents installing and adopting electric vehicles.
13. Pursue action items identified in the Northwest Quadrant Master Plan including evaluation of potential downtown parking lot revenue streams and pedestrian safety improvements, as well as on-going communications with quadrant stakeholders.
14. Support efforts, goals and objectives of the Plan Commission, Sustainability Commission, Cemetery Commission, Cable and Telecommunications Commission, Family Days Commission, Community Relations Commission, Fine Arts Commission, Volunteer Engagement Commission and Greenhouse Gas Reduction Working Group.

15. Manage community special events including the Farmer's Market, Food Truck Wednesday Series, Harvest Fest, Deerfield Arts Festival, as well as the Winter Lighting Celebration and Market.
16. Establish wayfinding signage for biking and walking routes.
17. Hold the required Joint Review Board (JRB) meetings and Public Hearings for the Downtown/Village Center TIF District #3 and the Lake Cook Road TIF District #4.
18. Install anti-idling signage in accordance with sustainability efforts.
19. Provide electronics, paper shredding, compost giveaways, and textile recycling services to residents.
20. Rotate the public art program, including the display of two downtown murals in partnership with Deerfield High School.
21. Finalize contract negotiations for residential and commercial waste hauling services.

Accomplishments During 2025

1. Served as primary liaison to the Greenhouse Gas Reduction Working Group and continued focus on environmental initiatives outlined in the Climate Action Report.
2. Promoted Hefty ReNew, a recycling program that provides means to dispose of hard-to-recycle items and diverts waste from landfills.
3. Provided staff support for the two-day Deerfield Arts Festival in conjunction with the Fine Arts Commission.
4. Supported the rollout of the new Cartegraph (OpenGov) asset management and work order software.
5. Developed a comprehensive Crisis Communications Plan that included staff training on sample crisis scenarios.
6. Planned and managed community special events including the Farmer's Market, Food Truck Wednesday Series, Harvest Fest, Deerfield Arts Festival, as well as Winter Lighting Celebration and Market.
7. Organized efforts related to economic development, local business promotion and community enhancement activities, including the production of promotional videos, continued business visit/retention program in partnership with the DBR Chamber of Commerce.
8. Held electronics recycling, paper shredding and compost giveaway events.
9. Implemented a residential recycling program, Recycle Coach, that provides residents with local information regarding refuse, recycling and composting.
10. Supported efforts to promote the economic vitality of the Downtown/Village Center TIF District #3 and Former Walgreens Campus Lake Cook Road TIF District #4. This included a strategic property acquisition of the US Bank Building located at 700 Deerfield Road.
11. Staff extended the Electricity Aggregation 2.0 Program contract, which provides 100% renewable energy to approximately 3,000 households and small businesses, generating an estimated \$40,000 in civic contributions to support the Sustainability Fund.
12. Staff completed the first full year of Administrative Adjudication Hearings. Two hearings were held in 2024 and 11 hearings conducted in 2025.

13. Provided electronic packets for all weekly distributions to the Mayor and Board of Trustees and posted full agenda packets on the Village's website.
14. Served on the Board of Directors of the Solid Waste Agency of Lake County, Community the Anti-Drug, Northeastern Illinois Public Safety Training Academy, Illinois Association of Municipal Management Assistants (IAMMA), Legacy Project, DBR Chamber of Commerce, Lake County Transportation Alliance, Lake County Convention and Visitors Bureau, and West Deerfield Township Dementia Friendly Committee.
15. Continued promotion of various social media platforms including Facebook, Instagram, X and to enhance Village communication methods.
16. Provided guidance and consultation on several key redevelopment projects.
17. Used ground penetrating radar to survey the remaining plots in the historic Deerfield Cemetery to locate previously unmarked graves.
18. Pursued efforts related to the Northwest Quadrant Master Plan including various stakeholder meetings.
19. Facilitated the review and release of Closed Session meeting minutes.
20. Oversaw the local election filing process for the April 1, 2025 Consolidated Election and onboarded newly elected officials.
21. Worked with various councils of government to petition the state to continue disbursing local government revenues and successfully advocated for state-wide capital infrastructure bill.
22. Developed Crisis Communications Plan with consultant Jascalca Terman.
23. Launched a sponsorship program for community special events, providing businesses with new marketing opportunities.
24. Transitioned a new vendor at the Deerfield Metra Train Station to provide vending services for commuters.
25. Launched the Green Energy Partnership Program (GEPP), providing Deerfield businesses access to 100 percent renewable electricity at competitive rates.
26. Implemented a rebranding for the Family Days July 3 and Independence Day celebrations, including the development of a new logo and brochure mailer.
27. Assisted departments with ongoing implementation efforts for large software projects including adjudication and eCitations, utility billing, request tracker, and asset management. IT also implemented the GovAI Artificial Intelligence platform for use by all Village staff, and assisted the Police Department in planning for and beginning its implementation of a new 911 telephone system.
28. Replaced approximately 40 computers for staff throughout the Village and upgraded additional staff computers to Windows 11.
29. Performed necessary technical work to facilitate the Police Department's Axon squad car camera system implementation.
30. Replaced physical access control hardware at the Wastewater Reclamation facility and its satellite stations.

31. Implemented multiple new online permit/license applications in the OpenGov platform for various divisions, in continuance of the effort to transition all applications away from paper.
32. Provided twelve monthly cybersecurity awareness training campaigns, as wells as resources and messaging in coordination with Cybersecurity Awareness Month, and conducted phishing simulation exercises.
33. The IT Division processed 3,396 work orders between Jan 1, 2025, and December 10, 2025.

<u>Work Statistics</u>	<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>
Ordinances Passed	31	50	46	39	46	33
Resolutions Passed	30	55	87	61	96	81
Village Board Meetings	24	24	24	24	24	24
D-Tales Published	6	6	6	6	6	6
FOIA Requests (Admin)	53	46	72	-	61	72
Liquor Licenses Issued	30	28	36	37	46	51
Distributions to Mayor and Board	52	52	52	52	52	52
Cable and Telecommunications Commission Meetings	-	-	3	-	-	3
Community Development Group Meetings	153	75	52	52	52	52
Deerfield Area Agency Calls	40	24	-	-	-	-
Fine Arts Commission Meetings	2	4	3	2	2	6
Sustainability Commission Meetings	2	8	3	8	7	9
Community Relations Commission Meetings	1	10	11	8	10	10
Greenhouse Gas Ad Hoc Working Group	-	4	8	3	10	9
Press Releases	4	7	6	6	4	3
E-blasts	67	68	59	63	61	58
Raffle Licenses	2	1	1	1	3	1
Solicitation Permits	-	25	7	62	61	11
Commercial Filming Permits	1	2	2	2	2	4
Social Media Reports	51	52	52	52	52	52

BUDGET REQUEST - 2026

101210-

**VILLAGE
MANAGER/ADMINISTRATION**

	ACTUAL 2024	BUDGET 2025	EST EXPEND 2025	BUDGET 2026	% CHG BUDG 2025→2026	% CHG BUDG EST→2026
PERSONNEL SERVICES	1,648,963	1,947,352	1,916,670	2,060,066	5.79%	7.48%
TRAINING & DEVELOPMENT	18,791	22,800	19,300	24,300	6.58%	25.91%
CONTRACTUAL SERVICES	1,065,072	990,570	1,054,373	1,195,408	20.68%	13.38%
COMMODITIES	7,787	8,000	9,000	9,000	12.50%	0.00%
UTILITIES	11,138	12,400	12,000	13,400	8.06%	11.67%
CAPITAL OUTLAY	8,647	31,200	25,530	12,950	-58.49%	-49.28%
CAPITAL IMPROVEMENTS	33,318	45,600	45,600	45,600	0.00%	0.00%
TRANSFERS OUT	50,000	55,000	55,000	55,000	0.00%	0.00%
DEPARTMENT TOTAL	2,843,716	3,112,922	3,137,473	3,415,724	9.73%	8.87%

COMMUNITY DEVELOPMENT DEPARTMENT

Description of Responsibilities:

The Community Development Department is responsible for all aspects of planning, building and zoning. The Department consists of two divisions: the Planning Division and the Building Division. The Department administers and enforces the Zoning Ordinance, Subdivision Ordinance and Building Codes.

The Department is responsible for providing staff assistance to a number of commissions. The Department provides analysis and technical assistance on all items that come before the Plan Commission, Board of Zoning Appeals, Appearance Review Commission, Board of Building Appeals and various task forces.

Operational tasks include providing building plan reviews, permit approvals, inspection services, zoning compliance approvals, zoning verification and maintaining records of approved plans. The Department reviews, analyzes and coordinates all the land development and zoning petitions that come before the Village Board. The Department works to ensure that projects that go through the Village's approval process are in compliance with the Comprehensive Plan or the necessary amendments are made to the Comprehensive Plan. Staff works with developers during the planning phase of their projects so as to achieve maximum compatibility with Village goals, objectives and policies.

The Department staff consists of a Building Division Supervisor, Principal Planner, Building Division Assistant Supervisor, Building Inspector/Plan Reviewer, Planner II, Planning and Design Specialist, Building Services Coordinator and an Administrative Assistant II.

The Department's objectives for the 2026 fiscal year:

1. Provide staff support services for the Plan Commission, the Board of Zoning Appeals, the Appearance Review Commission and other boards and commissions and task forces for which the Department is responsible.
2. Maintain the Comprehensive Plan, Zoning Ordinance, Development Code and the Subdivision Code along with building plans, subdivision plats and approved development plans.
3. Administer and Implement the Affordable Housing Policies and Procedures in partnership with a third-party housing authority.
4. Continue to work with the various property owners and prospective developers to promote economic development in the Village; which notably includes the oversight and management of a Facade Rebate Program.
5. Refine the use of OpenGov online building permit software and Bluebeam plan review software including identification of process efficiencies and workflow improvements.
6. Convert all department applications, including Planning Division services, to online format providing for improved processing and payment options.
7. Refine Code Enforcement practices to support the administrative adjudication process.
8. Review and revise the Village's Impact Fee Ordinance to ensure it reflects current market rates.
9. Work to implement the Northwest Quadrant Master Plan.
10. Continue the process of entering data into the land records data layer in the Village's Geographic Information System (GIS).
11. Evaluate Boundary Agreements to determine if antiquated provisions exist and if documents need to be revised for better relevancy.

12. Implement the newly adopted 2024 ICC Codes which include the International Building Code, International Residential Code, International Fire Code, International Fuel Gas Code, International Property Maintenance Code, International Pool & Spa Code, International Mechanical Code and the 2023 National Electric Code.
13. Continue to promote sustainability and green components in land use and building projects, which require staying up-to-date on the latest green techniques and participating in the Greenhouse Gas Ad Hoc Working Group.
14. Continue to take proactive steps to modernize the Village's governing documents by regularly reviewing and revising the Village's Comprehensive Plan, Zoning Ordinance, etc.
15. Continue to keep the Village's website current and up-to-date for items dealing with the Planning Division and Building Division, including information about upcoming public hearings, forms and applications.
16. Replace and onboard new personnel related to department succession planning.

Accomplishments in 2025:

1. Began the process of updating the Village's international codes from the 2018 editions to the 2024 editions which includes the International Building Code, International Residential Code, International Fire Code, International Fuel Gas Code, International Property Maintenance Code, International Pool & Spa Code, International Mechanical Code and the 2023 National Electric Code.
2. Process permits and begin inspections of the following large projects:
 - a. Deerfield Supportive Living Development (4 story – 147 Units)
 - b. Pulte Development (42 Single Family Dwellings)
 - c. Springs at Lake Cook Crossing Development (8 Apartment buildings – 254 units)
 - d. Parkway Residential Development (144 Townhomes)
 - e. Lake Cook Road (6) Office Building Demolition (Walgreens)
3. The Building Division made multiple staffing changes. The building inspector announced his retirement after 20 years and staff is working towards finding a replacement. Staff has also welcomed a new Building Division Supervisor.
4. Made numerous revisions to the Municipal Code and Zoning Ordinance to improve transparency and department operations. Zoning Ordinance amendments included a text amendment to the C-1 Village Center District with the addition of a Jewelry Repair Shop as a Special Use.
5. Oversaw the Facade Rebate Program and facilitated awarding grants to 710 Deerfield Road, 800 Waukegan Road (Deerfield Commons) and 833-845 Waukegan Road (Marshal Mall).
6. Assisted with implementation of the new local administrative adjudication process to better respond to Municipal Code and Zoning Code violations.
7. Implemented various recommendations of the GOVHR Building Division report to enhance customer service, reduce process times and improve operations, such as organizational title and structure changes.
8. Updated multi-family residential density worksheet and the list of multi-family developments in the Village.
9. Supported efforts of TIF #4 to promote economic vitality and redevelopment of Lake Cook Road corridor.
10. Oversaw the contractor registration program for general, excavation, roofing, plumbing, irrigation and electrical contractors resulting in over 861 registrations on an annual basis.

11. Performed 2,976 building inspections along with various plan reviews that correlate with construction projects throughout the Village. Notable building inspection reviews included Zion Woods, Springs at Lake Cook Crossing, Parkway Residential Development and the Pulte Development.
12. Issued over 2,335 online building permits year-to-date, with total permit revenue for the period exceeding \$2,813,000.
13. The estimated cost of all construction permits issued totaled over \$100 million.
14. Facilitated numerous large-scale land use redevelopments including review of Lake Cook Crossings, a 254 multi-unit TOD development at Deerbrook Mall, Pulte Homes, a 42 single-family home development at 200-300 Wilmot Road, Deerfield Supportive Living, a 147-unit senior and affordable housing development at 1101-1121 Lake Cook Road, and Venn Point Real Estate, a 144 townhome unit development at 5&8 Parkway North. Other notable retail redevelopments included Sky Zone at 120 S. Waukegan Road, K-9 Animal Pet Resort at 649 Lake Cook Road and Hank Haney Golf Studio at 636 Deerfield Road.
15. Staff managed the scheduling of two downtown banner poles including the addition of a new design for Deerfield Family Days.
16. As staff liaison to several Boards and Commissions, staff participated in 15 public meetings with the Plan Commission, 2 meetings with the Board of Zoning Appeals and 10 meetings with the Appearance Review Commission.
17. In total, the Plan Commission reviewed 4 special uses, 1 planned unit development, 2 text amendments, 2 re-subdivisions in 5 public hearings and 13 workshop meetings.
18. The Appearance Review Commission held 10 meetings and reviewed 22 petitions for signage and/or architectural changes in 2025. Notable petitions included Clay & Company, Ultimate Ninja Academy, Field House Kitchen + Bar, Deerfield Commons, Northwestern Medicine and Courtyard by Marriott.
19. The Building Division increased general code enforcement. Staff regulated tall grass complaints, approximately 12-18 general property maintenance complaints and picked up a total of 306 illegal signs in the parkway.
20. Assisted the Village Manager's Office with revisions to the Village's residential impact fee ordinance.
21. Assisted the Greenhouse Gas Reduction Working Group with various tasks such as bike routes and bike rack inventory.

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The Plan Commission considered the following land use petitions:

2025 Breakdown of Planning Petitions

Meeting Date	Petition	Special Use (SU)	Planned Unit Development/Amendment	Amend Special Use	Text Amendment (TA)	Resubdivision	Finding of Substantial Conformance	Miscellaneous	Public Hearing	Workshop Meeting
1/9/2025	Document Approval							1		1
1/23/2025 2/27/2025 5/08/2025	Resubdivision of the Property at 145 Park Lane and 140 Birchwood Avenue					1		1	1	2
2/27/2025	2025 Zoning Map							1		1
3/13/2024 4/10/2025	816 Waukegan - Clay and Co. Special Use	1							1	1
4/24/2025	Document Approval							1		1
5/8/2025 06/12/2025	Sign Plan Amendment for Amgen & Fortune Brands at 1 Horizon Way							1	1	1
06/12/2025 07/10/2025 10/23/2025	Amendment to the Comprehensive Plan; a Rezoning of 155 Pflugsten Road from I-1 Office Research Restricted Industrial District to R-5 General Residence District; Approval of a Preliminary Development Plan for a Residential Planned Unit Development (PUD) with Necessary Exceptions to Allow a Residential Development and a Day Care Center and Nursery School; Approval of a Special Use for a Primrose Child Day Care Center and Nursery School; and Approval of a Resubdivision Into Two Lots for the Property Located at 155 Pflugsten Road	1	1			1	1	2	1	2
6/26/2025	Document Approval							1		1
7/24/2025	Text Amendment & Special Use Jewelry Repair Shop at 687 Waukegan Road	1				1				1
8/14/2025	Document Approval							1		1
11/13/2025	Document Approval							1		1
12/11/2025	Text Amendment & Special Use Child Care Facility at 833 Deerfield Road	1				1				1
Totals		4	1	0	2	2	2	9	5	13

Work Statistics

2020 2021 2022 2023 2024 2025

Permits:

Total Permits	1,292	1,469	1,289	1,992	2,346	2,335
Total Inspections	-	2,207	2,146	2,536	2,334	2,976
Board of Zoning Appeals Public Hearings	4	8	1	4	1	2
VCC Meetings*	3	2	-	-	-	-
Appearance Review Commission Meetings	10	11	11	11	10	15
Plan Commission:						
Public Hearings	13	15	20	10	19	15
Substantial Conformance Petitions	2	4	2	0	0	2
Prefiling Conferences	10	10	16	10	16	13
Sign Enforcement Removal Action	-	-	-	-	546	306

*VCC dissolved in 2022.

**BUDGET REQUEST - 2026
COMMUNITY DEVELOPMENT
DEPT.**

101330

	ACTUAL 2024	BUDGET 2025	EST EXPEND 2025	BUDGET 2026	% CHG BUDG 2025→2026	% CHG BUDG EST→2026
PERSONNEL SERVICES	1,563,641	1,692,300	1,629,842	1,775,345	4.91%	8.93%
TRAINING & DEVELOPMENT	4,197	8,750	8,750	13,250	51.43%	51.43%
CONTRACTUAL SERVICES	361,759	380,819	378,000	533,612	40.12%	41.17%
COMMODITIES	11,712	14,000	12,000	14,000	0.00%	16.67%
UTILITIES	9,713	11,000	11,000	10,000	-9.09%	-9.09%
CAPITAL OUTLAY	13,735	21,250	19,225	6,250	-70.59%	-67.49%
CAPITAL IMPROVEMENTS	0	0	0	0	N/A	N/A
TRANSFERS OUT	11,560	16,560	16,560	16,560	0.00%	0.00%
DEPARTMENT TOTAL	1,976,317	2,144,679	2,075,377	2,369,017	10.46%	14.15%

Engineering Department

The Engineering Department provides technical design services and oversight for Village construction projects, reviews development plans to assure compliance with Village ordinances, and advises the Mayor and Board, as well as other departments on engineering matters. The department is supervised by the Director of Public Works and Engineering and staffed by one Assistant Director, one Project Manager, one Public Works Analyst, one Civil Engineer, and a shared Administrative Assistant. The Department continues to maintain a conservative fiscal approach to departmental expenditures without compromising necessary departmental operations.

The primary accountabilities of the Engineering Department are:

- Define and supervise Village construction projects.
- Continue to upgrade and structure engineering and public works data organization and relationships.
- Continue to manage the Geographic Information System (GIS).
- Continue to review commercial and residential development plans with respect to Village ordinances, utilities, drainage, and grading.
- Review, evaluate, and approve applications relative to the Village Tree Ordinance.
- Respond to resident drainage concerns.
- Initiate study and design for future infrastructure replacement.
- Manage the Engineering and Public Works portion of the Village website.

Accomplishments in 2025:

Hazel Avenue Reconstruction Design Project – The Village continues to advance toward the completion of the Hazel Avenue Project, a full reconstruction of the roadway between Waukegan Road to Wilmot Road. This work includes major upgrades to both the storm sewer and water main, as well as a complete full depth pavement replacement of the aging roadway and sidewalks. Following the federal Phase II design approval and award of federal construction funding in 2024, construction commenced in March 2025. During the 2025 construction season, all major underground utility improvements were completed, including water main upgrades and storm sewer enhancements. As part of the water system improvements, the Village also implemented a Voluntary Lead Service Line Replacement Program in accordance with the EPA's goal of removing all lead components from public water systems. 16 lead services were removed and replaced with copper under this program. Pavement reconstruction and roadway improvements will be substantially completed by the end of 2025, with minor items including parkway restoration efforts to be completed in spring 2026.

Sanitary Sewer Lining Program – As part of the Village's ongoing efforts to reduce inflow and infiltration within the sanitary sewer system, Deerfield renewed the sewer lining contract with Visu-Sewer. Approximately 1,500 linear feet of sanitary sewer were rehabilitated through cured-in-place pipe (CIPP) lining. This year's work required coordination with the City of Highland Park due to the sewer location and access needs. The project involved significant planning and mobilization efforts to reach the 24-inch East Side Interceptor, located along the North Branch of the Chicago River between the two municipalities. Rehabilitation of this interceptor was critical to maintaining system integrity, reducing significant creek and groundwater infiltration while extending the life of this major trunk sewer.

AT&T Fiber Internet Installation – In 2025, AT&T advanced a large-scale fiber network buildout within the Village. This project included both underground and overhead fiber installation at multiple locations, with most work concentrated in the Northwest Quadrant near Lake Eleanor. During construction, several issues arose that required the Village to intervene (an atypical step for a franchise utility installation). These challenges included incomplete restoration and cleanup in finished areas, damage to private irrigation and utility services, and other impacts to private property. The Engineering Department is applying the lessons learned from this project to strengthen oversight and preparation for future fiber installation efforts anticipated in the coming years.

2025 Sidewalk Program – In an ongoing effort to improve the Village’s sidewalk network, the Public Works Street Department repaired and replaced sidewalk panels in various locations throughout the Village. Repairs and replacements were performed as needed to alleviate trip hazards and to improve the overall functionality of the network. During the 2025 project, the Street Department was able to enhance the safety of 17 locations deemed to be high priority by means of full sidewalk replacement and by grinding down trip hazards in select areas.

North Branch Watershed Work Group - In January 2018 staff officially established the North Branch Chicago River Watershed Workgroup with the 25 municipalities, 10 townships and 4 drainage districts that are located within the watershed. The formation of this consortium has been strongly encouraged by the Illinois EPA to assist in bringing together a diverse coalition of stakeholders to work to improve water quality in the North Branch watershed and for the development of a NARP (Nutrient Assessment and Reduction Plan). WRF staff continue to act as the lead agency for this effort. A NARP workplan is underway and fully funded by the work group.

Nutrient Assessment and Reduction Plan - The Nutrient Assessment and Reduction Plan (NARP) is a requirement of the new NPDES permit due to the current impaired classification of the WRF’s receiving waters. The NARP includes identification of phosphorus sources in the watershed and how these can be reduced. The NARP was completed in 2025 and has been sent to the IEPA for their review.

Drainage Study and Resolution Program – Over the last several years, the department has become more involved in developing and implementing drainage solutions throughout the Village. In some instances, staff requires additional outside professional engineering services to determine the resolution or improvement of drainage issues. In other instances, some locations with drainage issues were able to be improved by various methods, including regrading efforts and new storm sewer installations.

Water Meter Head Replacement Program –In 2021, the Village awarded the meter head replacement contract to United Meters Inc. (UMI). Between 2021 and 2023, approximately 6,300-meter heads were replaced in the Village. All meters were retrofitted with updated fixed network (SE) or cellular (CE) heads. In addition to the meter head replacement, the material type of each water service was recorded allowing for the Village to complete the required lead service line inventory by the April 2024 deadline. The remaining commercial meters were replaced in 2025.

Provide site reviews to residents with flooding concerns – Each year, the Division is called upon for help by residents experiencing drainage issues on or near their property. These issues range from standing water concerns to flooded basements. Once notified of an issue, the Division will typically meet with the resident(s), assess their property as well as the surrounding properties, and provide the resident(s) with recommendations to their concerns. On occasion, these assessments have required multiple site visits and surveys of the problem location. In 2025, staff conducted approximately 8 site review visits which is significantly less than previous years.

Zion Woods Development - In 2021, staff worked with developers to complete the required approvals by the United States Corps of Engineers, Federal Emergency Management Agency (FEMA), and Lake County Stormwater Management Commission for the Zion Woods project as well as contracted with a local engineering firm to perform construction oversight. Construction began in early 2022 with mass grading and storm water components. FEMA approval for the site work was received in early 2023. Work continued in 2024, including the completion of utility work and paving. The structures were erected in 2025 and the Certificate of Occupancy was issued, resulting in completion of the project.

Green Infrastructure – As part of the Villages initiatives with the Climate Action Plan, the Public Works and Engineering Department are continuing to work toward goals to reduce Green House Gas emissions. In 2024, the Village has installed 7 electrical vehicle charging stations and purchased 6 electric vehicles, with three of those vehicles being in the Public Works and Engineering fleet. The Department has also purchased an electric lawnmower with electric weed whips and leaf blowers. In addition to the vehicles, the Engineering Department is continuing to make strides in converting turf grass into Native Planting areas. The Village now has eight established locations, with an additional location along the rail road tracks on Waukegan Road being planted in 2025.

Commercial Redevelopment- In 2024 staff worked on plan reviews, development agreement reviews, and implementation of Phase III contracts for major developments within the Village. This includes Lake-Cook Crossing (behind Deerbrook Mall), the Deerfield Supported Living Facility (1111 Lake Cook Road), the Lake Cook TIF #3 (former Walgreens property on Lake Cook Road), the Pulte Development (the former Walgreens property on Wilmot Road), and the 5&8 Parkway North property (formerly vacant land). All 5 of these developments began construction in 2025 with the exception of the Lake Cook Walgreens site which began demolition.

West Fork of the North Branch of the Chicago River – In 2025, Deerfield Public Works has been working with the Drainage District to maintain and manage the flow of water in the creek located adjacent to Forestway Dr. and Riverside Dr. Work completed in 2025 included removal of hazardous trees inside of the creek and hazardous trees with potential to fall. This not only allows for proper water flow in the creek, but also demonstrates a pro-active approach to avoid tree damage on residential property.

Other items completed are as follows:

- The Engineering Department reviewed and approved approximately 271 permit applications for removal of trees (including the Dutch elm disease or Ash trees).
- The Public Works and Engineering Department has processed over 2,600 invoices for contractual work and 136 purchase orders.
- The Engineering Department performed around 335 plan reviews for residential lot improvements: 27 for new construction or additions, 231 permits for hardscape, and 77 for drainage improvements.
- Managed the Village's bridge inspection program to ensure compliance with state and federal requirements.
- Compiled / updated FEMA community rating system requirements for FEMA audit.
- Updated the Engineering Department portion of the new website, including weekly construction updates.
- Staffed the Family Days Commission, Harvest Fest, and Green House Gas Working Group with Public Works and Engineering (PW&E) personnel.
- Facilitated the replacement of approximately 16,807 linear feet of pavement markings.

- Prepared and published the Consumer Confidence Report on water quality.
- Worked with Village Hall staff to review and implement a license agreement for future private fiber internet installation throughout the entire Village.
- Monitored the conditions and groundwater at Reservoir 29A and cooperated with the offices of the Metropolitan Water Reclamation District.
- Reviewed and approved private utility permits to increase reliability and upgrade existing services.
- Prepared and maintained compliance with the State's Lead Service Line Replacement and Notification Act.

Major projects planned for 2026 are:

2026 Street Rehabilitation Project – The goal of the Street Rehabilitation Project is to rehabilitate portions of the existing Village owned roadway network and utilities. The roughly \$3M project will be funded through a combination of MFT and local funds. The total scope and specific location list for this project will be finalized after the completion of the bid process.

Hazel Avenue Infrastructure Project – The final phase of the Hazel Avenue Reconstruction project will occur in 2026. With roadway construction and underground utility improvements completed in 2025, the 2026 work will focus on the installation of new parkway trees and final landscape enhancements to fully restore Hazel Avenue throughout the constructed area. Upon completion of these plantings, the project will be considered fully closed out.

2026 Sidewalk Program – As part of our ongoing effort to resolve deteriorating and hazardous sidewalks Village wide, this project will remove, replace, and/or rehabilitate sidewalks as needed, to alleviate trip hazards, to bring pedestrian cross walks in compliance with ADA requirements, and to improve the overall accessibility.

Arbor Vitae Rd. and Appletree Ln. Infrastructure Project – Design work began in early 2019 for this project that is slated to replace the water main on Arbor Vitae Rd. and Appletree Ln., and in doing so, eliminate two dead ends on the water distribution system. The reconstruction of Arbor Vitae Rd. is also included in this project while rehabilitation to the roadway is anticipated for Appletree Ln. Final design will continue in 2026 with a construction planned to commence in 2027.

Wilmot Road Resurfacing Project – Design work began in 2025 for the ultimate resurfacing of Wilmot Rd, from Lake Cook Road to Deerfield Road. As an FAU route, this project is eligible for federal funding and was submitted in late 2025 for federal participation. If selected, construction is anticipated to take place in 2027.

Lake Eleanor Water System Improvement – Design for this project will begin in 2026, which includes the looping of two existing dead end water mains in the area. The elimination of dead ends in the water system will provide for better water quality, fire flows, and increased resiliency in the water system.

Residential Lead Service Line Replacement Program – In 2025, staff authored the Village's initial lead service line replacement program for residential properties. This program is designed to help offset some of the financial burden associated with lead service line replacements and to help begin the replacement of these water lines. It is anticipated that this program will be available to the public starting in early 2026.

Sewer Lining Program – In 2026, the Village will continue its sewer rehabilitation efforts by lining approximately 850 linear feet of 10-inch storm sewer, 140 linear feet of 18-inch storm sewer, and 3,300 linear feet of large diameter sanitary sewer. The rehabilitation work will primarily occur within the northeast quadrant of the Village and will focus on extending the useful life of existing infrastructure, improving system performance, and reducing long-term maintenance costs.

Fats, Oils and Grease Program (FOG) – Staff will work with all food service establishments (FSEs) to ensure compliance with the program.

Lighting System Upgrades - Much like many other Village assets, the Village lighting system in various subdivisions is starting to fail which requires frequent PW attention. This project would replace problematic locations and allow for system upgrades to reduce the amount of lighting outages in the Village. The scope of work will include new electric line installation, new efficient LED light fixture upgrades, and new light pole installations.

Deerfield Road Pumping Station MCC Replacement- The Engineering and WRF divisions will begin planning to upgrade the exhaust system of the generator and Motor Control Center (MCC) at the Deerfield Road pumping station. The generator and MCC are original to the station, circa 1989, and will take nearly a year to replace (mainly due to lead time on equipment). The Deerfield Road MCC Replacement Project engineering design will be completed in early 2026, with bidding for the project beginning in Spring of 2026. We anticipate construction to commence in late 2026 and completed in 2027.

Work Statistics	2020	2021	2022	2023	2024	2025
Number of Purchase Payments Processed	2,593	2,411	2,464	2,496	2,718	2,600
Letters of Credit Received/Renewed	2	2	1	2	3	4
Number of Plans Reviewed	280	250	215	190	360	335
Number of Ad Hoc Tree Removal Permits Issued	350	364	364	298	325	290

**BUDGET REQUEST - 2026
ENGINEERING DIVISION (PUBLIC WORKS)**

102110-

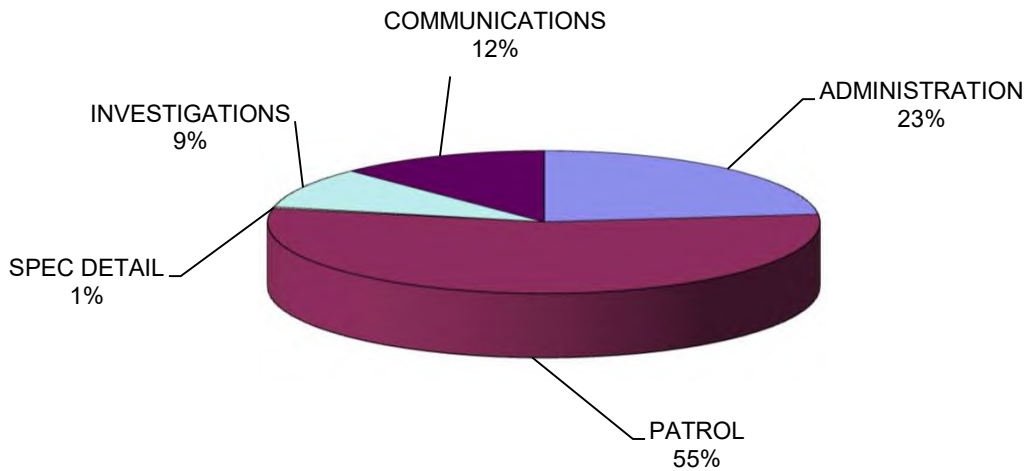
	ACTUAL 2024	BUDGET 2025	EST EXPEND 2025	BUDGET 2026	% CHG BUDG 2025→2026	% CHG BUDG EST→2026
PERSONNEL SERVICES	400,233	559,850	472,350	637,100	13.80%	34.88%
TRAINING & DEVELOPMENT	2,361	5,200	2,400	5,200	0.00%	116.67%
CONTRACTUAL SERVICES	267,092	549,469	932,625	844,217	53.64%	-9.48%
COMMODITIES	11,468	14,500	13,000	15,500	6.90%	19.23%
UTILITIES	4,527	5,600	5,100	5,100	-8.93%	0.00%
CAPITAL OUTLAY	699	22,500	12,495	25,600	13.78%	104.88%
CAPITAL IMPROVEMENTS	0	0	0	0	N/A	N/A
TRANSFERS OUT	37,135	30,000	30,000	20,000	-33.33%	-33.33%
DEPARTMENT TOTAL	723,515	1,187,119	1,467,970	1,552,717	30.80%	5.77%

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**BUDGET REQUEST - 2026
POLICE - SUMMARY**

	ACTUAL 2024	BUDGET 2025	EST EXPEND 2025	BUDGET 2026	% CHG BUDG 2025→2026	% CHG BUDG EST→2025
PERSONNEL SERVICES	10,033,475	10,906,772	10,428,926	11,748,273	7.72%	12.65%
TRAINING & DEVELOPMENT	88,497	188,975	136,187	180,975	-4.23%	32.89%
CONTRACTUAL SERVICES	1,006,254	1,249,521	1,100,804	1,277,563	2.24%	16.06%
COMMODITIES	135,366	120,405	94,700	118,460	-1.62%	25.09%
UTILITIES	28,460	35,650	30,345	32,650	-8.42%	7.60%
CAPITAL OUTLAY	312,261	197,622	153,932	138,091	-30.12%	-10.29%
CAPITAL IMPROVEMENTS	0	0	0	0	N/A	N/A
TRANSFERS OUT	300,662	259,229	259,229	255,574	-1.41%	-1.41%
DEPARTMENT TOTAL	11,904,975	12,958,174	12,204,123	13,751,586	6.12%	12.68%

POLICE DEPT. BUDGET BY DIVISION



**POLICE DEPARTMENT
FISCAL YEAR 2026
SUMMARY OF THE POLICE MISSION**

With respect and dignity, the Deerfield Police Department will provide professional and ethical service through partnership with all citizens and proactively identifying risks to Deerfield's quality of life.

The Police Department has nine continuing goals that accomplish this mission:

- Prevention of crime
- Apprehension of offenders
- Recovery and return of property
- Safe movement of traffic
- Provision of services unavailable from other public or private welfare agencies
- Prevention of substance abuse in the community
- Education of juveniles informing them of their legal responsibilities
- Education of the public in the steps it can take to reduce the probabilities of becoming the victim of criminal attack
- Participation in the implementation of disaster and emergency services

In addition to these continuing goals, the Deerfield Police Department will complete the following projects during the 2026 fiscal year:

In May of 2025, the Department was awarded a grant aimed at increasing the retention of sworn officers. This monetary grant, provided by the Illinois Law Enforcement Training and Standards Board (ILETSB), is designed to offer current sworn officers monetary incentives to remain with the Deerfield Police Department. The monetary incentive will be distributed during Fiscal Year 2026 and 2027.

The Deerfield Communications Dispatch Center will install and implement the Carbyne APEX Next Generation 9-1-1 call-taking system. This state-of-the-art platform will enhance the center's capabilities with real-time language translation, live video streaming, and text-to-911 features. The integration of Carbyne APEX represents a major milestone in advancing the center's technology infrastructure and ensures that Deerfield Communications remains fully equipped for ongoing Next Generation 9-1-1 operations, meeting the evolving needs of the community and first responders. The Go Live Date for this system is in March 2026.

The Department will continue conducting grant-funded initiatives that encompass both enforcement and non-enforcement activities. The enforcement initiatives aim to educate, enforce, and, when necessary, provide engineering recommendations to enhance roadway safety within the Village of Deerfield. The non-enforcement grant activities are designed to increase roadway safety for pedestrians, bicyclists, and child vehicle passengers. The non-enforcement grant activities include educating the public on how to increase traffic safety awareness that pertains to pedestrian, bicyclists, and child vehicle passengers.

The Deerfield Communications Dispatch Center will complete the indoor mapping for all 18 schools within the jurisdiction of the Deerfield Dispatch Center, significantly enhancing emergency response capabilities. This accomplishment was made possible through a \$151,000 grant award, which funded the expansion of indoor mapping technology. The program will provide dispatchers and first responders with detailed, room-by-room layouts of each school, allowing for faster navigation and improved coordination during critical incidents. The initiative represents a major advancement in public safety technology, strengthening situational awareness and improving the overall efficiency and safety of our multi-agency response operations.

The Department is proud of its community connection and will continue outreach initiatives designed to build relationships and support various causes. Key programs include; Community Roll Call, which promotes transparency by holding roll calls in neighborhoods, the Pink Patch Project which raises funds for The Cancer Wellness Center, the Citizens and Junior Police Academies which educate residents and engage youth with age-appropriate law enforcement training. The Memorial Patch Project and Pack the Place honor fallen officers and First Responders. Coffee with a Cop facilitates informal dialogue, and Cop on Top supports the Special Olympics. The Lutheran General and Ronald McDonald House Toy Drives deliver toys to children in hospitals. Beard it Up raises awareness for Childhood Cancer. These efforts will continue to collectively enhance community bonds, improve the police's public image, and support crucial causes.

2025 Accomplishments

The Deerfield Police Department purchased and began the distribution individual “gas masks/respirators” to agency personnel, providing all officers with state-of-the-art respiratory protective equipment designed for use in hazardous environments. This program provides officer safety and preparedness, particularly in situations involving airborne threats such as chemical agents or other toxic substances. The implementation adheres strictly to OSHA standards, ensuring that all equipment is certified and that officers are trained in proper usage, fit testing, and maintenance. Full distribution expected by February 2026.

In September, the Department replaced its’ 26-year-old emergency standby generator with a new, more efficient model. The emergency standby generator provides several key benefits, primarily ensuring a reliable and essential power source during outages. The generator’s automatic activation provides dependability, ensuring the Police Department and Communications Center can stay operational during storms, blackouts or other emergencies. The project lasted several weeks and was the culmination of over 12 months of planning.

In fiscal year 2025, the Police Department’s drone program expanded with the purchase of one additional drone to support a variety of operations. This program has proven to be an invaluable asset, enhancing the department’s capabilities in numerous areas. Along with the new equipment, there was also an increase in the number of trained drone pilots to further strengthen the program’s effectiveness.

On August 9, 2025, the Department was awarded its seventh Certificate of Accreditation from the Commission on Accreditation for Law Enforcement Agencies (CALEA). In April, the Commission completed a virtual on-site assessment to review the practices and policies of the Department. Through the assessment the Department ensured compliance with over 470 national standards as established by CALEA. The Accreditation program was developed to enhance and improve law enforcement and public safety and is the primary method for a law enforcement agency to demonstrate their commitment to excellence and accountability. The agency has been accredited since July of 2005.

STATISTICAL SUMMARY

	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>
Calls for Service	13,877	15,108	17,365	18,015	16,370
Accidents; Personal Injury	40	48	55	49	42
Property	286	299	294	311	341
Traffic Tickets	1,634	1,742	1456	1,169	1,523
Parking Citations	396	313	1289	1,699	2,040
Crime Index*	384	212	412	408	329
Criminal Arrests	187	202	120	95	64
Domestic Trouble	122	115	111	113	122
Vandalism**	65	34	97	24	33
Traffic Enforcement Index	40.8	36.3	26.5	23.8	36.2
(Tickets per Injury Accident)					

*Crime Index: Index crimes include “Violent Crimes” (murder, non-negligent manslaughter, aggravated criminal sexual assault, robbery, aggravated battery, and aggravated assault) and “Property Crimes” (burglary, theft, larceny, motor vehicle theft and arson).

**Beginning in 2022, Vandalism’ is reported as ‘Destruction of Property’.

**BUDGET REQUEST - 2026
POLICE - ADMINISTRATION**

106010-

	ACTUAL 2024	BUDGET 2025	EST EXPEND 2025	BUDGET 2026	% CHG BUDG 2025→2026	% CHG BUDG EST→2026
PERSONNEL SERVICES	1,207,646	1,499,618	1,303,005	1,633,852	8.95%	25.39%
TRAINING & DEVELOPMENT	14,533	28,265	22,520	18,925	-33.04%	-15.96%
CONTRACTUAL SERVICES	904,214	1,159,741	1,001,144	1,203,183	3.75%	20.18%
COMMODITIES	25,925	28,875	27,200	32,460	12.42%	19.34%
UTILITIES	22,372	27,150	22,745	24,150	-11.05%	6.18%
CAPITAL OUTLAY	257,787	44,960	38,010	35,746	-20.49%	-5.96%
CAPITAL IMPROVEMENTS	0	0	0	0	N/A	N/A
TRANSFERS OUT	300,662	259,229	259,229	255,574	-1.41%	-1.41%
DEPARTMENT TOTAL	2,733,139	3,047,838	2,673,853	3,203,890	5.12%	19.82%

106020-

POLICE - COMMUNICATIONS

	ACTUAL 2024	BUDGET 2025	EST EXPEND 2025	BUDGET 2026	% CHG BUDG 2025→2026	% CHG BUDG EST→2026
PERSONNEL SERVICES	1,307,945	1,569,927	1,467,660	1,670,253	6.39%	13.80%
TRAINING & DEVELOPMENT	3,911	16,250	7,020	17,300	6.46%	146.44%
CONTRACTUAL SERVICES	0	550	415	650	18.18%	56.63%
COMMODITIES	0	0	0	0	N/A	N/A
UTILITIES	0	0	0	0	N/A	N/A
CAPITAL OUTLAY	6,683	6,000	1,000	6,000	0.00%	500.00%
CAPITAL IMPROVEMENTS	0	0	0	0	N/A	N/A
TRANSFERS OUT	0	0	0	0	N/A	N/A
DEPARTMENT TOTAL	1,318,539	1,592,727	1,476,095	1,694,203	6.37%	14.78%

106033-

POLICE - INVESTIGATIONS/YOUTH

	ACTUAL 2024	BUDGET 2025	EST EXPEND 2025	BUDGET 2026	% CHG BUDG 2025→2026	% CHG BUDG EST→2026
PERSONNEL SERVICES	944,331	1,314,042	1,101,955	1,211,797	-7.78%	9.97%
TRAINING & DEVELOPMENT	2,531	17,000	8,479	18,000	5.88%	112.29%
CONTRACTUAL SERVICES	11,644	10,230	12,515	9,730	-4.89%	-22.25%
COMMODITIES	7,151	16,030	12,500	16,000	-0.19%	28.00%
UTILITIES	0	0	0	0	N/A	N/A
CAPITAL OUTLAY	15,513	22,500	19,272	21,600	-4.00%	12.08%
CAPITAL IMPROVEMENTS	0	0	0	0	N/A	N/A
TRANSFERS OUT	0	0	0	0	N/A	N/A
DEPARTMENT TOTAL	981,170	1,379,802	1,154,721	1,277,127	-7.44%	10.60%

BUDGET REQUEST - 2026
POLICE - PATROL

106034-

	ACTUAL 2024	BUDGET 2025	EST EXPEND 2025	BUDGET 2026	% CHG BUDG 2025→2026	% CHG BUDG EST→2026
PERSONNEL SERVICES	6,494,396	6,432,185	6,480,006	7,184,371	11.69%	10.87%
TRAINING & DEVELOPMENT	67,522	127,460	98,168	126,750	-0.56%	29.12%
CONTRACTUAL SERVICES	90,396	79,000	86,730	64,000	-18.99%	-26.21%
COMMODITIES	102,290	75,500	55,000	70,000	-7.28%	27.27%
UTILITIES	6,088	8,500	7,600	8,500	0.00%	11.84%
CAPITAL OUTLAY	32,278	124,162	95,650	74,745	-39.80%	-21.86%
CAPITAL IMPROVEMENTS	0	0	0	0	N/A	N/A
TRANSFERS OUT	0	0	0	0	N/A	N/A
DEPARTMENT TOTAL	6,792,970	6,846,807	6,823,154	7,528,366	9.95%	10.34%

106061-

POLICE - SPECIAL DETAIL

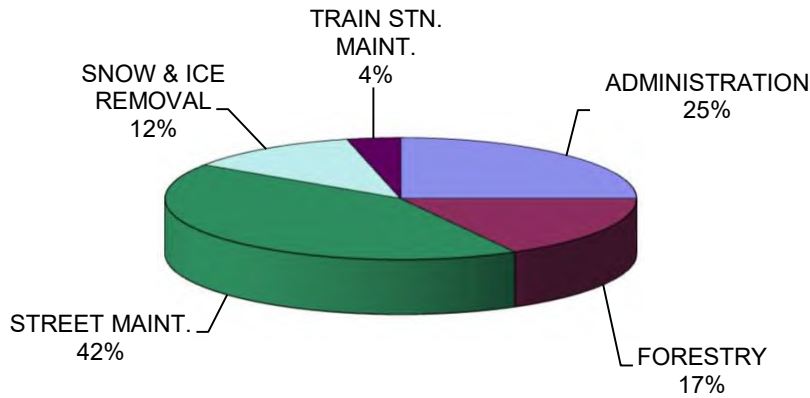
	ACTUAL 2024	BUDGET 2025	EST EXPEND 2025	BUDGET 2026	% CHG BUDG 2025→2026	% CHG BUDG EST→2026
PERSONNEL SERVICES	79,157	91,000	76,300	48,000	-47.25%	-37.09%

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**BUDGET REQUEST - 2026
STREET DIVISION - SUMMARY**

	ACTUAL 2024	BUDGET 2025	EST EXPEND 2025	BUDGET 2026	% CHG BUDG 2025→2026	% CHG BUDG EST→2026
PERSONNEL SERVICES	1,283,612	1,409,075	1,375,402	1,437,643	2.03%	4.53%
TRAINING & DEVELOPMENT	2,849	4,000	4,500	4,100	2.50%	-8.89%
CONTRACTUAL SERVICES	1,241,976	1,051,952	1,124,325	1,135,657	7.96%	1.01%
COMMODITIES	428,672	396,700	397,700	372,700	-6.05%	-6.29%
UTILITIES	59,511	70,900	8,900	68,700	-3.10%	671.91%
CAPITAL OUTLAY	20,848	14,200	12,605	32,050	125.70%	154.26%
CAPITAL IMPROVEMENTS	228,157	200,000	200,000	228,000	14.00%	14.00%
TRANSFERS OUT	202,401	268,000	268,000	219,000	-18.28%	-18.28%
DEPARTMENT TOTAL	3,468,026	3,414,827	3,391,432	3,497,850	2.43%	3.14%

STREET DIVISION EXPENDITURES



Street Division

The primary accountabilities of the Street Division are:

- To keep the streets clean.
- To keep the streets clear of snow and ice.
- To keep the streets in good condition by repairing cracks and potholes.
- To keep the streets in good condition by patching deficient sections of concrete and asphalt roads, curbs, and sidewalks.
- To keep all pavement marking lines visible throughout the Village parking lots.
- To install and maintain street signs so they are legible under all weather conditions.
- To repair and maintain all Village-owned streetlights, traffic and pedestrian signals.
- To coordinate the planting of trees as part of the 50/50 tree planting program.
- To maintain and repair the interior of the railroad station.
- To cut weeds and grass on Village-owned property.
- To maintain trees in Village right-of-way.
- To manage delivery and the proper storage of de-icing salts and liquids to be used during the winter months.
- To perform the annual residential leaf collection program.
- To maintain adequate supplies of gasoline and diesel fuel, and to keep the fueling equipment in good working order. Fuel is charged to expenditures of specific departments according to usage.

Accomplishments from January 2025 through December 2025:

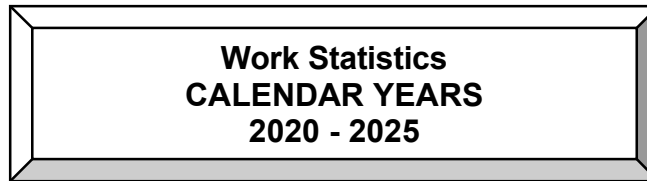
- Maintained all Village streets in drivable condition throughout the year.
- Removed and replaced 93 cubic yards of concrete street, curb, and sidewalks.
- Removed and replaced 33 locations of sidewalk squares throughout the Village.
- Removed and replaced 239 tons of asphalt street.
- Swept 988 miles of streets, removing 192 cubic yards of debris.
- 1,410 tons of salt were used with 1,134 total man hours expended for snow and ice removal in the 2024/2025 season.
- Aided and assisted the engineering department with street utility related issues during the Hazel Avenue Project.
- Performed pothole patching with universal pavement material on a weekly basis, using 100 tons.
- Installed 206 new or replacement street signs and installed or replaced 68 support sign posts.
- Maintained street sign inventory and work orders with 3M Road Management Services software.
- Repairs to Village owned street lighting include the replacement of 5 streetlight poles, 2 repairs to streetlight wires, and 25 streetlight lamps were upgraded to LED.
- Planted 56 parkway trees under the annual 50-50 parkway tree replacement program.
- Collected 7,011 cubic yards of leaves during the five-week residential leaf collection program.
- Performed daily maintenance and repairs, as needed, at the downtown Metra station.
- Performed ongoing weed and grass cutting on Village owned property.
- Trees on Village property were maintained in-house and by contract. Advanced Tree Care completed work under the 2025 tree trimming and tree removal contract. Approximately 115 diseased or hazardous parkway trees were removed.
- Performed daily watering, as needed, of landscaped islands at entrance features.
- Gasoline and diesel fuel were purchased, on an as-needed basis, at the lowest quoted price.
- Monthly reports were submitted to the Finance Department for departmental expenditures.
- Installed holiday decorations, including streetscape pole lighting.

The Street Division goals for the 2026 fiscal year are as follows:

- Continue to assist the Engineering Department with the 2026 street rehabilitation program.
- Manage snow operations and sidewalk clearing. Reduce the use of chlorides without reducing the level of service.
- Conduct tree trimming and planting on Village property.

- Continue to remove and grind asphalt as needed.
- Work with management staff to incorporate the street division activities into the new work order management system, Cartegraph, and ensure proper implementation of daily activities.
- Make concrete street repairs to Hunter Ct, Chapel Ct, and Northwoods Cir.
- Continue to install LED upgrades to Village street lighting.
- Install breakaway sign posts and new signs where they have failed retro-reflectivity requirements.

STREET DIVISION



	<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>
<u>Cleaning</u>						
Streets Swept (Miles)	1,857	2,256	1,570	2,325	2,220	988
Streets Swept (Cubic Yards Debris)	1,100	1,320	640	1,252	1,300	192
<u>Pavement Patching</u>						
Pre-Mix Patching Materials Used (Tons)	100	120	100	130	100	100
<u>Concrete and Asphalt Removal and Replacement</u>						
Concrete (Cubic Yards)	208	332	125	310	220	28
Asphalt (Tons)	148	260	461	160	315	239
<u>Street Lights and Traffic Signals</u>						
Street Signs Erected or Replaced	185	210	220	222	235	206
Street Light Standards Replaced	4	6	6	6	7	5
Street Light Cable Repairs	16	12	12	19	10	2
Street Lamps Replaced	50	50	50	50	50	25
<u>Snow and Ice Control</u>						
Snow and Ice Control (Man Hours)	1,229	1,895	1,870	1,622	1,303	1,134
Rock Salt Used (Tons)	1,505	2,200	1,785	1,474	1,098	1,410
<u>Tree Maintenance</u>						
Trees Removed (Number)	200	285	210	218	155	115
Tree Planting 50-50 Program	61	75	60	45	43	56
	7,143	6,108	7,763	8,060	7,244	
<u>Leaf Removal (Cubic Yards)</u>						
Trees Removed (Number)	200	285	210	218	155	115
Tree Planting 50-50 Program	61	75	60	45	43	56
Leaf Removal (Cubic Yards)	7,143	6,108	7,763	8,060	7,244	7,011

**BUDGET REQUEST - 2026
STREET - ADMINISTRATION**

102010-

	ACTUAL 2024	BUDGET 2025	EST EXPEND 2025	BUDGET 2026	% CHG BUDG 2025→2026	% CHG BUDG EST→2026
PERSONNEL SERVICES	306,033	326,350	338,150	368,603	12.95%	9.01%
TRAINING & DEVELOPMENT	2,849	4,000	4,500	4,100	2.50%	-8.89%
CONTRACTUAL SERVICES	214,075	271,452	255,752	247,157	-8.95%	-3.36%
COMMODITIES	7,515	7,700	7,700	7,700	0.00%	0.00%
UTILITIES	4,895	8,400	6,500	6,300	-25.00%	-3.08%
CAPITAL OUTLAY	773	11,450	9,855	21,800	90.39%	121.21%
CAPITAL IMPROVEMENTS	0	0	0	0	N/A	N/A
TRANSFERS OUT	202,401	268,000	268,000	219,000	-18.28%	-18.28%
DEPARTMENT TOTAL	738,541	897,352	890,457	874,660	-2.53%	-1.77%

102036-

STREET - SNOW & ICE CONTROL

	ACTUAL 2024	BUDGET 2025	EST EXPEND 2025	BUDGET 2026	% CHG BUDG 2025→2026	% CHG BUDG EST→2026
PERSONNEL SERVICES	57,927	86,750	81,600	85,750	-1.15%	5.09%
TRAINING & DEVELOPMENT	0	0	0	0	N/A	N/A
CONTRACTUAL SERVICES	149,557	155,000	155,000	155,000	0.00%	0.00%
COMMODITIES	239,216	219,000	219,000	179,000	-18.26%	-18.26%
UTILITIES	0	0	0	0	N/A	N/A
CAPITAL OUTLAY	0	750	750	750	0.00%	0.00%
CAPITAL IMPROVEMENTS	0	0	0	0	N/A	N/A
TRANSFERS OUT	0	0	0	0	N/A	N/A
DEPARTMENT TOTAL	446,700	461,500	456,350	420,500	-8.88%	-7.86%

102037-

STREET - FORESTRY

	ACTUAL 2024	BUDGET 2025	EST EXPEND 2025	BUDGET 2026	% CHG BUDG 2025→2026	% CHG BUDG EST→2026
PERSONNEL SERVICES	7,078	8,100	5,802	8,100	0.00%	39.61%
TRAINING & DEVELOPMENT	0	0	0	0	N/A	N/A
CONTRACTUAL SERVICES	454,526	288,000	288,000	338,000	17.36%	17.36%
COMMODITIES	8,561	10,000	10,000	10,000	0.00%	0.00%
UTILITIES	0	0	0	0	N/A	N/A
CAPITAL OUTLAY	1,990	2,000	2,000	9,500	375.00%	375.00%
CAPITAL IMPROVEMENTS	228,157	200,000	200,000	228,000	14.00%	14.00%
TRANSFERS OUT	0	0	0	0	N/A	N/A
DEPARTMENT TOTAL	700,312	508,100	505,802	593,600	16.83%	17.36%

**BUDGET REQUEST - 2026
STREET - TRAIN STATION MAINTENANCE**

102038-

	ACTUAL 2024	BUDGET 2025	EST EXPEND 2025	BUDGET 2026	% CHG BUDG 2025→2026	% CHG BUDG EST→2026
PERSONNEL SERVICES	12,677	11,875	11,750	21,190	78.44%	80.34%
TRAINING & DEVELOPMENT	0	0	0	0	N/A	N/A
CONTRACTUAL SERVICES	69,979	43,500	63,000	101,500	133.33%	61.11%
COMMODITIES	1,865	3,000	3,000	3,000	0.00%	0.00%
UTILITIES	1,849	2,500	2,400	2,400	-4.00%	0.00%
CAPITAL OUTLAY	0	0	0	0	N/A	N/A
CAPITAL IMPROVEMENTS	0	0	0	0	N/A	N/A
TRANSFERS OUT	0	0	0	0	N/A	N/A
DEPARTMENT TOTAL	86,370	60,875	80,150	128,090	110.41%	59.81%

102050-

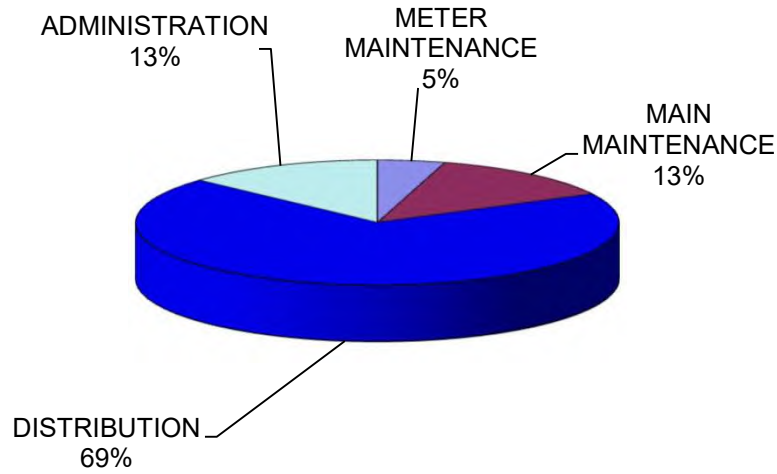
STREET - MAINTENANCE

	ACTUAL 2024	BUDGET 2025	EST EXPEND 2025	BUDGET 2026	% CHG BUDG 2025→2026	% CHG BUDG EST→2026
PERSONNEL SERVICES	899,897	976,000	938,100	954,000	-2.25%	1.69%
TRAINING & DEVELOPMENT	0	0	0	0	N/A	N/A
CONTRACTUAL SERVICES	353,839	294,000	362,573	294,000	0.00%	-18.91%
COMMODITIES	171,515	157,000	158,000	173,000	10.19%	9.49%
UTILITIES	52,767	60,000	0	60,000	0.00%	#DIV/0!
CAPITAL OUTLAY	18,085	0	0	0	N/A	N/A
CAPITAL IMPROVEMENTS	0	0	0	0	N/A	N/A
TRANSFERS OUT	0	0	0	0	N/A	N/A
DEPARTMENT TOTAL	1,496,103	1,487,000	1,458,673	1,481,000	-0.40%	1.53%

**BUDGET REQUEST - 2026
WATER FUND - SUMMARY**

	ACTUAL 2024	BUDGET 2025	EST EXPEND 2025	BUDGET 2026	% CHG BUDG 2025→2026	% CHG BUDG EST→2026
PERSONNEL SERVICES	1,136,152	1,132,018	1,108,500	1,199,740	5.98%	8.23%
TRAINING & DEVELOPMENT	2,427	3,500	9,000	3,500	0.00%	-61.11%
CONTRACTUAL SERVICES	525,821	654,395	583,395	605,848	-7.42%	3.85%
COMMODITIES	4,329,559	4,388,450	4,330,200	4,538,950	3.43%	4.82%
UTILITIES	109,432	101,300	100,500	100,300	-0.99%	-0.20%
CAPITAL OUTLAY	90,750	288,300	336,210	129,050	-55.24%	-61.62%
CAPITAL IMPROVEMENTS	0	0	0	0	N/A	N/A
TRANSFERS OUT	88,965	110,000	110,000	106,000	-3.64%	-3.64%
TOTAL	6,283,106	6,677,963	6,577,805	6,683,388	0.08%	1.61%

WATER FUND EXPENDITURES



Water Division

The primary accountabilities of the Water Division are:

- To provide fresh and safe potable water to Village residents by continuously monitoring and testing the water to comply with Illinois EPA regulations.
- To maintain, repair and replace water main, water services, and fire hydrants as needed.
- To monitor, operate, upgrade, and improve the water distribution system.
- To maintain an elevated tank, thirteen water pumps, three underground reservoirs and a booster station with a capacity of over nine million gallons.
- To install, repair, replace, and test all water meters, and take meter readings of all residential and commercial establishments within the Village.
- Monitor regulatory changes with respect to system parameters (lead service lines and hydrant installation) that are under review by the IEPA and IDPH.

Accomplishments from January 2025 through December 2025:

- Completed water sampling and testing as required by the EPA. Collected and tested over 240 bacteriological samples and completed four rounds of trihalomethane and HAA5 Samples. The division continues to monitor for chlorine residuals, phosphorus, pH and turbidities.
- Read approximately 2,300 meters every month.
- Installed new water main on Maple Ct as well as Illinois Trail between Cherry St and Hazel Ave, including under the creek.
- The division assisted with infrastructure improvement projects and planning. This included substantial coordination and assistance throughout the Hazel Ave Project and planning water upgrades for the 2026 street rehab program.
- Replaced 4 faulty valves and added 7 new valves throughout the water distribution system.
- Replaced 6 fire hydrants throughout the water distribution system.
- Installed 17 new meter systems on new construction and replacement meters as needed.
- Published and distributed the drinking water Consumer Confidence Report per the Federal Drinking Water regulations.
- Continued updating the GPS locating program that gives exact coordinates of water valves and B-boxes.
- Water Net Survey completed one leak survey in the spring this year. In the spring survey, there were 11 water main leaks, 6 service leaks and 6 hydrant leaks. All Village system leaks from the spring survey have been repaired. These repairs have an estimated saving of \$226,678.00 for the year.
- Assisted in the preparation of the annual LMO-2 Lake Michigan Water Allocation report.
- Assist outside contractors to perform fire flow tests for future developments.

The Water Division goals for the 2026 fiscal year are as follows:

- Continue to repair main breaks/service leaks and assist with water main rehabilitation projects.
- Water System Valving Improvements: As part of the most recent water model report, recommendations were made where valves could be added to improve the overall water system. These additions would be in locations that would help reduce the number of properties impacted by water disruptions as well as locations that would reduce the chances for a large-scale water main break. The Village aims to continue these efforts throughout 2026.
- Flush all fire hydrants in the distribution system in the spring.
- Locate and service B-boxes and ensure accessibility to the round-ways. B-boxes will be located and mapped via the GIS collector app.
- Exercise and replace faulty valves to ensure proper shutdowns, and utilize new equipment for GPS locating of existing utilities to make sure GIS mapping is accurate.
- Assist with the preparation and execution of the Street Rehab project upgrades to the water system.
- Continue to identify and replace lead service lines within the Village owned water system.
- Continue to coordinate and conduct the IEPA required lead and copper testing of 60 sample sites semiannually within the Village owned water system. This endeavor includes coordination of the required testing at select school and daycare buildings within the Village.
- Install and take ownership of water main within a portion of the Corporate 500 office park.

WATER DIVISION

Work Statistics
CALENDAR YEARS
 2020 – 2025

	<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>
<u>Main and Fire Hydrant Maintenance</u>						
Water Main Breaks Repaired	52	58	61	49	45	52
Service Leaks Repaired	7	13	9	3	7	5
New Fire Hydrants Installed	4	9	20	12	5	6
Fire Hydrants Tested	1,260	1,280	1,280	1,282	1,292	1,297
Valves Replaced or Installed	10	14	16	6	7	11
B-Box Adjustments	22	31	132	78	143	87
Julie Locations	60	5	36	27	45	36
Valve Vaults Reconstruction	1	5	8	4	10	11
<u>Distribution</u>						
Annual Water Pumped (in Billions of Gallons)	.788	.753	.797	.750	.783	.821
Services Checked for Leaks	425	323	418	259	402	378
Water Sample Analysis (Bacteriological)	240	240	240	240	240	240
Water Sample Analysis (Lead)	0	30	0	0	0	120
Water Sample Analysis THM/HAA5	4	4	4	4	4	4
Average Daily Consumption (MGD)	2.199	2.477	2.183	2.162	2.168	2.151
Peak Daily Consumption (MGD)	4.502	3.660	5.425	3.649	5.05	3.82
<u>Meter Maintenance</u>						
Meter Pits Repaired	9	5	8	3	10	5
New Meters Installed	75	62	57	43	48	17
Meters Tested	45	39	22	27	15	21
Frozen Water Services	0	1	1	2	1	2
Water Meters Read	27,132	27,132	27,132	27,132	27,132	27,132
Final Meter Readings	560	504	579	278	379	291
"Reread" Meter Readings	460	276	307	212	298	426
Shut-Off Notice/Delinquent Water Bills	35	2	273	374	217	286
Meters Sealed	75	64	12	0	15	0
Frozen Meters	0	1	1	2	1	0
Meter Heads Replaced	56	1689	33	25	17	27
Irrigation Lock Boxes	1	1	2	1	0	0

BUDGET REQUEST - 2026
WATER DEPT. ADMINISTRATION

502010-

	ACTUAL 2024	BUDGET 2025	EST EXPEND 2025	BUDGET 2026	% CHG BUDG 2025→2026	% CHG BUDG EST→2026
PERSONNEL SERVICES	375,003	412,100	399,700	437,600	6.19%	9.48%
TRAINING & DEVELOPMENT	2,427	3,500	9,000	3,500	0.00%	-61.11%
CONTRACTUAL SERVICES	253,361	305,895	292,895	302,348	-1.16%	3.23%
COMMODITIES	4,681	5,500	5,500	5,500	0.00%	0.00%
UTILITIES	7,275	8,800	8,000	7,800	-11.36%	-2.50%
CAPITAL OUTLAY	1,323	21,300	19,210	18,050	-15.26%	-6.04%
CAPITAL IMPROVEMENTS	0	0	0	0	N/A	N/A
TRANSFERS OUT	88,965	110,000	110,000	106,000	-3.64%	-3.64%
DEPARTMENT TOTAL	733,035	867,095	844,305	880,798	1.58%	4.32%

502031-

WATER DEPT. DISTRIBUTION

	ACTUAL 2024	BUDGET 2025	EST EXPEND 2025	BUDGET 2026	% CHG BUDG 2025→2026	% CHG BUDG EST→2026
PERSONNEL SERVICES	126,816	135,818	131,100	142,540	4.95%	8.73%
TRAINING & DEVELOPMENT	0	0	0	0	N/A	N/A
CONTRACTUAL SERVICES	53,508	148,000	78,000	103,000	-30.41%	32.05%
COMMODITIES	4,005,395	4,141,750	4,008,000	4,292,250	3.63%	7.09%
UTILITIES	102,157	92,500	92,500	92,500	0.00%	0.00%
CAPITAL OUTLAY	1,302	5,000	5,000	5,000	0.00%	0.00%
CAPITAL IMPROVEMENTS	0	0	0	0	N/A	N/A
TRANSFERS OUT	0	0	0	0	N/A	N/A
DEPARTMENT TOTAL	4,289,178	4,523,068	4,314,600	4,635,290	2.48%	7.43%

**BUDGET REQUEST - 2026
WATER DEPT. MAIN MAINTENANCE**

502050-

	ACTUAL 2024	BUDGET 2025	EST EXPEND 2025	BUDGET 2026	% CHG BUDG 2025→2026	% CHG BUDG EST→2026
PERSONNEL SERVICES	492,948	432,600	459,600	489,600	13.18%	6.53%
TRAINING & DEVELOPMENT	0	0	0	0	N/A	N/A
CONTRACTUAL SERVICES	164,025	135,500	147,000	135,500	0.00%	-7.82%
COMMODITIES	317,108	237,200	312,700	237,200	0.00%	-24.14%
UTILITIES	0	0	0	0	N/A	N/A
CAPITAL OUTLAY	3,023	10,000	10,000	4,000	-60.00%	-60.00%
CAPITAL IMPROVEMENTS	0	0	0	0	N/A	N/A
TRANSFERS OUT	0	0	0	0	N/A	N/A
DEPARTMENT TOTAL	977,104	815,300	929,300	866,300	6.26%	-6.78%

WATER DEPT. METER MAINTENANCE

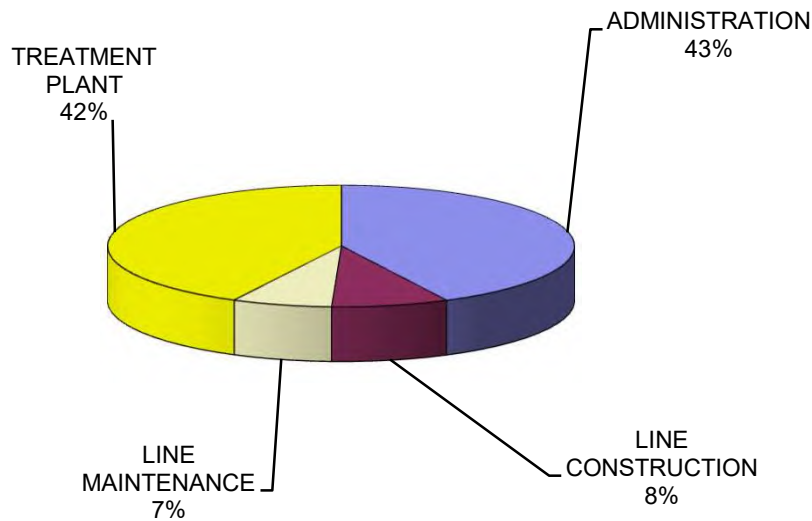
502054-

	ACTUAL 2024	BUDGET 2025	EST EXPEND 2025	BUDGET 2026	% CHG BUDG 2025→2026	% CHG BUDG EST→2026
PERSONNEL SERVICES	141,385	151,500	118,100	130,000	-14.19%	10.08%
TRAINING & DEVELOPMENT	0	0	0	0	N/A	N/A
CONTRACTUAL SERVICES	54,927	65,000	65,500	65,000	0.00%	-0.76%
COMMODITIES	2,375	4,000	4,000	4,000	0.00%	0.00%
UTILITIES	0	0	0	0	N/A	N/A
CAPITAL OUTLAY	85,102	252,000	302,000	102,000	-59.52%	-66.23%
CAPITAL IMPROVEMENTS	0	0	0	0	N/A	N/A
TRANSFERS OUT	0	0	0	0	N/A	N/A
DEPARTMENT TOTAL	283,789	472,500	489,600	301,000	-36.30%	-38.52%

**BUDGET REQUEST - 2026
SEWER FUND - SUMMARY**

	ACTUAL 2024	BUDGET 2025	EST EXPEND 2025	BUDGET 2026	% CHG BUDG 2025→2026	% CHG BUDG EST→2026
PERSONNEL SERVICES	2,029,127	2,091,525	2,054,550	2,215,525	5.93%	7.84%
TRAINING & DEVELOPMENT	7,685	11,600	9,780	11,600	0.00%	18.61%
CONTRACTUAL SERVICES	755,435	823,377	815,917	855,068	3.85%	4.80%
COMMODITIES	245,360	320,750	303,900	328,750	2.49%	8.18%
UTILITIES	438,912	335,700	470,400	471,000	40.30%	0.13%
DEBT SERVICE	871,915	1,671,778	1,670,778	1,678,898	0.43%	0.49%
CAPITAL OUTLAY	12,865	47,100	45,250	30,100	-36.09%	-33.48%
CAPITAL IMPROVEMENTS	0	0	0	0	N/A	N/A
TRANSFERS OUT	160,491	176,940	176,940	169,250	-4.35%	-4.35%
TOTAL	4,521,790	5,478,770	5,547,515	5,760,191	5.14%	3.83%

SEWER FUND DIVISIONS



Sewer Division

The primary accountabilities of the Sewer Division are:

- To continue to maintain, clean, and repair the sanitary and storm sewer system, and respond in a timely and efficient manner to emergency situations.
- To locate all Village utility lines for JULIE (Joint Utility Locating Information for Excavators).
- To treat and dispose of all sewage in an environmentally approved manner.
- To maintain and operate the main Water Reclamation Facility (WRF), seven sanitary pumping stations, and various emergency equipment.
- To maintain a laboratory facility, and to test for required parameters under our National Pollutant Discharge Elimination System (NPDES) permit program administered by the Illinois Environmental Protection Agency (IEPA).

In addition to maintaining the sanitary sewer collection system, the Sewer Division operates and maintains the WRF and eleven (11) satellite facilities. The eleven facilities include seven (7) sanitary pumping stations, two (2) storm water pumping stations, the Bannockburn detention basin, and the monitoring/maintenance of the 29A reservoir. The maintenance and operation of the satellite facilities is an essential part of the overall collection system and the wastewater treatment process. The Sewer Division monitors operations that are pertinent to the operations of the 29A reservoir, which are then reported to the Metropolitan Water Reclamation District of Greater Chicago.

The WRF is currently staffed five days a week, Monday through Friday, and is not staffed on holidays. Additional coverage is provided, as needed, to control excess flow or repair mechanical problems. The WRF staff currently includes seven full-time employees; a superintendent, one WRF Foreman, one Lab Technician and four Maintenance Operators.

Accomplishments between January 2025 and December 2025:

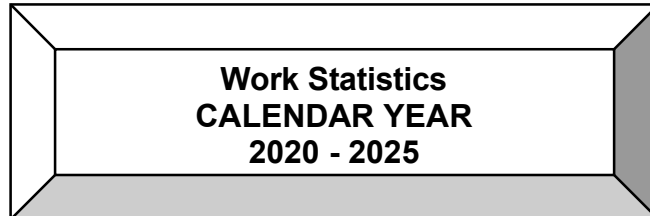
- Televised 35,226 feet of sewers.
- Cleaned 36,317 feet of sanitary and storm sewers.
- A priority list for sanitary sewer lining and manhole rehabilitation was previously developed, compiling 10 years of sewer system investigation. Since 2016, over ten miles of sanitary sewers have been lined as part of that program.
- Aided and assisted the engineering department with sewer related issues during the Hazel Avenue Project.
- Maintained the USGS Creek Monitoring stations.
- Acted as the lead agency for the North Branch Watershed Workgroup (NBWW).
- Met all NPDES permit requirements for the WRF for the year.
- The Deerfield Road Pumping Station Preliminary Design Report was completed this year as well as selection of Ciorba for engineering services for the design of the Deerfield Road MCC Replacement Project. This project includes a major updating of electrical equipment and SCADA consolidation. The project will be bid out in 2026 and complete in 2027.
- Utilized Strand Associates to complete a facility Biosolids Study to address potential issues with biosolids volume and potential regulatory issues related to PFAS.
- The Solar project was complete and operational by the end of 2025 which supplies approximately 20% of the energy needs of the WRF.
- As part of the NBWW, work on a Nutrient Assessment and Reduction Plan (NARP) has concluded and a final copy has been submitted to the IEPA prior to the December 31st 2025 deadline. This report has been the culmination of 5 years of sampling, data analysis, modeling and community engagement.

The Sewer Division goals for the 2026 fiscal year are as follows:

- Clean and televise 80,000 linear feet of sanitary and storm sewers.
- Work with the Engineering Department, and the Building Department, to inspect all storm and sanitary sewer repairs and reinstatements.
- The Division will continue to focus on reducing storm water infiltration into the sanitary sewer system, using information from the Inflow and Infiltration Study, and Capital Improvement Plan priority lists.

- Work with the Engineering Department on various construction projects, including the 2026 Street Rehabilitation Project.
- Bi-annual biosolids hauling and land application.
- Optimize WRF treatment processing to minimize energy and chemical use.
- Meet all NPDES permit deadlines.
- Replace disinfected effluent water pumps
- Complete SCADA server and computer replacement project and upgrades.
- Dye test and televise illegal connections to sanitary sewer system.

SEWER DIVISION



	<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>
<u>Cleaning and Maintenance</u>						
Sanitary Sewer Blockages	3	7	7	7	11	8
Sanitary Sewer Cleaned (in feet)	4,200	10,892	28,302	36,097	51,428	17,969
Sanitary Excavation Openings	5	5	3	2	6	0
Sanitary Manholes Rebuilt (in-house)	0	0	2	15	17	8
Sanitary Sewers Televised (in feet)	4,200	10,892	28,302	36,097	49,696	17,220
Homes Dye or Smoke Tested	21	202	74	51	89	11
Sewer Pipe Replaced (in-house)	41	234	192	131	272	96
<u>Construction</u>						
Storm Sewers Cleaned (in feet)	105,139	123,312	11,232	18,208	12,725	18,348
Inlets Cleaned	356	102	74	62	82	47
Storm Excavation Openings	6	8	5	8	9	18
Storm Infiltrations Found	1	1	1	1	1	14
Storm Structures Reconstructed (in-house)	27	11	8	73	48	98
Storm Sewers Televised (in feet)	105,139	123,312	10,784	18,208	12,725	18,006
Street Inlet Covers Replaced	8	9	31	8	8	17
New Storm Sewers or Laterals Installed (in feet) (in-house)	384	81	145	107	187	96
Inlets Dyed or Smoke Tested	9	5	3	4	8	4
Street Inlets Replaced (in-house)	11	9	8	8	9	6
<u>Wastewater Treatment Plant</u>						
	<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>
Sanitary Sewage Pumped (in million gallons)	969	821	881	845	954	763
Electric Current Used (in thousand K.W.H.)	2,849	2,552	2,650	2,636	2,499	2,762
Sludge Hauled/Land Application (Cubic Yards)	2,231	2,591	1,960	1,864	1,848	2,157

BUDGET REQUEST - 2026
SEWER DEPT. ADMINISTRATION

542010-

	ACTUAL 2024	BUDGET 2025	EST EXPEND 2025	BUDGET 2026	% CHG BUDG 2025→2026	% CHG BUDG EST→2026
PERSONNEL SERVICES	263,571	283,650	269,800	289,150	1.94%	7.17%
TRAINING & DEVELOPMENT	1,919	2,600	3,780	2,600	0.00%	-31.22%
CONTRACTUAL SERVICES	247,813	319,412	279,412	319,472	0.02%	14.34%
COMMODITIES	4,275	5,050	5,050	5,050	0.00%	0.00%
UTILITIES	3,953	4,700	4,200	4,200	-10.64%	0.00%
DEBT SERVICE	871,915	1,671,778	1,670,778	1,678,898	0.43%	0.49%
CAPITAL OUTLAY	399	14,600	14,985	16,350	11.99%	9.11%
CAPITAL IMPROVEMENTS	0	0	0	0	N/A	N/A
TRANSFERS OUT	123,551	140,000	140,000	136,000	-2.86%	-2.86%
DEPARTMENT TOTAL	1,517,396	2,441,790	2,388,005	2,451,720	0.41%	2.67%

542031-

SEWER DEPT. LINE CONSTRUCTION

	ACTUAL 2024	BUDGET 2025	EST EXPEND 2025	BUDGET 2026	% CHG BUDG 2025→2026	% CHG BUDG EST→2026
PERSONNEL SERVICES	267,334	348,200	345,700	382,200	9.76%	10.56%
TRAINING & DEVELOPMENT	0	0	0	0	N/A	N/A
CONTRACTUAL SERVICES	21,774	20,500	21,500	20,500	0.00%	-4.65%
COMMODITIES	69,109	64,200	64,200	64,200	0.00%	0.00%
UTILITIES	0	0	0	0	N/A	N/A
CAPITAL OUTLAY	4,158	5,000	3,786	0	-100.00%	-100.00%
CAPITAL IMPROVEMENTS	0	0	0	0	N/A	N/A
TRANSFERS OUT	0	0	0	0	N/A	N/A
DEPARTMENT TOTAL	362,375	437,900	435,186	466,900	6.62%	7.29%

BUDGET REQUEST - 2026

542051-

SEWER DEPT. MAIN MAINTENANCE/CLEANING

	ACTUAL 2024	BUDGET 2025	EST EXPEND 2025	BUDGET 2026	% CHG BUDG 2025→2026	% CHG BUDG EST→2026
PERSONNEL SERVICES	381,059	286,000	277,200	305,000	6.64%	10.03%
TRAINING & DEVELOPMENT	0	0	0	0	N/A	N/A
CONTRACTUAL SERVICES	88,920	64,500	111,000	64,500	0.00%	-41.89%
COMMODITIES	17,709	27,500	31,150	27,500	0.00%	-11.72%
UTILITIES	0	0	0	0	N/A	N/A
CAPITAL OUTLAY	0	0	0	0	N/A	N/A
CAPITAL IMPROVEMENTS	0	0	0	0	N/A	N/A
TRANSFERS OUT	0	0	0	0	N/A	N/A
DEPARTMENT TOTAL	487,688	378,000	419,350	397,000	5.03%	-5.33%

542052-

SEWER DEPT. WASTEWATER TREATMENT FACILITY

	ACTUAL 2024	BUDGET 2025	EST EXPEND 2025	BUDGET 2026	% CHG BUDG 2025→2026	% CHG BUDG EST→2026
PERSONNEL SERVICES	1,117,163	1,173,675	1,161,850	1,239,175	5.58%	6.66%
TRAINING & DEVELOPMENT	5,766	9,000	6,000	9,000	0.00%	50.00%
CONTRACTUAL SERVICES	396,928	418,965	404,005	450,596	7.55%	11.53%
COMMODITIES	154,267	224,000	203,500	232,000	3.57%	14.00%
UTILITIES	434,959	331,000	466,200	466,800	41.03%	0.13%
CAPITAL OUTLAY	8,308	27,500	26,479	13,750	-50.00%	-48.07%
CAPITAL IMPROVEMENTS	0	0	0	0	N/A	N/A
TRANSFERS OUT	36,940	36,940	36,940	33,250	-9.99%	-9.99%
DEPARTMENT TOTAL	2,154,331	2,221,080	2,304,974	2,444,571	10.06%	6.06%

Public Works Garage

The primary accountabilities of the Public Works Garage are:

- Maintain Village and Police Department Vehicles.
- Maintain Village owned mobile capital equipment.
- Provide repairs and maintenance of equipment in support of Public Works forces.
- Provide recommendations regarding equipment and vehicle purchasing.
- Prepare specifications and bid documents for new vehicles and equipment purchases.
- General building maintenance for the main Public Works Facility.

Garage personnel, consisting of one foreman and one mechanic, are responsible for the overall maintenance of all public works, police and engineering vehicles and equipment as well as the Public Works facility. The foreman and mechanic within this division maintain 11 Administration vehicles, 18 Police vehicles, 27 Public Works vehicles, and 120 various pieces of construction/maintenance related equipment. The construction and maintenance equipment includes: 25 snow plows, three backhoes, two front end loaders, three mower tractors, three Bobcats, one sidewalk plow, one sidewalk blower, five snow blowers, one street sweeper, three-20 cubic yard self-loading leaf vacuum trailers, one-14 cubic yard self-loading leaf vacuum trailer, one lighting trailer, two arrow board trailers, four message boards, one stump grinder, two wood chippers, four air compressors, eight salt spreaders, eight pumps, seven generators, two hydraulic concrete breakers, six lawn mowers, 10 chain saws, six cement saws, 10 trailers and two water jets. The Public Works building, and HVAC equipment, are also maintained by the Garage personnel.

A charge is made to the various Village departments by budgetary functions for parts and labor on vehicles and equipment serviced by the Garage. The department is responsible to contract for service, from outside repair companies, for major building work and major equipment, body, and transmission work, as well as, maintaining a parts inventory.

Accomplishments between January 2025 and December 2025:

- Maintained all snow and ice removal equipment during winter storms.
- General maintenance of all Village and Police Department Vehicles.
- Facilitated the replacement of the PW generator.
- Maintained the Public Works Facility at 465 Elm Street including; directing contractors on general HVAC repairs, maintenance, and wash bay repairs.
- Monthly reports were submitted to the Finance Department for departmental expenditures.
- Manpower was supplied for Village emergencies, such as wind storms, snow events, and main breaks.
- Took delivery of one new 5-ton dump w/ electronic salt spreader and plow fleet #805.
- Awarded and waiting delivery of one new Water Division bread truck # 604.
- Awarded the purchase of three new 5-ton plow truck chassis, #'s 801, 802, and 806.
- Awarded the purchase of one new 5-ton plow/dump truck fleet #804.
- Took delivery of one new building and zoning plug in hybrid vehicle fleet # 306.
- Awarded and take delivery of new air compressor.
- Take delivery of new Wastewater Reclamation Facility generator.
- Awarded the purchase of 2 new leaf vacuum machines.

The Public Works Garage goals for the 2026 fiscal year are as follows:

- Maintain all snow and ice removal equipment during winter storms.
- General maintenance of all Village and Police Department Vehicles.
- Continued implementation of asset management, inventory, and work order systems.
- Work with management staff to incorporate the garage division activities into the new work order management system, Cartegraph, and ensure proper implementation.
- Prepare specifications and bidding documents for the replacement of:
 - ◆ Take delivery of 5-ton truck #'s: 801,802,806
 - ◆ Award and take delivery of 4 new 1-ton plow trucks fleet #605-603-703-708
 - ◆ Award and take delivery of 1 new skid steer and trailer
 - ◆ Take delivery of 1 new 5-ton dump/plow truck fleet 804
 - ◆ Replace hose reels in garage
 - ◆ Replace truck lifts in main garage
 - ◆ Take delivery of 2 new leaf vacuum machines
 - ◆ Work with HVAC contractors in preparation of system replacement

**BUDGET REQUEST -
2026
GARAGE FUND**

702050-

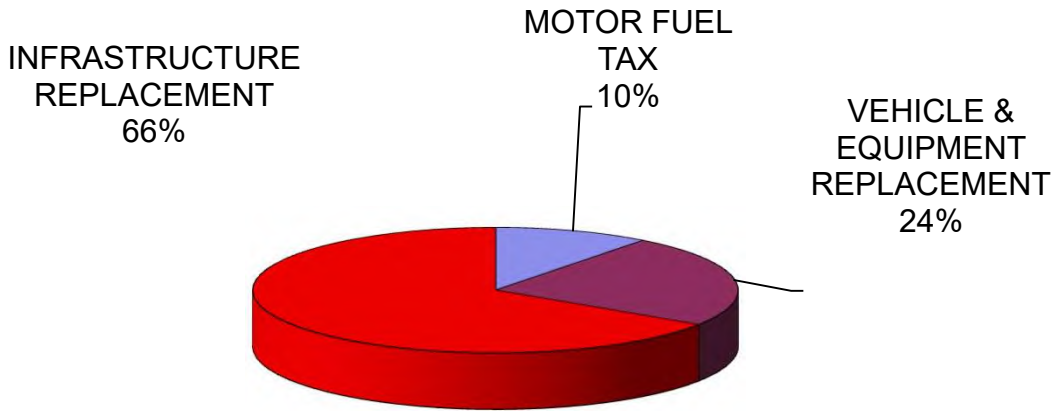
	ACTUAL 2024	BUDGET 2025	EST EXPEND 2025	BUDGET 2026	% CHG BUDG 2025→2026	% CHG BUDG EST→2026
PERSONNEL SERVICES	308,448	334,200	324,700	347,450	3.96%	7.01%
TRAINING & DEVELOPMENT	2,217	6,300	5,000	6,300	0.00%	26.00%
CONTRACTUAL SERVICES	20,678	29,400	26,400	29,400	0.00%	11.36%
COMMODITIES	218,437	124,800	125,800	124,800	0.00%	-0.79%
UTILITIES	4,780	3,200	700	3,200	0.00%	357.14%
DEBT SERVICE	0	0	0	0	N/A	N/A
CAPITAL OUTLAY	0	2,700	3,240	200	-92.59%	-93.83%
CAPITAL IMPROVEMENTS	0	0	0	0	N/A	N/A
TRANSFERS OUT	1,700	4,100	4,100	4,100	0.00%	0.00%
DEPARTMENT TOTAL	556,260	504,700	489,940	515,450	2.13%	5.21%

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**BUDGET REQUEST - 2026
CAPITAL PROJECT FUNDS - SUMMARY**

	ACTUAL 2024	BUDGET 2025	EST EXPEND 2025	BUDGET 2026	% CHG BUDG 2025→2026	% CHG BUDG EST→2026
PERSONNEL SERVICES	0	0	0	0	N/A	N/A
TRAINING & DEVELOPMENT	0	0	0	0	N/A	N/A
CONTRACTUAL SERVICES	310,671	1,065,000	620,000	650,000	-38.97%	4.84%
COMMODITIES	0	0	0	0	N/A	N/A
UTILITIES	0	0	0	0	N/A	N/A
OTHER EXPENSES	115,293	1,701,087	731,159	1,833,910	7.81%	150.82%
CAPITAL OUTLAY	6,823,721	5,835,000	9,810,000	5,210,000	-10.71%	-46.89%
CAPITAL IMPROVEMENTS	0	0	0	0	N/A	N/A
TRANSFERS OUT	0	0	0	0	N/A	N/A
TOTAL	7,249,685	8,601,087	11,161,159	7,693,910	-10.55%	-31.07%

CAPITAL PROJECT FUNDS



CAPITAL PROJECTS FUNDS

The Village has a number of sources from which capital projects are funded. These include the funds described in this section and also the General, Water and Sewer Funds. As part of the annual budget process, the Village prepares a separate five-year Capital Improvement Program (CIP), which is updated for the budget year. The capital project program for 2026 is more fully described in the *Transmittal Letter* and in the *Major Budget Policies and Objectives* section. Five years of the CIP are presented in this section in tabular form, along with those capital projects funds as described below.

The Village defines a capital project generally as a long-lived fixed improvement with a cost greater than \$5,000.

INFRASTRUCTURE REPLACEMENT FUND

This fund was established in 1989 for the purpose of maintaining, repairing and renovating the capital assets of the Village. The primary sources of funding have been residual equity transfers (primarily from the General Fund), a 0.25% home rule sales tax established in 2005, an infrastructure maintenance fee established in 2014, MFT revenue, bond proceeds, state and federal grants and investment earnings.

As part of the planning for the substantial projects contained in this CIP and beyond, it is planned to continue to utilize existing revenue sources, including the 0.25% home rule sales tax, the infrastructure maintenance fee, General Fund transfer, all MFT funds and new and carryover state and federal grants (primarily road).

MOTOR FUEL TAX

The Motor Fuel Tax (MFT) is a share of the state-imposed and collected fuel tax. The sharing is based on a per-capita formula derived by the state legislature. The State implemented an additional MFT of 19 cents starting in 2020. For 2026, the total MFT is 48.3 cents per gallon. A portion of the additional tax flows to Municipalities through the Transportation Renewal Fund. State regulations strictly control the use of these funds and include the following eligible items: street construction, maintenance or reconstruction, bridge repair, traffic signal installation and maintenance, and sidewalk repair and maintenance. The Village intends to use all the MFT funds this year towards participating fund items within the Hazel Avenue Infrastructure Project.

VEHICLE AND EQUIPMENT REPLACEMENT

This fund is established to amortize the replacement cost of certain Village equipment over its useful life. For inclusion into this schedule, capital equipment is defined as any vehicle or regularly replaced equipment item having a useful life of more than one year and a value of \$5,000 or more at the time of the purchase. Over the past two years, a number of items that were not previously included in the schedule have been added and the appropriate contributions included in the operating divisions. A list of the major items to be replaced this fiscal year follows:

- Primary Data Center Storage Array - \$100,000
- PW Copy Machines (2) - \$15,000
- Police Lockup Remodel - \$50,000
- Police Defibrillators (8) - \$16,000
- Public Works Truck Lift - \$70,000
- Trailer Mounted Leaf Machine - \$186,391
- Hook Truck Mounted Leaf Machine - \$149,341
- Bobcat (#250) - \$50,000
- Asphalt Trailer - \$34,000
- PW Trailers (2) - \$30,000
- Police vehicle (#C12) - \$55,000
- Police vehicle (U3) - \$45,000
- Police vehicle (U7) - \$45,000
- Plow Truck (#801) - \$197,346
- Plow Truck (#802) - \$179,142
- Plow Truck (#806) - \$179,142
- PW Truck (#604) - \$126,548
- PW Truck (#601) - \$50,000
- PW Truck (#708) - \$56,000
- PW Truck (#603) - \$60,000
- PW Truck (#700) - \$50,000
- PW Truck (#605) - \$45,000
- PW Truck (#703) - \$45,000

**BUDGET REQUEST - 2026
INFRASTRUCTURE REPLACEMENT FUND**

222082-

	ACTUAL 2024	BUDGET 2025	EST EXPEND 2025	BUDGET 2026	% CHG BUDG 2025→2026	% CHG BUDG EST→2026
PERSONNEL SERVICES	0	0	0	0	N/A	N/A
TRAINING & DEVELOPMENT	0	0	0	0	N/A	N/A
CONTRACTUAL SERVICES	310,671	1,065,000	620,000	650,000	-38.97%	4.84%
COMMODITIES	0	0	0	0	N/A	N/A
UTILITIES	0	0	0	0	N/A	N/A
CAPITAL OUTLAY	0	0	0	0	N/A	N/A
CAPITAL IMPROVEMENTS	2,851,595	4,535,000	8,510,000	4,410,000	-2.76%	-48.18%
TRANSFERS OUT	0	0	0	0	N/A	N/A
FUND TOTAL	3,162,266	5,600,000	9,130,000	5,060,000	-9.64%	-44.58%

142050-

MOTOR FUEL TAX FUND

	ACTUAL 2024	BUDGET 2025	EST EXPEND 2025	BUDGET 2026	% CHG BUDG 2025→2026	% CHG BUDG EST→2026
PERSONNEL SERVICES	0	0	0	0	N/A	N/A
TRAINING & DEVELOPMENT	0	0	0	0	N/A	N/A
CONTRACTUAL SERVICES	0	0	0	0	N/A	N/A
COMMODITIES	0	0	0	0	N/A	N/A
UTILITIES	0	0	0	0	N/A	N/A
CAPITAL OUTLAY	0	0	0	0	N/A	N/A
CAPITAL IMPROVEMENTS	3,972,126	1,300,000	1,300,000	800,000	-38.46%	-38.46%
TRANSFERS OUT	0	0	0	0	N/A	N/A
DEPARTMENT TOTAL	3,972,126	1,300,000	1,300,000	800,000	-38.46%	-38.46%

211150-

VEHICLE & EQUIPMENT REPLACEMENT FUND

	ACTUAL 2024	BUDGET 2025	EST EXPEND 2025	BUDGET 2026	% CHG BUDG 2025→2026	% CHG BUDG EST→2026
PERSONNEL SERVICES	0	0	0	0	N/A	N/A
TRAINING & DEVELOPMENT	0	0	0	0	N/A	N/A
CONTRACTUAL SERVICES	0	0	0	0	N/A	N/A
COMMODITIES	0	0	0	0	N/A	N/A
UTILITIES	0	0	0	0	N/A	N/A
CAPITAL OUTLAY	115,293	1,701,087	731,159	1,833,910	7.81%	150.82%
CAPITAL IMPROVEMENTS	0	0	0	0	N/A	N/A
TRANSFERS OUT	0	0	0	0	N/A	N/A
DEPARTMENT TOTAL	115,293	1,701,087	731,159	1,833,910	7.81%	150.82%

BUDGET FY2026 - FY2027

LEGEND
• Pavement • Water Main • Storm Sewer • Sanitary Sewer

PROJECT	PROJECT TYPE	2025		2026	2027	2028	2029	2030	Funding Source
		Budgeted	Projected						
1) TRANSPORTATION AND ROADWAY PROJECTS									
A) Street Rehabilitation Program									
••• 1. Construction	Capital			2,300,000		2,000,000	2,000,000	2,000,000	Infrastructure Replacement Fund (IRF)
	Ex Fund or Reimb			800,000		800,000	800,000	800,000	Motor Fuel Tax (MFT)
B) Arbor Vitae Rd & Appletree Ln Infrastructure Project									
•• 1. Phase II Design	Prof Serv.	20,000	20,000	75,000					Infrastructure Replacement Fund (IRF)
2. Phase III Engineering	Prof Serv.				325,000	25,000			Infrastructure Replacement Fund (IRF)
	Ex Fund or Reimb				800,000				Motor Fuel Tax (MFT)
3. Construction	Capital				2,200,000				Infrastructure Replacement Fund (IRF)
C) Warwick, Warwick Court and Deere Park Watermain Project									
•• 1. Phase II Design	Prof Serv.					50,000	100,000		Infrastructure Replacement Fund (IRF)
2. Phase III Engineering	Prof Serv.							150,000	Infrastructure Replacement Fund (IRF)
3. Construction	Capital							2,000,000	Infrastructure Replacement Fund (IRF)
D) Wilmot Road Resurfacing									
• 1. Phase I Application & II Engineering (Design)	Prof Serv.		20,000	75,000					Infrastructure Replacement Fund (IRF)
2. Phase III Engineering	Prof Serv.				25,000				Infrastructure Replacement Fund (IRF)
	Ex Fund or Reimb				100,000				Federal Grant Reimbursement
3. Construction	Ex Fund or Reimb				800,000				Federal Grant
	Capital				200,000				Infrastructure Replacement Fund (IRF)
E) Hazel Ave Reconstruction									
•• 1. Phase I & II Engineering (Design)	Prof Serv.	15,000	10,000						Infrastructure Replacement Fund (IRF)
2. Phase III Engineering	Prof Serv.	460,000	460,000	200,000					Infrastructure Replacement Fund (IRF)
	Ex Fund or Reimb	592,000	550,000						Federal Grant Reimbursement
3. Construction	Ex Fund or Reimb	4,178,000	4,178,000						Federal Grant
	Ex Fund or Reimb	1,300,000	1,300,000						Motor Fuel Tax (MFT)
	Capital	3,050,000	5,000,000	50,000					Infrastructure Replacement Fund (IRF)
4. Construction (Local Streets)	Capital	250,000	250,000						Infrastructure Replacement Fund (IRF)
F) Osterman Avenue Water Main Project									
• 1. Phase II Design	Prof Serv.					125,000			Infrastructure Replacement Fund (IRF)
2. Phase III Engineering	Prof Serv.						150,000		Infrastructure Replacement Fund (IRF)
3. Construction	Capital						1,500,000		Infrastructure Replacement Fund (IRF)
G) Northwoods Road Water Main Project									
• 1. Phase II Design	Prof Serv.						150,000		Infrastructure Replacement Fund (IRF)
2. Phase III Engineering	Prof Serv.							200,000	Infrastructure Replacement Fund (IRF)
3. Construction	Capital							2,000,000	Infrastructure Replacement Fund (IRF)
H) Lake Eleanor Water System Improvement									
• 1. Phase II Design	Prof Serv.			50,000	75,000	25,000			Infrastructure Replacement Fund (IRF)
2. Phase III Engineering	Prof Serv.					75,000			Infrastructure Replacement Fund (IRF)
3. Construction	Capital					750,000			Infrastructure Replacement Fund (IRF)
I) Middle Fork Pedestrian Bridge									
• 1. Phase I & II Engineering (Design)	Prof Serv.	20,000	0						Infrastructure Replacement Fund (IRF)
	Ex Fund or Reimb	40,000	0						Highland Park IGA - Reimburse TBD
	Prof Serv.	20,000	0						Village Green Initiatives Fund
2. Phase III Engineering	Prof Serv.								Infrastructure Replacement Fund (IRF)
	Ex Fund or Reimb								Highland Park IGA - Reimburse TBD
3. Construction	Capital								Infrastructure Replacement Fund (IRF)
	Capital								Village Green Initiatives Fund
	Ex Fund or Reimb								Highland Park IGA - Reimburse TBD
J) Planimetric Mapping Services	Prof Serv.	50,000	0	50,000			60,000		Infrastructure Replacement Fund (IRF)
Transportation/Street Projects Totals		9,995,000	11,788,000	3,600,000	4,525,000	3,850,000	4,760,000	7,150,000	
2) STREET MAINTENANCE PROJECTS									
A) Pavement Marking Program									
	Maint	25,000	25,000	25,000	25,000	25,000	25,000	25,000	Infrastructure Replacement Fund (IRF)
B) Sidewalk Program									
	Maint	50,000	50,000	75,000	75,000	100,000	100,000	100,000	Infrastructure Replacement Fund (IRF)
C) Roadway Condition Evaluations - IMS Roadway Testing									
	Prof Serv.			60,000			65,000		Infrastructure Replacement Fund (IRF)
D) Lighting System Upgrades									
	Capital			75,000		50,000	50,000	50,000	Infrastructure Replacement Fund (IRF)
Street Maintenance Totals		75,000	75,000	235,000	100,000	175,000	240,000	175,000	
3) WASTEWATER FACILITIES									
A) Biosolids Dryer Building Project									
1. Phase I / II / III Engineering	Prof Serv.	200,000	0						Infrastructure Replacement Fund (IRF)
2. Construction	Capital								Infrastructure Replacement Fund (IRF)
B) NARP (Nutrient Assessment Reduction Plan)									
	Prof Serv.	20,000	10,000						Infrastructure Replacement Fund (IRF)
C) SCADA Server & Computer Replacements and Updates									
	Capital	35,000	35,000	125,000					Infrastructure Replacement Fund (IRF)
D) Disinfected Effluent Water Pump Replacements									
	Capital			110,000					Infrastructure Replacement Fund (IRF)
E) Variable Frequency Drive (VFD) Replacements									
	Capital					100,000	100,000	100,000	Infrastructure Replacement Fund (IRF)
F) Deerfield Road MCC Replacement Project									
1. Phase II / III Engineering	Prof Serv.	150,000	100,000	75,000	50,000				Infrastructure Replacement Fund (IRF)
2. Construction	Capital			800,000	500,000				Infrastructure Replacement Fund (IRF)
G) Warwick Road MCC Replacement Project									
1. Phase II / III Engineering	Prof Serv.				100,000	75,000	25,000		Infrastructure Replacement Fund (IRF)
2. Construction	Capital					1,000,000	500,000		Infrastructure Replacement Fund (IRF)
H) Excess Flow Clarifier Tank Repairs									
	Capital					150,000			Infrastructure Replacement Fund (IRF)
I) UV Train Tank Covers									
	Capital				60,000				Infrastructure Replacement Fund (IRF)
Wastewater Facilities Totals		405,000	145,000	1,110,000	710,000	1,325,000	625,000	100,000	
4) PUBLIC BUILDINGS / FACILITIES									
A) Park District -									
	Capital								Infrastructure Replacement Fund (IRF)
B) Village Hall Improvements									
1. Interior (Front Counters, Carpet, etc.)	Capital						500,000		Infrastructure Replacement Fund (IRF)
2. Roof Replacement	Capital						150,000		Infrastructure Replacement Fund (IRF)
3. Parking Lot	Capital								Infrastructure Replacement Fund (IRF)
C) Public Works Improvements									
1. HVAC System Replacement PH II	Prof Serv.					100,000			Infrastructure Replacement Fund (IRF)
2. HVAC System Replacement Construction	Capital						500,000		Infrastructure Replacement Fund (IRF)
2. Roof Replacement	Capital						400,000		Infrastructure Replacement Fund (IRF)
D) Northwest Quadrant Redevelopment									
1. Phase II Design	Prof Serv.							200,000	Infrastructure Replacement Fund (IRF)
2. Phase III Engineering	Prof Serv.								Infrastructure Replacement Fund (IRF)
3. Construction	Capital								Infrastructure Replacement Fund (IRF)
E) Village Green Initiatives (Chargers, Buildings, etc.)									
1. Solar Field Construction - WRF	Capital	230,000	110,000	100,000	100,000	100,000	100,000	100,000	Village Green Initiatives Fund
	Capital		2,250,000						Village Green Initiatives Fund
F) Public Works Salt Building Roof Replacement									
1. Phase II / III Engineering	Prof Serv.				30,000				Infrastructure Replacement Fund (IRF)
2. Construction	Capital				300,000				Infrastructure Replacement Fund (IRF)
G) Public Works Kruse Storage Building Extension									
1. Phase II / III Engineering	Prof Serv.					25,000			Infrastructure Replacement Fund (IRF)
2. Construction	Capital					200,000			Infrastructure Replacement Fund (IRF)
H) Façade Rebate Grants									
	Capital	200,000	60,000						Infrastructure Replacement Fund (IRF)
I) Repair to Village Owned Properties									
	Capital	70,000	50,000	75,000	75,000	100,000	100,000	100,000	Infrastructure Replacement Fund (IRF)
Public Buildings / Facilities Totals		500,000	2,470,000	175,000	505,000	1,175,000	1,600,000	400,000	
5) SEWER PROJECTS									
A) Sanitary Sewer Lining									
	Capital	400,000	400,000	400,000	425,000	425,000	425,000	425,000	Infrastructure Replacement Fund (IRF)
B) Inflow and Infiltration - Sanitary System Flow Monitoring									
	Prof Serv.					100,000			Infrastructure Replacement Fund (IRF)
C) Drainage Study and Resolution Program									
1. Phase II Design	Prof Serv.	10,000	0	15,000	15,000		15,000	15,000	Infrastructure Replacement Fund (IRF)
2. Construction	Capital	50,000	50,000	50,000	50,000	50,000	50,000	50,000	Infrastructure Replacement Fund (IRF)
D) Capital Project Locations Sewer Televising & Repairs									
	Capital	50,000	45,000	50,000		75,000	75,000	75,000	Infrastructure Replacement Fund (IRF)
E) District 113 Ditch Drainage Improvement									
	Capital			25,000					Infrastructure Replacement Fund (IRF)
F) District 113 Parking Lot Drainage Improvement									
	Capital		75,000						Infrastructure Replacement Fund (IRF)
6) WATER SYSTEM PROJECTS									
A) Water System Redundancy Project (Northbrook Connection)									
1. Phase II Design / Legal	Prof Serv.	100,000	0	50,000	75,000	150,000			Infrastructure Replacement Fund (IRF)
2. Phase III Engineering	Prof Serv.						350,000		Infrastructure Replacement Fund (IRF)
3. SCADA Upgrades	Prof Serv.						75,000		Infrastructure Replacement Fund (IRF)
4. Construction	Capital						3,000,000		Infrastructure Replacement Fund (IRF)
B) Lead Service Line Elimination Program									
	Capital	75,000	100,000	100,000	100,000	150,000	150,000	150,000	Infrastructure Replacement Fund (IRF)
C) Water System Valving Improvements									
	Capital	50,000	10,000	50,000		50,000		50,000	Infrastructure Replacement Fund (IRF)
Sewer & Water Totals		735,000	680,000	740,000	665,000	1,015,000	4,140,000	765,000	
UNPROGRAMMED ITEMS NOT IN MUNIS	VARIES	0	0						
CAPITAL IMPROVEMENT PROJECTS - TOTALS		\$11,710,000	\$15,158,000	\$5,860,000	\$6,505,000	\$7,540,000	\$11,365,000	\$8,590,000	

CAPITAL IMPROVEMENT PROGRAM PROJECTIONS FOR CONSTRUCTION PROJECTS, LAND ACQUISITION, & BUILDINGS OVER \$5,000

FUNDING SUMMARY	2025 Budget	2025 Proj	2026	2027	2028	2029	2030
Federal Grant	4,178,000	4,178,000	0	800,000	0	0	0
Federal Grant - Reimbursement	592,000	550,000	0	100,000	0	0	0
Motor Fuel Tax (MFT)	1,300,000	1,300,000	800,000	800,000	800,000	800,000	800,000
City of Highland Park IGA - Reimbursement	40,000	0	0	0	0	0	0
Village Green Initiatives Fund	250,000	2,360,000	100,000	100,000	100,000	100,000	100,000
Infrastructure Replacement Fund (IRF)	5,350,000	6,770,000	4,960,000	4,705,000	6,640,000	9,965,000	7,690,000
TOTAL	\$ 11,710,000	\$ 15,158,000	\$ 5,860,000	\$ 6,505,000	\$ 7,540,000	\$ 10,865,000	\$ 8,590,000
PROJECT TYPE SUMMARY	2025 Budget	2025 Proj	2026	2027	2028	2029	2030
Capital Improvement	4,460,000	8,435,000	4,310,000	4,010,000	5,850,000	8,950,000	7,100,000
Professional Services	1,065,000	620,000	650,000	695,000	765,000	990,000	565,000
Maintenance	75,000	75,000	100,000	100,000	125,000	125,000	125,000
Funded Externally of Reimbursed	6,110,000	6,028,000	800,000	1,700,000	800,000	800,000	800,000
TOTAL	\$ 11,710,000	\$ 15,158,000	\$ 5,860,000	\$ 6,505,000	\$ 7,540,000	\$ 10,865,000	\$ 8,590,000



VILLAGE OF DEERFIELD

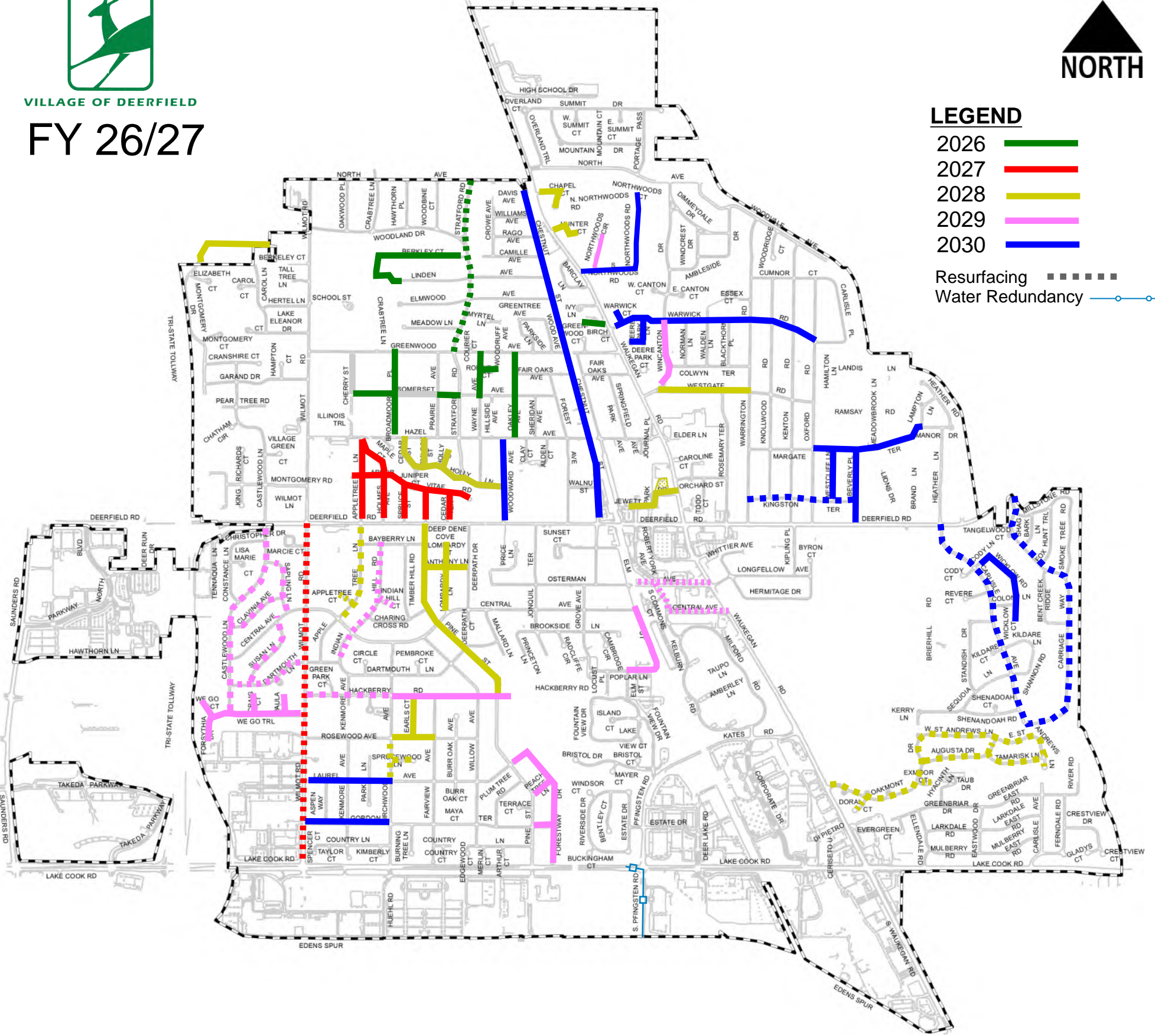
FY 26/27



LEGEND

- 2026 █
- 2027 █
- 2028 █
- 2029 █
- 2030 █

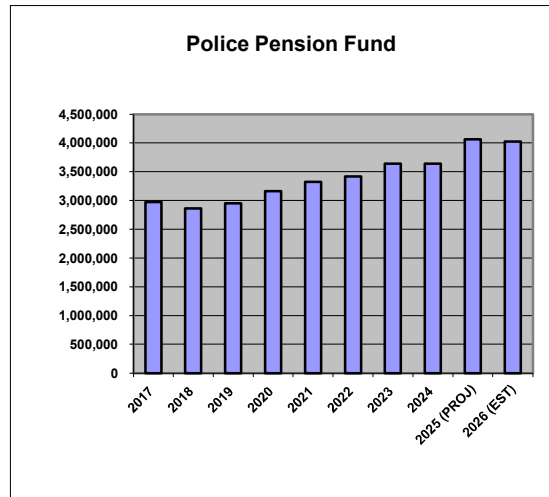
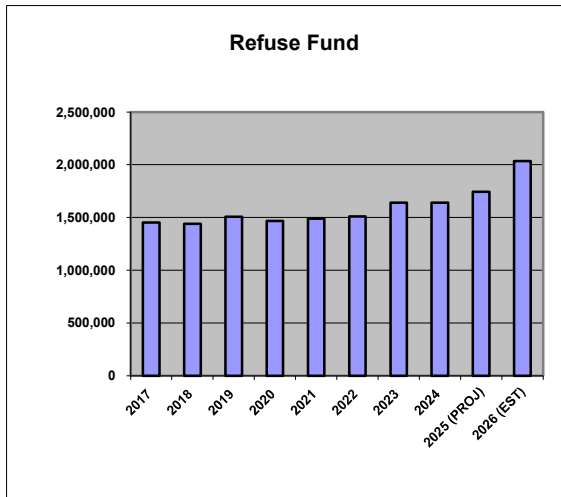
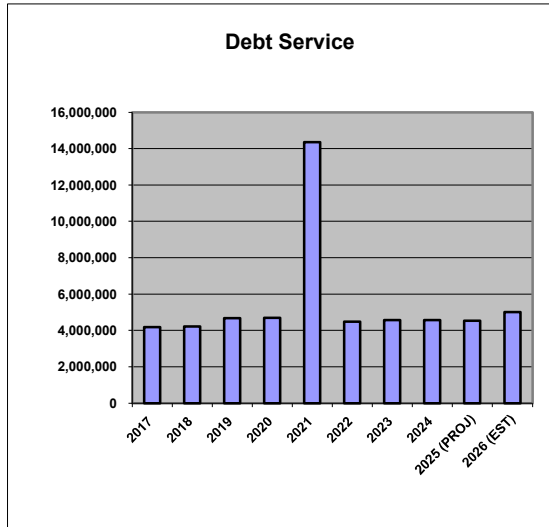
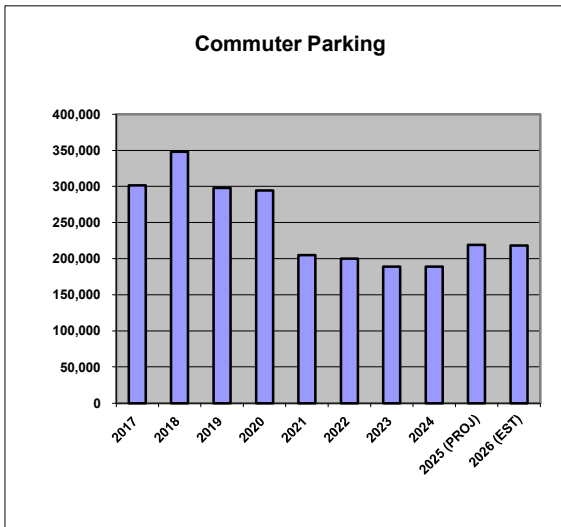
- Resurfacing
- Water Redundancy —○—



2026	2027	2028	2029	2030
Street Rehab	Street Rehab	Street Rehab	Street Rehab	Street Rehab
Berkley (Stratford to Linden Loop)	Wilmot Rd. (Deerfield Rd to Lake Cook Rd)	Anthony Lane (Deerpath to Pine)	Castlewood (Deerfield Rd to South Limits)	Beverly (Deerfield Rd to Margate Ter.)
Birch Court (Entire Limits)		Appletree Court (Entire Limits)	Central Ave (Robert York to Waukegan)	Chestnut (Deerfield Rd to North Ave)
Broadmoor Pl. (Hazel to Greenwood)		Appletree Lane (Central to Deerfield Rd)	Clavinia Ave (Castlewood to Sapling)	Carlisle (Deerfield Rd to Carriage Way)
Oakley Ave (Hazel to Greenwood)		Augusta (Oakmont to Saint Andrews)	Craig Court (Entire Limits)	Carriage Way (Deerfield Rd to Carlisle)
Robbie Court (Entire Limits)		Birchwood (Rosewood to Laurel)	Dartmouth Lane (Castlewood to Wilmot)	Cody Lane (Carlisle to East Limits)
Somerset Ave (Cherry to Broadmoor)		Cedar Street (Hazel to Juniper)	Elm Street (Central to Poplar)	Gordan Terrace (Birchwood to Wilmot)
Somerset Ave (Stratford to Prairie)		Chapel Court (Entire Limits)	Forestway Drive (Laurel to South limits)	Hackberry (Birchwood to Wilmot)
Stratford (North Ave to Greenwood)		Doral Court (Oakmont to South Limits)	Forsythia Dr (Entire Limits)	Hackberry (Pine to Birchwood)
Wayne Ave (Somerset to Greenwood)		Earls Court (Hackberry to Rosewood)	Indian Hill (Central Ave to Bayberry)	Kingston (Warrington to Beverly)
		Exmoor Court (Oakmont to East Limits)	Indian Hill (Central to Dartmouth)	Laurel Ave (Birchwood to Wilmot)
		Hemlock (Hazel to Holly)	Indian Hill Court (Entire Limits)	Margate (Oxford to Lampton)
		Holly Court (entire limits)	Laurel Ave (Pine to Forestway)	Northwoods Circle (Northwoods Rd to North Limits)
		Holly Lane (Juniper to Woodward)	Osterman (Elm to Waukegan)	Westcliff (Kingston to Margate Ter.)
		Hunter Court (Entire Limits)	Paula Ct (Entire Limits)	Wicklow (Cody Lane to Colony)
		Jewett Park Dr. (Entire Limits)	Peach Tree Lane (Pine to Forestway)	Wicklow Court (Entire Limits)
		Lombardy (Anthony to Central)	Robert York (Osterman to Central)	Wincanton (Warwick to Westgate)
		Lombardy Court (Entire Limits)	Sapling (Castlewood to Central)	Woodward (Deerfield Road to Hazel)
		Oakmont (Waukegan to Saint Andrews)	Susan (Dartmouth to Central)	
		Pine Street (Hackberry to Deerfield)	Wego Ct (Entire Limits)	
		Rosewood (Birchwood to Fairview)	Wego Trail (West limits to Wilmot Road)	
		Saint Andrews (E / W Saint Andrews to Limits)		
		Sprucewood Lane (Entire Limits)		
		Tamarisk (Augusta to East Saint Andrews)		
		Village Hall Parking Lot		
Capital Projects	Capital Projects	Capital Projects	Capital Projects	Capital Projects
	Arbor Vitae (Mitchell Pk to east limits)	Westgate (Wincanton to Warrington)		Deer Park Court
	Appletree Lane (Deerfield Rd to Hazel)	Lake Eleanor (Water Loop)		Northwoods Road
	Cedar Terrace (Deerfield to Arbor Vitae)			Warwick Ave (Waukegan Rd to Oxford Rd)
	Pine (Deerfield to Arbor Vitae)			Warwick Court
	Spruce (Deerfield to Arbor Vitae)			
	Holmes (Deerfield to Appletree)			

**BUDGET REQUEST - 2026
SUPPORT FUNDS - SUMMARY**

	ACTUAL 2024	BUDGET 2025	EST EXPEND 2025	BUDGET 2026	% CHG BUDG 2025→2026	% CHG BUDG EST→2026
PERSONNEL SERVICES	3,585,718	3,959,000	3,984,800	3,959,000	0.00%	-0.65%
TRAINING & DEVELOPMENT	0	0	0	0	N/A	N/A
CONTRACTUAL SERVICES	1,638,501	1,779,000	1,784,400	2,063,700	16.00%	15.65%
COMMODITIES	13,687	22,700	22,700	22,700	0.00%	0.00%
UTILITIES	5,867	8,300	6,000	8,300	0.00%	38.33%
DEBT SERVICE	2,858,528	2,862,503	2,862,503	3,324,533	16.14%	16.14%
CAPITAL OUTLAY	0	0	0	0	N/A	N/A
CAPITAL IMPROVEMENTS	0	0	0	0	N/A	N/A
TRANSFERS OUT	1,920,067	1,892,028	1,892,028	1,899,148	0.38%	0.38%
TOTAL	10,022,368	10,523,531	10,552,431	11,277,381	7.16%	6.87%



* See descriptions of Support Funds on following pages.

DEBT SERVICE FUND

The Debt Service Fund is used for paying general obligation debt incurred by the Village. Property tax is levied in such a fashion so that the Village will receive funds in time to pay the principal and interest as it becomes payable. The Village anticipates issuing bonds totaling approximately \$8.6 million in 2026 to fund the two-year Capital Improvement Program.

Schedule of General Obligation Debt Outstanding

Currently the Village has seven general obligation bond issues outstanding:

General Obligation Bonds, Series 2011B. This \$12.5 million issue was dedicated to the continued construction of the wastewater treatment plant. The taxable debt was issued under the Federal Qualified Energy Conservation Bond (QECB) program and will receive a credit from the US Government of approximately 70% of the interest due. The credit has been reduced between 7% and 9% in recent years due to Federal Sequestration cuts. These were issued as term bonds all due in 2028; a sinking fund will accumulate the principal portion of the debt service levied each year. These will be serviced using property tax levies.

General Obligation Bonds, Series 2015. This \$9.575 million tax exempt issue was dedicated to partially fund an expanded three-year capital plan. This debt will be serviced using property tax levies. General Obligation Bonds, Series 2017. This \$5.7 million tax exempt issue was dedicated to fund capital projects and refund the remaining portion of the General Obligation Bonds, Series 2008. This debt will be serviced using property tax levies.

General Obligation Bonds, Series 2018. This \$5.9 million tax exempt issue was dedicated to partially fund a two-year capital plan. This debt will be serviced using property tax levies.

General Obligation Bonds, Series 2020. The \$6.28 million tax exempt issue was dedicated to refunding the remaining portion of the General Obligation Bonds, Series 2010A.

General Obligation Bonds, Series 2021. The \$23.245 million issue consisted of \$7.05 million in tax exempt debt for various Village capital projects and refunding the remaining portion of the General Obligation Bonds, Series 2011A, 2012 and 2013.

GENERAL OBLIGATION DEBT
Retirement Schedule Principal and Interest -- (Levy Year Basis)

TAX LEVY	General Obligation		General Obligation		General Obligation		General Obligation		General Obligation		General Obligation		TOTAL
YEAR	Series 2011B – 09/26/11		Series 2015 – 05/06/15		Series 2017 – 02/28/17		Series 2018 – 05/21/18		Series 2020 – 11/10/20		Series 2021 – 10/27/21		
	\$12,500,000 QECB (2)(3)		\$9,575,000 (1)		\$5,700,000 (1)		\$5,970,000 (1)		\$6,280,000 (1)		\$23,245,000 (4)		
	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest	
2025	725,000	499,200	510,000	159,350	320,000	120,137	295,000	140,930	645,000	96,663	1,100,000	660,150	5,271,430
2026	725,000	499,200	530,000	144,050	330,000	110,537	310,000	129,130	665,000	70,862	1,175,000	605,150	5,293,929
2027	880,000	499,200	545,000	128,150	345,000	99,812	320,000	119,830	685,000	44,262	975,000	546,400	5,187,654
2028	0	0	560,000	111,800	0	88,600	325,000	110,230	700,000	16,862	2,795,000	497,650	5,205,142
2029	0	0	575,000	95,000	0	88,600	335,000	100,480	705,000	8,812	2,950,000	357,900	5,215,792
2030	0	0	595,000	77,750	0	88,600	350,000	90,095	0	0	3,470,000	210,400	4,881,845
2031	0	0	610,000	59,900	455,000	88,600	360,000	79,245	0	0	950,000	141,000	2,743,745
2032	0	0	630,000	41,600	475,000	73,813	370,000	67,365	0	0	970,000	122,000	2,749,778
2033	0	0	650,000	21,125	490,000	57,187	385,000	55,155	0	0	985,000	102,600	2,746,067
2034	0	0	0	0	510,000	38,812	395,000	42,450	0	0	1,005,000	82,900	2,074,162
2035	0	0	0	0	525,000	19,687	410,000	29,020	0	0	1,025,000	62,800	2,071,507
2036	0	0	0	0	0	0	425,000	14,875	0	0	1,045,000	42,300	1,527,175
2037	0	0	0	0	0	0	0	0	0	0	1,070,000	21,400	1,091,400
TOTALS	2,330,000	1,497,600	5,205,000	838,725	3,450,000	874,385	4,280,000	978,805	3,400,000	237,461	19,515,000	3,452,650	46,059,626

(1) Source of Funds – Property Tax or Alternate

(2) Source of Funds – Property Tax or Alternate – Interest shown is gross amount due before application of Federal credit - \$7,250,000 is available in the 2011B sinking fund.

(3) Principal payment shown is contribution to sinking fund

(4) Source of Funds – Property Tax or Alternate – 22.97% of debt service is related to the Deerfield Public Library

PENSION FUNDS

The Village contributes to two pension funds as required by State Law.

Police Pension Fund

The Police Pension Fund is required by State law for all communities of over 5,000 in population. A Police Pension Board, made up of five members, administers the fund. Two are active members of the department, two are citizens of the community and one is elected from the beneficiaries of the fund. Patrol officers contribute 9.91% of their base salary toward the Police Pension Fund.

As of May 2022, all Police Pension Fund investments were transferred to the Illinois Police Officers' Pension Investment Fund (IPOPFI) as required by consolidation legislation. IPOPFI now manages all investment decisions.

The Village (employer) contribution is determined annually based on an actuarial analysis of the fund pursuant to state statute. The Village has contributed at least 100% of the actuarially determined required contribution (reflected as an expense in the Police Department budget) in the past and plans to continue full funding in the future.

The Illinois Municipal Retirement Fund (IMRF)

IMRF covers Village employees with the exception of sworn police personnel. The 2025 employer pension contribution for IMRF was 8.41% of salary. The rate is expected to remain consistent at 8.41% in 2026. The Village also contributes 6.20% for the employer's portion of social security taxes for all employees, other than sworn police personnel and 1.45% for the employer's portion of Medicare taxes for all employees covered by Medicare. The Village contributes 100% of its required contribution based on the calculation by the IMRF.

In 2010 the Illinois state legislature decreased the benefits under IMRF and the downstate Police Pension plans for new employees hired after December 31, 2010. This will have the effect of slowing the increase in employer funding in the future and at some point, largely dependent on the employee replacement rate after this date, will lower the required employer funding percent.

FUNDING PROGRESSION

Based on the Actuarial Accrued Liability (AAL):

Actuarial Valuation Date	Police Pension Fund	Illinois Municipal Retirement Fund
2010	70.28%	57.41%
2011	77.57%	60.98%
2012	74.12%	63.53%
2013	75.21%	69.15%
2014	77.43%	69.22%
2015	(GASB 68 valuation) 60.70%	88.97%
2016	(GASB 68 valuation) 70.13%	85.19%
2017	(GASB 68 valuation) 83.88%	84.89%
2018	(GASB 68 valuation) 69.19%	95.54%
2019	(GASB 68 valuation) 75.25%	82.21%
2020	(GASB 68 valuation) 75.15%	91.25%
2021	(GASB 68 valuation) 104.1%	98.86%
2022	(GASB 68 valuation) 83.31%	109.28%
2023	(GASB 68 valuation) 85.86%	88.56%
2024	(GASB 68 valuation) 87.71%	92.55%

BUDGET REQUEST - 2025

3570XX-

DEBT SERVICE FUND

	ACTUAL 2024	BUDGET 2025	EST EXPEND 2025	BUDGET 2026	% CHG BUDG 2025→2026	% CHG BUDG EST→2026
PERSONNEL SERVICES	0	0	0	0	N/A	N/A
TRAINING & DEVELOPMENT	0	0	0	0	N/A	N/A
CONTRACTUAL SERVICES	0	0	0	0	N/A	N/A
COMMODITIES	0	0	0	0	N/A	N/A
UTILITIES	0	0	0	0	N/A	N/A
DEBT SERVICE	2,858,528	2,862,503	2,862,503	3,324,533	16.14%	16.14%
CAPITAL OUTLAY	0	0	0	0	N/A	N/A
CAPITAL IMPROVEMENTS	0	0	0	0	N/A	N/A
TRANSFERS OUT	1,699,928	1,670,778	1,670,778	1,677,898	0.43%	0.43%
DEPARTMENT TOTAL	4,558,456	4,533,281	4,533,281	5,002,431	10.35%	10.35%

806010-

POLICE PENSION FUND

	ACTUAL 2024	BUDGET 2025	EST EXPEND 2025	BUDGET 2026	% CHG BUDG 2025→2026	% CHG BUDG EST→2026
PERSONNEL SERVICES	3,564,591	3,915,000	3,950,000	3,915,000	0.00%	-0.89%
TRAINING & DEVELOPMENT	0	0	0	0	N/A	N/A
CONTRACTUAL SERVICES	71,817	78,300	109,400	107,000	36.65%	-2.19%
COMMODITIES	0	0	0	0	N/A	N/A
UTILITIES	0	0	0	0	N/A	N/A
CAPITAL OUTLAY	0	0	0	0	N/A	N/A
CAPITAL IMPROVEMENTS	0	0	0	0	N/A	N/A
TRANSFERS OUT	0	0	0	0	N/A	N/A
DEPARTMENT TOTAL	3,636,408	3,993,300	4,059,400	4,022,000	0.72%	-0.92%

REFUSE FUND

The Refuse Fund is an enterprise fund established to provide for the collection of residential solid waste, household recycling and landscape debris. Refuse collection is provided through a contract with a private waster hauler. The multi-year contract entered into with Lakeshore Recycling Systems provides for charges that are adjusted annually by the CPI, with a floor of 2% and a maximum of 4%. Service has been standardized to once a week, curbside with carts. Residents who wish to receive back door pick up pay an extra charge billed and coordinated directly with the company. The Village now charges a set standard fee billed through the utility billing system for the basic service.

The service is funded through a combination of user fees and a General Fund transfer. The transfer provides for a subsidization of the fee.

The Village also provides an expanded leaf collection program funded through the above revenues. During the fall, each home receives four weekly collections of leaves raked to the curb. The Village maintains four leaf vacuum machines for this purpose. Residents also have the option to bag the waste during this time and throughout the year, with a per-bag fee assessed through the use of stickers.

PARKING LOTS (COMMUTER STATION)

The Village maintains and operates nine commuter train station parking lots with a total of 675 spaces. These are broken down by source of funding, with six lots (320 spaces) built with Village funds and reserved for Village residents. The remaining lots were built with Federal assistance and are open to any users. The lots are a combination of pay-per-day and permit. Village personnel collect fees and police personnel enforce the parking restrictions.

Since the Lake Cook Road station lots opened a number of years ago, the use of the downtown lots has stabilized below capacity. Parking fees are used to maintain the lots (including snow removal) and the station. The daily parking rates were increased from \$1.50 per day to \$2.00 per day effective January 1, 2015. Effective January 1, 2017, the permit rates increased from \$150 to \$175 and \$215 to \$245 for residents and non-residents respectively.

BUDGET REQUEST - 2026

5820XX-

REFUSE FUND

	ACTUAL 2024	BUDGET 2025	EST EXPEND 2025	BUDGET 2026	% CHG BUDG 2025→2026	% CHG BUDG EST→2026
PERSONNEL SERVICES	0	0	0	0	N/A	N/A
TRAINING & DEVELOPMENT	0	0	0	0	N/A	N/A
CONTRACTUAL SERVICES	1,479,857	1,609,900	1,572,000	1,865,900	15.90%	18.70%
COMMODITIES	13,687	22,700	22,700	22,700	0.00%	0.00%
UTILITIES	0	0	0	0	N/A	N/A
CAPITAL OUTLAY	0	0	0	0	N/A	N/A
CAPITAL IMPROVEMENTS	0	0	0	0	N/A	N/A
TRANSFERS OUT	145,139	146,250	146,250	146,250	0.00%	0.00%
DEPARTMENT TOTAL	1,638,683	1,778,850	1,740,950	2,034,850	14.39%	16.88%

6020XX-

COMMUTER PARKING LOTS

	ACTUAL 2024	BUDGET 2025	EST EXPEND 2025	BUDGET 2026	% CHG BUDG 2025→2026	% CHG BUDG EST→2026
PERSONNEL SERVICES	21,127	44,000	34,800	44,000	0.00%	26.44%
TRAINING & DEVELOPMENT	0	0	0	0	N/A	N/A
CONTRACTUAL SERVICES	86,827	90,800	103,000	90,800	0.00%	-11.84%
COMMODITIES	0	0	0	0	N/A	N/A
UTILITIES	5,867	8,300	6,000	8,300	0.00%	38.33%
CAPITAL OUTLAY	0	0	0	0	N/A	N/A
CAPITAL IMPROVEMENTS	0	0	0	0	N/A	N/A
TRANSFERS OUT	75,000	75,000	75,000	75,000	0.00%	0.00%
DEPARTMENT TOTAL	188,821	218,100	218,800	218,100	0.00%	-0.32%

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**APPENDIX A - EQUIPMENT REQUESTS CONTAINED IN
OPERATING BUDGETS**

ADMINISTRATIVE DIVISION

Finance Department		\$4,000
Shared cost of IT hardware	4,000	
Administration		\$12,250
Shared cost of IT hardware	12,250	
Community Development		\$3,750
Shared cost of IT hardware	3,750	
Engineering Division (Public Works)		\$25,600
Shared cost of IT hardware	8,100	
Work order management system	17,500	

POLICE DEPARTMENT

Administration Division		\$35,746
Computer and cell phone equipment	16,250	
Fitness room equipment	7,200	
Administration equipment	8,796	
GovAI subscription	3,500	
Communications Division		\$6,000
Office equipment	5,000	
Computer equipment	1,000	
Investigations/Youth/DARE/Social Services		\$21,600
Office and squad equipment	9,600	
Computer equipment	10,000	
Cyber lab equipment	2,000	
Patrol Division		\$74,745
Computer equipment	5,800	
Office/Squad/Patrol equipment	5,500	
OC spray	1,000	
Challenge coins	7,500	
Range equipment/ammunition	36,740	
Bike unit	5,655	
Medical supplies	1,500	
Drone supplies	2,000	
Traffic unit	4,050	
Citizen's police academy/junior police academy	5,000	

PUBLIC WORKS DEPARTMENT

Street Division		
Administration		\$21,800
Shared cost of IT hardware	4,300	
Work order management system	17,500	
Snow and ice control		\$750
Salt spreader and snow blower equipment	750	
Forestry		\$9,500
Lawn mowers and maintenance equipment	9,500	
Sewer Division		
Administration		\$16,350
Shared cost of IT hardware	2,350	
Sewer nozzles and equipment	4,000	
Work order management system	10,000	
Wastewater Treatment Facility		\$13,750
Various equipment replacement	11,000	
Shared cost of IT hardware	2,750	
Water Division		
Administration		\$18,050
Shared cost of IT hardware	5,550	
Work order management system	12,500	
Distribution		\$5,000
SCADA controls and upgrades	5,000	
Main & Hydrant Maintenance		\$4,000
Miscellaneous	4,000	
Meter Maintenance		\$102,000
Water Meters	100,000	
Operating supplies	2,000	
Vehicle Maintenance (Garage)		\$200
Shared cost of IT hardware	200	

APPENDIX B

GLOSSARY

ABATEMENT - A complete or partial cancellation of a levy imposed by a government.

ACCOUNT - A term used to identify an individual asset, liability, expenditure, revenue, or fund balance.

ACCOUNTING SYSTEM - The total structure of records and procedures that discover, record, classify, summarize and report information on the financial position and results of operations of a Government or any of its funds, fund types, balanced account groups, or organization components.

ACCRUAL - The accrual basis of accounting is used for the Proprietary Fund types. Under the accrual method, revenues are recognized in the accounting period in which they are earned while expenses are recognized when the related liability is incurred.

ACFR – Annual Comprehensive Financial Report.

ACTIVITY - The smallest unit of budgetary accountability and control which encompasses specific and distinguishable lines of work performed by an organizational unit for the purpose of accomplishing a function for which the government is responsible.

ACTUARIAL RESERVE DEFICIENCY - The excess of the actuarial accrued liabilities at the date of valuation of the retirement system over the available assets on hand to meet such liabilities; or the excess of accrued and prospective liabilities over the present and prospective assets.

ANNUAL REQUIRED CONTRIBUTION - The required contribution to fully fund the entity's annual employer's cost of the pension obligation as determined by an actuary.

APPROPRIATION - legal authorization granted by a legislative body to make expenditures and to incur obligations for specific purposes. An appropriation is usually limited in amount and as to the time when it may be expended.

ASSESSED VALUATION - A valuation set upon real estate or other property by a government as a basis for levying taxes.

ASSET - Property owned by a government which has monetary value.

AUDIT - An official financial statement examination of the Village's accounts done by an independent firm of certified public accountants.

AVAILABLE FUND BALANCE - The balance of funds above the recommended minimum fund balance.

BALANCED BUDGET - A budget is balanced when the proposed expenditures plus expected reserve draw down are equal to the expected new revenues plus the available fund balance at the beginning of the fiscal year.

BOND - A written promise, generally under seal, to pay a specified sum of money, called the face value, at a fixed time in the future, called the date of maturity, and carrying interest at a fixed rate, usually payable periodically.

BONDED DEBT - That portion of indebtedness represented by outstanding bonds.

BUDGET - A plan of financial operation embodying an estimate of proposed expenditures for a given period and the proposed means of financing them.

BUDGET AMENDMENT - A legal procedure utilized by the governing board to revise a budget.

BUDGET DOCUMENT - The instrument used by the budget-making authority to present a comprehensive financial plan of operations of the governing board.

BUDGET MESSAGE - A general discussion of the proposed budget as presented in writing by the budget making authority to the legislative body.

BUDGET ORDINANCE - The official enactment by the governing board to legally authorize the government administration to operations of the governing board.

BUDGETARY CONTROL - The control or management of a government or enterprise in accordance with an approved budget for the purpose of keeping expenditures within the limitations of available appropriations and available revenues.

CAPITAL ASSETS - Assets of significant value and having a useful life of several years. Capital assets are also called fixed assets.

CAPITAL BUDGET - A plan of proposed capital outlays and the means of financing them for the current fiscal period.

CAPITAL IMPROVEMENTS BUDGET - A plan of proposed capital expenditures and the means of financing them. This is usually part of the complete annual budget which includes both operating and capital outlays.

CAPITAL OUTLAY - Expenditures which result in the acquisition of, or addition to, fixed assets.

CAPITAL PROJECTS FUND - A fund created to account for financial resources to be used for the acquisition or construction of major capital facilities and equipment, other than those financed by proprietary funds, special assessment funds and trust funds.

CHART OF ACCOUNTS - The classification system used by the government to organize the accounting for various funds.

COMMODITIES - Consumable items used by the governmental departments. Examples include office supplies, vehicle and maintenance supplies, gasoline, etc.

CONTRACTUAL SERVICES - Services rendered to governmental departments and agencies by private firms, individuals, or other government agencies. Examples include utilities, insurance and professional services.

DCEO – Illinois Department of Commerce & Economic Opportunity.

DEBT - An obligation resulting from the borrowing of money or from the purchase of goods and services. Debts of governments include bonds, time warrants, lease-purchase agreements, notes and floating debt.

DEBT LIMIT - The maximum amount of gross or net debt which is legally permitted by State Statute.

DEBT SERVICE FUND - A fund established to account for the accumulation of resources for, and then payment of, general long-term debt principal and interest.

DEFICIT - An excess of expenditures over revenues or expense over income.

DEPARTMENT - A major administrative organization unit of the government which indicates overall management responsibility for one or more activities.

DEPRECIATION - (1) Expiration in service life of fixed assets, other than wasting assets, attributable to wear and tear through use and lapse of time, obsolescence, inadequacy, or other physical or functional cause. (2) The portion of the cost of a fixed asset charged as an expense during a particular period. NOTE: The cost of such asset prorated over the estimated service life of such asset is charged off as an expense.

ENTERPRISE FUND - A fund established to account for operations (a) that are financed and operated in a manner similar to private business enterprises, where the intent of the governing body is that then costs (expenses, including depreciation) or providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges; or (b) where the governing body has decided that periodic determination of revenues earned, expenses incurred, and/or net income is appropriate for capital maintenance, public policy, management control, accountability, or other purposes.

EAV (EQUALIZED ASSESSED VALUATION) - The assessed valuation of real property, raised or lowered by an equalizing factor as applied by a countywide and a statewide authority, so that all property is assessed at a consistent level for purposes of levying taxes. Currently, equalized valuation of real property is 1/3 of fair market value. Property taxes are assessed against the aggregate EAV of a taxing unit.

ESTIMATED REVENUE - The amount of projected revenue to be collected during the fiscal year. The amount of revenue budgeted is the amount approved by the Board of Trustees.

EXPENDITURES - Decreases in net financial resources. Expenditures include current operating expenses which require the current or future use of net current assets, debt service and capital outlays.

EXPENSES - Decreases in net total assets. Expenses represent the total cost of operations during a period regardless of the timing of related expenditures.

FIDUCIARY FUND - A fund used to account for resources that a government holds as a trustee or agent on behalf of an outside party and that cannot be used to support the government's own programs.

FISCAL PERIOD - Any period at the end of which a government determines its financial position and the results of its operations.

FISCAL YEAR - A twelve (12) month period to which the annual operating budget applies and at the end of which a government determines its financial position and the results of its operations.

FIXED ASSETS - Assets of a long-term nature which are intended to continue to be held or used, such as land, buildings, improvements other than buildings, machinery and equipment.

FUND - A fiscal and accounting entity with a self-balancing set of accounts recording cash and other financial resources, together with all related liabilities and residual equities or balances, and changes therein, which are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations, restrictions, or limitations.

FUND BALANCE - All accounts necessary to set forth the financial position and results of operations of a fund.

FUND EQUITY - An equity account reflecting the unreserved accumulated earnings of the enterprise fund.

GENERAL FUND - The fund used to account for all financial resources except those required to be accounted for in another fund. The most common General Fund is the Corporate Fund.

GO (GENERAL OBLIGATION) BONDS - Bonds for the payment of which the full faith and credit of the issuing government are pledged.

GENERAL REVENUE - The revenues of a government other than those derived from the net position in an enterprise fund. If a portion of the net income in an enterprise fund is contributed to another non-enterprise fund, such as the General Fund, the amounts transferred constitute general revenue of the government.

GAAP - Generally Accepted Accounting Principles.

GOAL - A statement of broad direction, purpose, or intent, based on the needs of the community.

GOVERNMENTAL FUND - A fund used to account for activities primarily supported by taxes, grants and similar revenue sources.

HOME RULE SALES TAX - As an Illinois home rule unit, the Village is provided certain additional taxing powers not generally available. The home rule sales tax can be imposed by the Village in increments of 0.25% on all retail sales occurring within the Village except for groceries, drugs and items that are titled by the state (automobiles, boats, etc.). The current Village rate is 1.0%.

HMO - Health Maintenance Organization. A network of doctors, hospitals and other healthcare providers who have agreed to accept payment at a certain level for any services they provide.

IDPH - Illinois Department of Public Health.

IEPA - Illinois Environmental Protection Agency. State agency charged with environmental regulations, specifically involved in regulating the Village's water and sewer systems. Also, a granting agency for revolving loans and other programs associated with these two functions.

I/I - Inflow and Infiltration. The excess water that flows into sanitary sewer pipes from ground water and nearby storm water pipes.

IPBC - The Intergovernmental Personnel Benefit Cooperative. A municipal health and benefits pool through which the Village provides health and life insurance for its employees. The Park District and Library participate with the Village as listed entities.

IMRF - Illinois Municipal Retirement Fund. A pension fund covering Village employees who work over 1,000 hours per year, with the exception of sworn police personnel.

IRF - Infrastructure Replacement Fund. A capital projects fund designated by the Village for major capital project expenditures with varied sources of funding.

INTERGOVERNMENTAL REVENUE - Revenue received from another government, such as the State of Illinois, or other political subdivisions, for a specified purpose.

INTERGOVERNMENTAL SERVICE FUND - A fund established to finance and account for services and commodities furnished by a designated department or agency to other departments and agencies within a single governmental unit.

INVESTMENTS - Cash held in interest bearing accounts, securities and real estate held for the production of revenues in the form of interest, dividends, rentals, or lease payments. The term does not include fixed assets used in governmental operations.

JRB - Joint Review Board. A board made up of representatives from each of the overlapping governments that receive property taxes from a designated TIF District and one member from the public at large.

LEVY - (VERB) To impose taxes, special assessments, or service charges for the support of governmental activities. (NOUN) The total amount of taxes, special assessments, or service charges imposed by a government.

LONG TERM DEBT - Debt with a maturity of more than one year after the date of issuance.

MAJOR FUND - Funds are organized as major funds or non-major funds within the governmental and proprietary statements. A fund is considered major if it is a primary operating fund of the reporting entity. In addition, any other governmental or enterprise fund believed by the reporting entity to be important to financial statement users may be reported as a major fund.

METRA - An abbreviation for the Northeast Illinois Regional Commuter Railroad Corporation which manages and operates the commuter trains and commuter buses in the Village.

MFT (MOTOR FUEL TAX) - The State of Illinois levies a tax on the sale of motor fuel products for use over the road. Municipalities are distributed a portion of the tax on a per capita basis to be used for the maintenance and improvement of the local road system.

MODIFIED ACCRUAL BASIS OF ACCOUNTING - A basis of accounting in which revenues and other financial resources are recognized when they become both "measurable" and "available" to finance expenditures of the current period. Expenditures are recognized when the fund liability is incurred. All governmental fund types, including the General Fund, use the modified accrual basis of accounting.

MOU - Memorandum of Understanding.

NET INCOME - Proprietary fund excess of operating revenues, non-operating revenues, and operating transfers-in over operating expenses, non-operating expenses and operating transfers-out.

NPDES - National Pollution Discharge Elimination System.

OBJECT - As used in expenditure classification, this term applies to the article purchased or the service obtained (as distinguished from the results obtained from expenditures). Examples are personnel services, contractual services, commodities, capital outlay and other expenditure classifications.

OPERATING BUDGET - The portion of the budget that pertains to daily operations that provide basic governmental services. The operating budget contains appropriations for such expenditures as personnel, supplies, utilities, materials, services, etc.

OPERATING EXPENSES - Proprietary fund expenses which are directly related to the fund's primary service activities.

OPERATING INCOME - The excess of proprietary fund operating revenues over operating expenses.

OPERATING REVENUES - Proprietary fund revenues which are directly related to the fund's primary service activities. They consist primarily of charges for services.

PENSION TRUST FUND - A Trust Fund used to account for public employee retirement systems. Pension Trust Funds are accounted for in essentially the same manner as proprietary funds, but with an important expanded emphasis on required fund balance reserves.

PERSONNEL SERVICES - Items of expenditures in the operating budget for salaries and benefits paid for services performed by Village employees.

PPO - Preferred Provider Organization. A type of health plan that contracts with medical providers, such as hospitals and doctors, to create a network of participating providers.

PROPRIETARY FUND - A fund used to account for activities that receive significant support from fees and charges.

RESERVE - An account used to indicate that a portion of fund equity is legally restricted.

RESOURCES - Total dollars available for appropriations including estimated revenues, fund transfers, and beginning fund balances.

REVENUES - Increases in governmental fund type, net current assets, and residual equity transfers.

SCADA – Supervisory Control and Data Acquisition.

SOURCE OF REVENUE - Revenues are classified according to their source or point of origin.

SPECIAL REVENUE FUND - A fund used to account for the proceeds of specific revenue sources (other than special assessments, expendable trusts, or for major capital projects) that are legally restricted to expenditure for specified purposes.

TAX LEVY - The total amount to be raised by general property taxes for operating and debt service purposes specified in the Tax Levy Ordinance.

TAX LEVY ORDINANCE - An ordinance by means of which taxes are levied.

TAXES - Compulsory charges levied by a government for the purpose of financing services performed for the common public benefit.

TAX INCREMENT FINANCING (TIF) – A municipal financing mechanism used to renovate declining areas that uses the increase in taxable property value to generate revenue for a set period of time to offset the costs of allowable public and private investment in the area.

TRUST FUNDS - Funds used to account for assets held by a government in a trustee capacity for individuals, private organization, other governments, and/or other funds.

USER CHARGES OR FEES - The payment of a fee for direct receipt of a public service by the party benefiting from the service.

WRF - Water Reclamation Facility. The Village's designation of its sanitary sewerage treatment plant.

APPENDIX C

SUMMARY OF SIGNIFICANT FINANCIAL, ACCOUNTING AND BUDGETING POLICIES

The accounting policies of the Village of Deerfield, Illinois, conform to Generally Accepted Accounting Principles as applicable to governments. The following is a summary of the significant policies.

Reporting Entity and Its Services

The Village of Deerfield, Illinois, was incorporated April 14, 1903. The Village operates under a Council/Manager form of government and provides the following services as authorized by its charter: public safety (police), highways and streets, water supply, sanitation, public improvements, community development and general administrative services.

Accounting, Auditing and Financial Reporting Policies

- An independent audit will be performed annually.
- The Village will produce annual financial reports in accordance with Generally Accepted Accounting Principles (GAAP) as outlined by the Governmental Accounting Standards Board.
- The Finance Department will report to the Mayor and Board of Trustees and to the departments on a monthly basis the amount of funds expensed or expended for the month and year-to-date vs. budget and projected.
- The Finance Department will also report on an ad hoc basis on any other financial items that will affect the Village's financial picture.

Fund Presentation

The accounts of the Village are organized on the basis of funds, each of which is considered a separate accounting entity. The operations of each fund are accounted for with a separate set of self-balancing accounts that comprise its assets, liabilities, fund equity, revenues, and expenditures, or expenses, as appropriate. Government resources are allocated to and accounted for in individual funds based upon the purposes for which they are to be spent and the means by which spending activities are controlled.

Governmental Funds: The Village has the following governmental-type funds:

- **General Fund** – The General Fund is the general operating fund of the Village. It is used to account for all financial resources except those required to be accounted for in another fund. Accounts for the operations of the Finance, Administration, Engineering, Community Development, Police and Street Departments.
- **Motor Fuel Tax Fund** – Special Revenue Fund that accounts for activity funded by the state share of tax on the use of motor fuels.
- **Tax Increment Financing District** – A fund to provide for the redevelopment plans funded by incremental property tax. (Note: the last Village district was terminated on December 31, 2008, and historical information is presented in this budget).
- **Infrastructure Replacement Fund** - Capital Project Fund established in 1989 for the purpose of maintaining, repairing and renovating the capital assets of the Village. All long-term capital projects are now funded in this fund, including those of the Water and Sewer Funds.
- **Debt Service Fund** - Debt Service Funds are used to account for the accumulation of resources for, and the payment of, general long-term debt principal, interest, and related costs. The Debt Service Fund has been treated as a single fund and budgeted in a like manner by the Village. The individual issues are accounted for separately within this fund.

Proprietary (Enterprise) Funds: Enterprise Funds are used to account for operations (a) that are financed and operated in a manner similar to private business enterprises, where the intent of the governing body is that the costs (expenses, including depreciation) of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges; or (b) where the governing body has decided that periodic determination of revenues earned, expenses incurred, and/or net income is appropriate for capital main-

tenance, public policy, management control, accountability, or other purposes. The Village has the following proprietary funds:

- **Water Fund** – Accounts for all activity relative to the acceptance, storage and delivery of water to the residents.
- **Sewer Fund** – Accounts for all activity relative to the operation of the sanitary sewer system, including the transportation of sewerage to the Village owned and operated sewerage treatment plant.
- **Refuse Fund** – The Village contracts with a private firm to collect and dispose of residential solid waste, residential recyclable materials and landscape waste. This fund provides for the revenues and expenses of this operation.
- **Commuter Parking Lot Fund** – Provides for the activity necessary to operate and maintain the various commuter-parking facilities within the Village, including the commuter train station.

Internal Service Funds - Internal Service Funds are used to account for the financing of goods or services provided by one department or agency to other departments or agencies of the Village, or to other governments, on a cost-reimbursement basis. The Village has the following internal service fund:

- **Garage Fund** - Provides for the maintenance of Village-owned vehicles through operation of a vehicle maintenance facility in the public works complex. All operating departments are charged for work on their vehicles.
- **Vehicle and Equipment Replacement Fund** - Established to account for the funds set aside annually for the replacement of certain vehicles and other equipment. The Village charges operating departments for equipment and motor vehicles based on the current replacement cost and estimated years of usage. These funds are accumulated in the Vehicle and Equipment Replacement Fund until the equipment or motor vehicles are purchased.

Trust and Agency Funds - Trust and Agency Funds are used to account for assets held by the Village in a trustee capacity or as an agent for individuals, private organizations, other governments, and/or other funds. These include Pension Trust and Agency Funds. Pension Trust Funds are accounted for in essentially the same manner as proprietary funds since capital maintenance is critical. Agency Funds are custodial in nature (assets equal liabilities) and do not involve measurement of results of operations. The Village has the following Agency and Trust funds:

- **Deposit Fund** – To account for funds on deposit with the Village that are being held on a temporary basis.
- **Police Pension Fund** – As established by state statute, provides for the pension and disability benefits of sworn Village police officers, and is funded by employee and employer contributions, and investment income of the fund. Independently administered by a board of trustees as established in the state pension code.
- **Deerfield Consolidated JETSB Fund** - The Village of Deerfield Treasurer is the Treasurer of the Consolidated Joint Emergency Telephone Systems Board for Deerfield, Bannockburn and Lincolnshire. This fund accounts for receipts and disbursements of the E911 surcharge (per line charge on land-based and cellular phones) allocated to each community in the Consolidated JETSB.

Deerfield Public Library - The Deerfield Public Library has a separately elected seven-member board that annually determines its budget and resulting tax levy. Upon approval of the Village Board, the levy is submitted to the County. All debt of the Library is secured by the full faith and credit of the Village, which is wholly liable for the debt. The Library, while servicing the same general population of the Village, does not provide services entirely to the Village.

Basis of Accounting

Basis of accounting refers to when revenues and expenditures or expenses are recognized in the accounts and reported in the annual budget.

All Governmental Funds - (General Fund, Special Revenue Funds, and Capital Project Funds) are accounted for using the modified accrual basis of accounting. Their revenues are recognized when they become measurable and available as net current assets. The Village's share of State-assessed income taxes, gross receipts, and sales taxes are considered "measurable" when in the hands of intermediary collecting governments and are recognized as revenue at that time. Anticipated refunds of such taxes are recorded as liabilities and reductions of revenue when they are measurable and their validity seems certain. Expenditures are generally recognized under the modified accrual basis of accounting when the related fund liability is incurred.

Agency Fund - assets and liabilities are accounted for on the modified accrual basis.

All Proprietary Funds and Pension Trust Funds - (Enterprise, Internal Service, and Police Pension) are accounted for using the accrual basis of accounting. Their revenues are recognized when they are earned, and their expenses are recognized when they are incurred. Unbilled Waterworks and Sewerage Fund utility service receivables are recorded at year-end.

Basis of Budgeting

Basis of accounting refers to when revenues and expenditures or expenses are recognized in the accounts and reported in the annual budget. The Annual Comprehensive Financial Report (ACFR) shows the status of the Village's finances on the basis of generally accepted accounting principles (GAAP). In most cases the budget preparation conforms to GAAP using the modified accrual basis of accounting for Governmental Funds and the accrual basis of accounting for Proprietary Funds.

Budget Presentation Basis Exceptions

The following lists exceptions from GAAP contained in the presentation of the budget:

- The treatment of depreciation expenses, which are not shown in the budget, but the full purchase price of equipment and capital improvements are, while purchases of capital improvements are depreciated in the ACFR pursuant to GAAP (the Village's capital asset threshold for accounting purposes is \$25,000).
- The Village has implemented the requirements for disclosing liabilities due to other post employment benefits (OPEB) required by GASB but will not, as of this point, be funding these costs nor showing the increase in the liability in the annual budget.

Balanced Budget

The Village considers the budget, at the fund level, to be balanced if the budgeted expenditures, plus expected reserve drawdown, are matched by budgeted new revenues and available beginning fund balances. The accounting level of control is at the department level or, in the absence of such, at the fund level, and the departments are additionally responsible for maintaining expenditures within the major categories of the function level.

Debt Policy

The Village of Deerfield is a home rule municipality and, as such, has no statutory debt limitations. If, however, the Village were a non-home rule municipality, according to Illinois statutes, its available debt limit would be as follows:

	1/1/24
Equalized Assessed Valuation (2021)	\$1,520,213,882
Non-Home-Rule Debt Limit - 8.6%	130,738,394
Amount of Debt Applicable to Limit	53,700,000
Legal Debt Margin Available	77,038,394

The outstanding debt issues are property tax backed but subject to abatement based on available reserves and federal government rebates. Although the amount of recent debt has been larger than normal, it was planned due to the requirements of the treatment plant project (total cost \$32 million), Library remodeling and expanded capital improvement plan. The Village's current bond rating is Aaa by Moody's, reaffirmed in January 2026.

The Village's policies in the issuance of debt are: (1) to attempt to keep a relatively even debt service levy, allowing it to increase as new equalized assessed valuation is available and as capital needs arise. The Village must reconcile the quest for a stable levy with the fact that delayed improvements or maintenance often has a higher true cost. Summarily, the goal to keep an even debt service levy must be balanced against the necessity of the project. (2) The Village will not issue long-term debt for short-term projects. The life of the financing must not exceed the life of the project. The use of long-term debt is subject to review and approval by the Board of Trustees.

Capital Projects Funding

The Village believes that ongoing maintenance of its infrastructure and equipment is of prime importance to reduce the risk of emergency repairs and avoid the cost increases of deferred maintenance. To finance capital projects, the Village utilizes standard capital raising techniques such as General Obligation and Revenue Bond Issues, as well as pay-as-you-go practices when reasonable. Two examples of the pay-as-you-go program are (A) the Vehicle and Equipment Replacement Fund and (B) the Infrastructure Replacement Fund. The purpose of the Vehicle and Equipment Replacement Fund is to keep annual expenses in balance and stable while providing sufficient funds for the replacement of vehicles and major equipment items that cost in excess of \$5,000. The Vehicle and Equipment Replacement Fund is fully funded. The Village also has established an Infrastructure Replacement Fund to provide funding for ongoing maintenance of the Village's infrastructure, primarily streets and underground improvements.

Accounting, Auditing and Financial Reporting Policies

1. An independent audit will be performed annually.
2. The Village will produce annual financial reports in accordance with Generally Accepted Accounting Principles (GAAP) as outlined by the Governmental Accounting Standards Board.
3. The Finance Department will report to the Mayor and Board of Trustees and to the departments on a monthly basis the amount of funds expensed or expended for the month and year-to-date vs. budget and projected.
4. The Finance Department will also report on an ad hoc basis on any other financial items that will affect the Village's financial picture.

Investment Policies

The Village maintains formal investment policies for the general corporate funds and the police pension fund. In summary, the policies cite controlling state statutes and differ in the allowable investment types and duration objective. The corporate funds are typically restricted to and invested in short term government and government agency issues, with duration of less than five years. The pension fund's focus is more long term and is allowed, within statutory limits, to invest in equities and longer-term bonds. The investment policies are reviewed on a regular basis. Investment reports are regularly presented to the governing bodies.

Fixed Asset Policy

Property, including equipment, represents a significant investment of tax revenue by the residents of the Village. Since the assets are durable goods used in providing services to the residents, it is essential that they be accounted for in the most efficient and practical manner possible. Property assets of the Village are numbered for inventory control. All property items valued at \$500 or more shall be recorded in the inventory system.

General Fixed Assets:

General fixed assets are those fixed assets of the Village that are not accounted for in an Enterprise, Trust, or Intra-governmental Service Fund. Fixed assets are those assets that possess the following attributes:

1. A tangible nature;
2. A useful life extending beyond the year of acquisition; and
3. A significant value (greater than \$25,000).

These assets shall be accounted for in the annual financial report of the Village.

Property Assets:

Non-fixed asset property items are those items valued at greater than \$500. These items shall be recorded and controlled in the Village's property control program and are the responsibility of the department in which they are located.

Classification of Fixed Assets:

Fixed assets shall be classified by the following categories: land, buildings, improvements other than buildings, machinery and equipment and construction in progress.

Capitalization Policy:

The Village of Deerfield's capitalization policy provides that all items that cost less than \$25,000 shall be expensed rather than treated as a fixed asset. This policy is established recognizing that items under this limit are not sufficiently material from an accounting basis to include them on the Village's financial statements. Sufficient control of all property with a value greater than \$500 is maintained through the inventory control system.

Procedures for Updating the Fixed Assets and Property Control Record:

The Finance Department is responsible for maintaining the fixed assets control system. All property with a value greater than \$500 shall be maintained in this system. Any property with an original value of greater than \$500 that is no longer useful to the Village shall be disposed in a manner consistent with state statute and shall be deleted from the control system record.

Fund Balance Policy

As a home rule municipality, the Village has substantial flexibility in the movement of assets between funds. Other than those funds with certain legal restrictions, for instance, the Motor Fuel Tax, Deposit, and Police Pension, the Village Board may approve transfer of funds between any of the operating or capital project funds of the Village. In addition, the Village has varied sources of revenue that, except for property tax, is generated monthly and therefore is not subject to irregular receipt during the year.

Therefore, the policy is to maintain a combined fund balance of not less than 40% of the annual budgeted recurring expenditures in the operating funds – General, Water, Sewer and Garage. The minimum combined balance of unrestricted fund balance and net cash in these funds shall not fall below 30%.

The remaining funds shall maintain a sufficient balance to achieve the budget on a yearly basis. In April, 2012, the Board adopted a revised Fund Balance Policy that conforms to GASB 54. The recommended and approved fund balance levels were not changed as part of this new policy.